

# **BAWAG Group**



### **COMPANY PROFILE**

One of Austria's leading retail banks with **2.5 million customers & solid market shares** 

2019 results: €459m net profit, 16.1% RoTCE, CIR 42.7% and CET1 ratio 13.3%

Focused on developed markets ... DACH region, Western Europe and the United States

Organic & inorganic growth in DACH region and developed markets

Simple & consistent product offering across multiple channels

### **CAPITAL MANAGEMENT**



Dividend policy of 50% payout ratio



Committed to returning excess capital to shareholders

### **TARGETS**

Metrics	2020
Profit before tax	>€640m
Net profit	>€480m
Cost-income ratio	<40%
Return on Tangible Common Equity	15% - 20%
CET1 ratio (FL)	13%
Earnings per share	>€5.40

Note: EPS targets based on total share count of 89.1m shares

### **OUR STRATEGY**





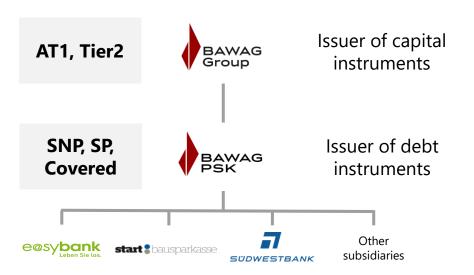




# **BAWAG Group**

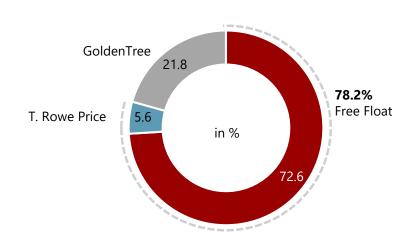


### **Company structure and issuing entities**



		Moody's	Fitch
	Issuer Rating	A2 (stable)	A- (stable)
BAWAG P.S.K.	Covered bonds	Aaa	
DAWAG P.S.K.	Senior preferred	A2	A-
	Senior non-preferred	Baa2	
BAWAG Group	Tier 2	Baa2	
BAWAG Group	Additional Tier 1	Ba1	

### **Shareholder structure of BAWAG Group AG**



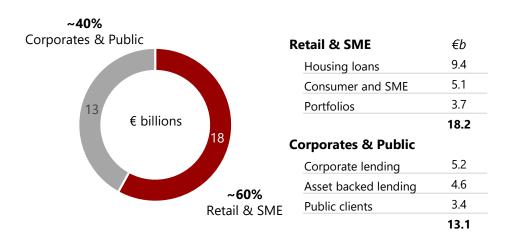
- Public listing on the Vienna Stock Exchange
- Granular and well diversified investor base with ~80% free float

Based on number of shares of the most recent major holdings notifications

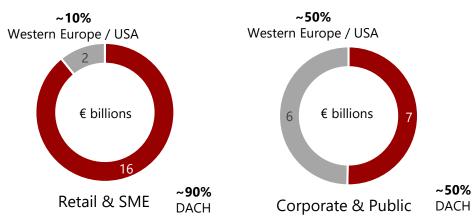
# **Assets decomposition**



### **Customer segment assets by product**



### **Customer segment assets by geography**



- Balance sheet focus on customer business
- Focus on risk-adjusted returns versus volume growth
- Disciplined & conservative corporate & asset backed lending
- Focus on developed markets ... ~70% of assets in DACH region, rest in Western Europe & the United States
- No relevant exposure to CEE or emerging markets
- No operations in countries with elevated AML risk

# **Bank transformation**



Focusing on things we control and driving operational excellence

#### **KEY METRICS**

	2012	2013	2014	2015	2016	2017	2018	2019
RoTCE	3%	11%	15%	17%	18%	15%	15%	16%
C/I ratio	70%	68%	54%	48%	46%	47%	44%	43%
CET1 (FL) post dividend	6.2%	9.4%	12.2%	12.3%	13.6%	13.5%	14.5%	13.3%
NPL ratio	3.5%	2.5%	2.0%	1.9%	1.7%	1.8%	1.7%	1.7%
<b>Assets</b> (€b)	41.5	36.6	34.9	35.7	39.7	46.1	44.7	45.7

### **KEY TOPICS**

- Structurally fixed cost base
- Focus on simple core products
- Focus on core markets ... exited CEE and non-core assets
- Discontinued trading activities

- Significantly increased profitability despite declining / negative rates
- More than **doubled CET1** ratio
- Returned/earmarked €900m+\* capital since IPO in 2017
- Completed **9 acquisitions** in DACH region since 2015

**Increased profitability ...** Pre-tax profit (€ millions) >640 +€581m 191 2012 2013 2014 2015 2016 2017 2018 2019 2020 Target ... without relying on interest rates Pre-tax profit • 3m Euribor 2012 2013 2014 2015 2016 2017 2018 2019 -2

<sup>\*</sup> Through €500m dividend of which €230m will be proposed to the AGM in May and €400m share buyback executed in 2019

# **Highlights 2019**



# All targets achieved

### STRONG EARNINGS

#### **FY 2019**

- Profit before tax (PBT) of €604m, +6% vPY
- Net Profit of €459m, +5% vPY
- **Earnings per share of €4.69 (+7%), pro forma €5.22 (+19%)**
- Dividend per share of €2.61 (+20%)

# EXECUTING ON OUR STRATEGY

- **Completed Concept 21**: full separation from Austrian Post
- **Germany**: significant progress made in building out German platform
- Continue to develop towards a **Retail & SME franchise** ... target 80% profit contribution
- Currently assessing a handful of **small bolt-on acquisitions** in DACH region

# DISTRIBUTED €615m CAPITAL in 2019

- **CET1 ratio** at year-end 2019 of 13.3% ... gross capital generation through earnings of ~230bps
- **Share buyback** of €400m completed in Q4 ′19 ... outstanding shares reduced by ~11%
- **Dividend of €2.61 per share** will be proposed to AGM ... translates in ~€230m payout

# **Financial performance**

**Profit before tax** 

**Cost-income ratio** 

Reported

**Pro forma** 

Pre-tax

**Post-tax** 



**Target** 

Key	high	lights	5
			_

<b>P&amp;L</b>   € millions	2019	vPY	Q4 '19	vPY	vPQ
Core revenues	1,163	3%	294	3%	1%
Operating income	1,241	6%	314	8%	-
Operating expenses	(530)	2%	(134)	(2%)	-
Regulatory charges	(42)	6%	(3)	-	52%
Risk costs	(69)	54%	(25)	89%	46%
Profit before tax	604	6%	154	8%	(6%)
Net profit	459	5%	116	7%	(7%)

**RoTCE CET1** ratio (post dividend)

**EPS** 

>600m €604m 42.7% <43% 16.1% 15%-20% 17.3% 13.3% 12%-13% €6.17 >€6.00 €4.69 >€4.50

2019

€5.22 Earnings per share pro forma

+19% vPY

€2.61 Dividend / share +20% vPY

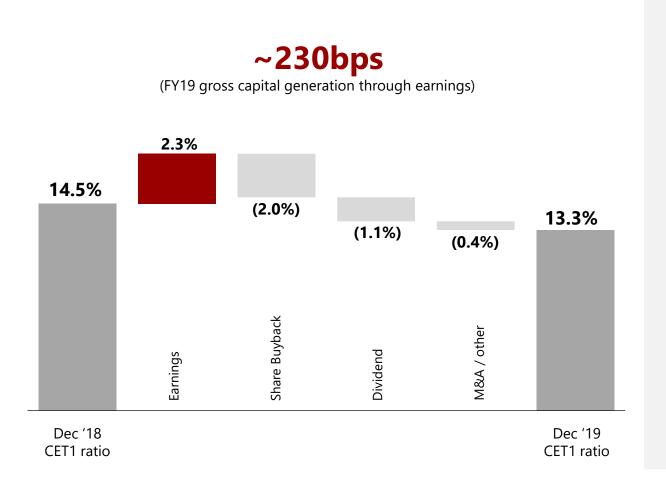
All 2019 targets achieved

Pro forma EPS defined as net profit / shares outstanding at period end; pro forma RoTCE assumes deduction of earmarked capital for share buyback in 2018

# **Capital development**

Highly capital accretive business model





€2.61

### dividend per share

will be proposed to AGM

# **Timing:**

AGM: Held on 4 May 2020 Payment date: 13 May 2020

# **Calculation:**

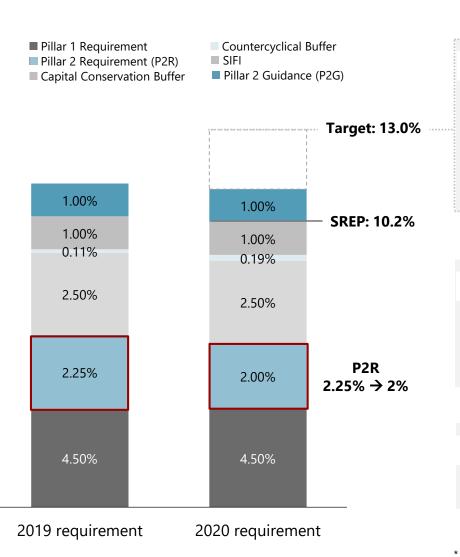
Net profit €459m 50% pay-out of net profit ~€230m Shares\* as of year-end 87.9m Dividend per share €2.61

<sup>\*</sup> Total share count of 89.1m less treasury shares of 1.2m

# Capital distribution ... focus on shareholder value



P2R requirements lowered, while using 13% as threshold for capital distribution



### **CAPITAL DISTRIBUTION > 13%: dividends & buybacks**

- Dividend payout of 50% of net profit and share buybacks
- Returned / earmarked\* €900m+ capital since IPO in October 2017
- -Translates into €9.37 per share (€5.37 dividends\* and €4.00 share buyback)

### **CAPITAL USAGE: organic growth and M&A**

- Funded all organic growth and 5 M&A transactions
- Pre-tax profit increased over €100m ... from €500m in 2017 to €604m in 2019

### EARNINGS CAPITAL GENERATION: ~230bps CET1 per year

2017: +220bps 2018: +260bps 2019: +230bps

\* ~€230m dividend payment (€2.61 per share) to be distributed in May 2020 post-AGM approval

# **Retail & SME**



# **Financial performance**

€ millions	2019	2018	vPY	Q4 '19	vPQ
Net interest income	626.0	575.4	9%	163.6	3%
Net commission income	242.2	236.1	3%	59.9	(1%)
Core revenues	868.3	811.5	7%	223.4	2%
Other income	2.5	18.6	(87%)	0.8	(27%)
Operating income	870.8	830.0	5%	224.2	2%
Operating expenses	(372.9)	(350.9)	6%	(90.3)	(7%)
Total risk costs	(76.3)	(62.3)	22%	(25.9)	43%
Regulatory charges	(27.0)	(26.0)	4%	(1.7)	21%
Profit before tax	394.6	390.9	1%	106.4	3%
Net profit	295.9	293.2	1%	79.8	3%

**Customer development** 

Customer deposits	24,848	24,251	2%	24,848	3%
Total assets (average)	17,381	16,848	3%	18,006	3%
Total assets	18,155	16,905	7%	18, 155	3%
thereof: UK & French mortgage portfolios	1,762	2,093	(16%)	1,762	(3%)
Portfolios	3,731	3,771	(1%)	3,731	8%
Consumer and SME	5,050	4,059	24%	5,050	1%
Housing loans	9,374	9,075	3%	9,374	2%
€ millions	2019	2018	vPY	Q4 '19	vPQ

Profit before tax growth of 1% in 2019 ... adjusted for risk cost one-offs underlying growth of 3%

Net asset growth of +7% vs prior year ... driven by Consumer & SME and Housing loans

International mortgage portfolios running off as anticipated ... down 16% versus prior year

Major milestones achieved with completion of Concept 21 ... will begin to realize full benefits of centrally managed network in 2020

1.9% flat
NPL ratio vPY

# Retail & SME



# Retail transformation in Austria ... integration momentum in Germany

#### **AUSTRIA**

"Core foundation ... continued transformation"

### Led by David O'Leary (Managing Board)







#### LEVERAGING ESTABLISHED PHYSICAL FOOTPRINT



- Completely separated from Austrian Post
- Centrally managed network of 88 branches
- ~870 sales force; ~200 new advisors were hired over last 2 years

#### **ENHANCING DIGITAL PROCESSES & ENGAGEMENT**



- POS financing ... simplified lending technology, easily deployed
- SME offering ... Express working capital loans, accounts (Spotcap)
- Launched new mobile bank app klar
- Redesign workflow across products and channels

#### **GROWING PARTNERSHIPS & PLATFORMS**



- POS financing ... MediaMarktSaturn Austria
- Sole bank partner of jö bonus loyalty program
- Building out broker platforms

#### INTERNATIONAL RETAIL & SME

"Building the platform"

Led by Sat Shah (Managing Board)











#### ESTABLISHING SOLID FOUNDATION

- Germany as foundation for International Retail & SME
- Dedicated leadership team to drive integrations and growth

#### **GROWTH DRIVERS**

- More digital focus ... products and channels
- More specialty finance oriented (leasing, factoring, consumer finance)
- Organic growth through partnerships and platforms while pursuing M&A

#### **DRIVING POSITIVE OPERATING LEVERAGE**

- Positive integration momentum
- Harmonizing technology landscape ... core systems and applications
- Centralized middle and back-office functions

Net profit growth of >10% targeted in 2020 for Retail & SME

# **Corporates & Public**



# **Financial performance**

€ millions	2019	2018	vPY	Q4 '19	vPQ
Net interest income	249.1	250.4	(1%)	61.4	-
Net commission income	43.0	48.6	(12%)	10.5	(3%)
Core revenues	292.1	299.0	(2%)	71.9	(1%)
Other income	0.2	10.7	(98%)	1.3	-
Operating income	292.3	309.8	(6%)	73.3	3%
Operating expenses	(100.1)	(120.0)	(17%)	(22.3)	(11%)
Total risk costs	7.6	17.8	57%	(0.6)	>100%
Regulatory charges	(10.0)	(8.9)	12%	(0.9)	50%
Profit before tax	189.8	198.7	(4%)	49.4	8%
Net profit	142.4	149.0	(4%)	37.1	8%

# **Customer development**

€ millions	2019	2018	vPY	Q4 '19	vPQ
				_	_
Corporate lending	5,188	6,835	(24%)	5,188	(21%)
Asset backed lending	4,602	4,220	9%	4,602	3%
Public clients	3,351	3,112	8%	3,351	-
Total assets	13,141	14,167	(7%)	13,141	(9%)
Total assets (average)	14,009	14,419	(3%)	13,601	(3%)
Customer deposits	5,019	5,683	(12%)	5,019	(17%)

Focused on risk-adjusted returns and not absolute volume growth

Continued pricing pressure across Corporate lending space ... will remain disciplined and patient

Solid pipeline in asset backed lending

Maintaining disciplined underwriting ... senior secured financing, day 1 LTV < 65%, and ICR > 2.0x

Net profit in 2020 expected flat to slightly down for Corporates & Public

1.0% (0.2pts) NPL ratio vPY

# **P&L & key ratios**



P&L   € millions	Q4 '19	vPY	vPQ	2019	vPY
Net interest income	223.9	4%	2%	879.0	5%
Net commission income	70.0	(0%)	(1%)	283.5	-
Core revenues	293.9	3%	1%	1,162.5	3%
Other revenues	20.4	>100%	(15%)	78.0	65%
Operating income	314.3	8%	(0%)	1,240.5	6%
Operating expenses	(133.9)	(2%)	0%	(529.7)	2%
Total risk costs	(25.0)	89%	46%	(69.3)	54%
Regulatory charges	(3.2)	-	52%	(42.4)	6%
Profit before tax	153.8	8%	(6%)	604.3	6%
Income taxes	(37.4)	9%	(4%)	(145.0)	6%
Net profit	116.1	7%	(7%)	459.1	5%

Key ratios	Q4 '19	vPY	vPQ	2019	vPY
Return on Common Equity	13.4%	0.9pts	(0.4pts)	13.5%	0.8pts
Return on Tangible Common Equity	16.0%	1.5pts	(0.4pts)	16.1%	1.3pts
Net interest margin	2.36%	0.20pts	0.08pts	2.30%	0.09pts
Cost-income ratio	42.6%	(4.5pts)	0.2pts	42.7%	(1.5pts)
Risk cost ratio	0.27%	0.13pts	0.09pts	0.18%	0.06pts
Pre-tax earnings per share	€1.57	9%	(5%)	€6.17	7%
After-tax earnings per share	€1.19	9%	(6%)	€4.69	7%
Tangible book value per share	€31.02	3%	(0%)	€31.02	3%
Book value per share	€37.49	7%	2%	€37.49	7%

Solid financial performance in Q4  $\dots$  all ratios / metrics in line with our FY '19 targets

NII up 2% in Q4 '19 with NIM expanding from 2.28% to 2.36%

Operating expenses and risk costs seasonally higher, but good underlying run-rate into 2020

# **Balance sheet**



Continued focus on balance sheet optimization and growing our customer business

Balance sheet   € billions	2019	2018	vPY	vPQ
Customer loans	30.5	30.5	(0%)	(1%)
Securities and bonds	5.4	6.9	(22%)	(12%)
Credit institutions and cash	7.1	5.4	32%	11%
Other assets	2.7	1.9	42%	(1%)
Total assets	45.7	44.7	2%	(1%)
thereof Interest-bearing assets	36.8	38.0	(3%)	(4%)
Customer deposits	30.4	30.2	1%	-
Own issues	5.4	4.4	23%	6%
Credit institutions	3.1	4.3	(28%)	(9%)
Other liabilities	2.9	1.8	63%	(5%)
Common equity	3.5	3.7	(5%)	(7%)
AT1 capital	0.3	0.3	(0%)	-
Total liabilities & equity	45.7	44.7	2%	(1%)

Capital & RWA   € billions	2019	2018	vPY	vPQ
Common equity *	3.3	3.5	(6%)	(9%)
Tangible common equity *	2.7	3.0	(9%)	(11%)
CET1 capital (FL) *	2.7	3.0	(9%)	(17%)
Risk-weighted assets	20.4	20.5	(0%)	(1%)
CET1 ratio (FL)	13.3%	14.5%	(1.2pts)	(2.4pts)
Leverage ratio (FL)	6.5%	7.1%	(0.6pts)	(0.7pts)

<sup>\*</sup>deducted dividend accruals

Customer loans and deposits largely stable

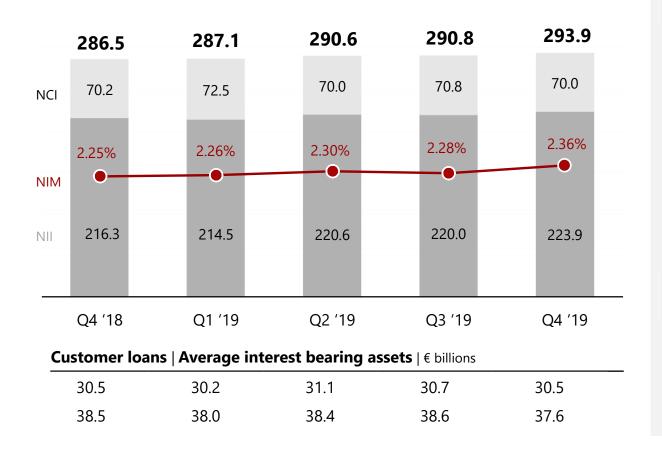
Securities and bonds further reduced

Execution of share buyback of €400m in Q4 '19

# **P&L** details – core revenues



€ millions





# Net interest income (NII) +2% vPQ ... net interest margin (NIM) at 2.36%

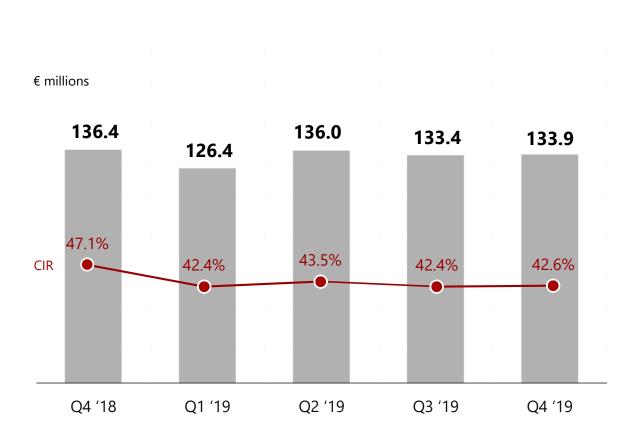
- Revenue uplift in Q4 '19 ... growth in Retail core products drives positive momentum and margin expansion into 2020
- Interest rates ongoing low (primarily exposed to 3-Months-Euribor) +/- 10 bps parallel shift in interest rates = +/- €1m NII per month
- Run-down of international mortgage portfolios as anticipated

### Net commission income (NCI) (1%) vPQ

- Stable development after strong Q3 performance
- Initiatives on the way to improve commission income in advisory businesses

# **P&L** details – operating expenses





#### Cost-income ratio <43% in Q4 '19 and FY'19

- Despite seasonally higher operating expenses (restructuring expenses, etc.) in Q4 '19 costincome ratio remained below 43%
- Normalized run-rate of €129m per quarter ... good line of sight for cost-income ratio of below 40% in 2020

# Examples of initiatives launched during the course of 2019:

- Network to 88 branches vs. originally planned 100 branches as part of *Concept 21*
- Harmonizing technology landscape ... core systems and applications
- Further centralization of back-office functions in competence centers (mainly in Vienna)

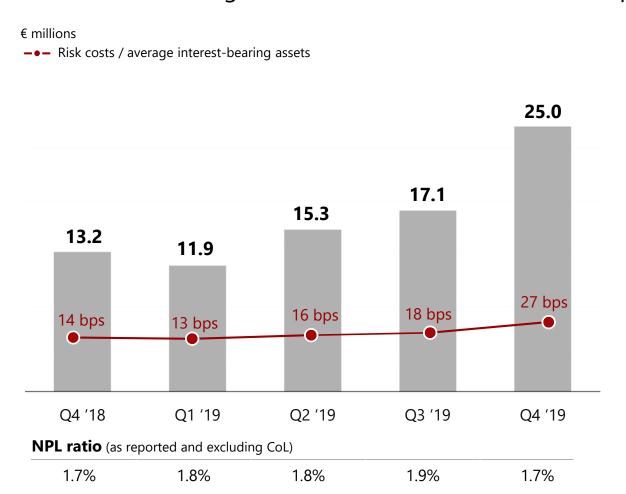
# P&L details – risk costs

1.2%

1.2%



Proactive risk management to maintain conservative risk profile



1.2%

**Q4 '19 risk cost ratio at 27bps** ... includes one-offs (mainly addressing legacy NPL exposures)

# Adjusted underlying run-rate in Q4 '19 consistent with prior quarters of ~€17m or 18bps

Business focused on developed markets ... 72% DACH region and 28% Western Europe / United States

# Maintain safe & secure balance sheet & portfolio risk management

- No relevant exposure to CEE or emerging markets
- No Turkey and Russia exposure
- No operations in countries with elevated AML risk

#### For 2020 expected risk costs 15-20bps

Benign credit environment and expected throughthe-cycle risk costs 15-25bps

February 2020 | BAWAG Group AG

1.2%

1.4%

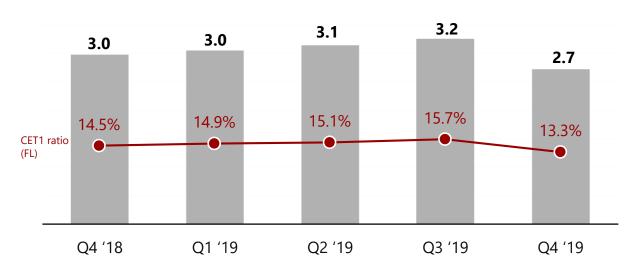
# **Regulatory Capital**





### **CET1 Capital (FL)**

€ billions



### **RWA** | € billions | **Total capital ratio**

20.5	20.5	20.7	20.6	20.4
16.3%	18.7%	18.9%	19.5%	17.0%

CET1 ratio at year-end of 13.3%

BAWAG Group SREP of 10.2% ... P2R of 2.0% (down 25bps vPY) ... P2G of 1.0%

ECB published bank-specific data:

- average P2R 2.1%
- average P2G (non-binding) at 1.5%

13.3% **CET1 ratio** 

**14.7%**Tier1 ratio

\_ \_ \_ \_

17.0%
Total capital ratio

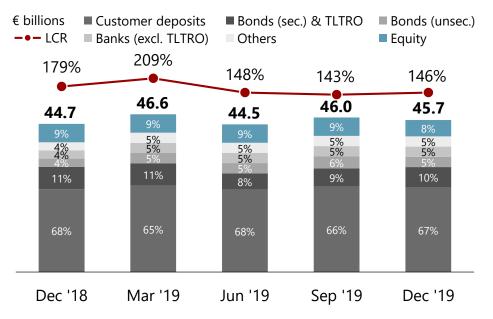
Note: Quarterly CET1 ratio not considering dividend, at year-end dividend deducted; ECB reference: <a href="https://www.bankingsupervision.europa.eu/press/pr/date/2020/html/ssm.pr200128~20e2703d8e.en.html">https://www.bankingsupervision.europa.eu/press/pr/date/2020/html/ssm.pr200128~20e2703d8e.en.html</a>

# **Funding & leverage**

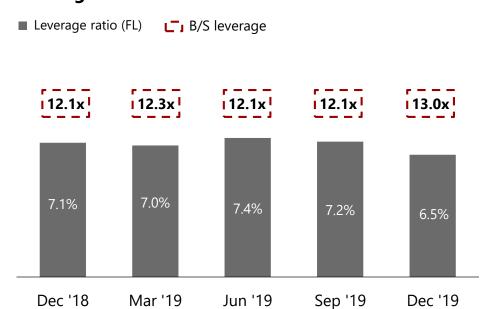


Strong customer deposit base and focus on conservative leverage

### **Funding structure**



### Leverage



- Funding strategy based on customer deposits (>65% of total balance sheet ... thereof >75% retail deposits)
- Complemented by diversified wholesale funding with low maturity concentration
- Consistently strong liquidity coverage ratio (LCR) significantly above regulatory requirements

- Running a low leverage business model
- €400m share buyback reflected in Q4 ′19 leverage ratio and B/S leverage

Note: B/S leverage based on equity excl. AT1 capital

# Wholesale funding



Stable customer deposit base complemented by solid access to wholesale funding

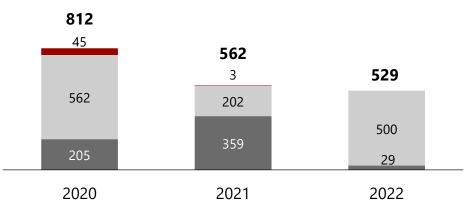
### Stable funding structure ...

€ millions IFRS book value as of 31 December 2019

Own issues (incl. AT1)	5,742	in %
Covered bonds & RMBS	3,007	52%
Senior unsecured debt <sup>2)</sup>	1,805	31%
of which >1 year	1,616	28%
Subordinated debt (Tier 2)	630	11%
Additional Tier 1	300	5%

# ... with a comfortable maturity profile

€ millions notional ■ Senior debt<sup>2)</sup> ■ Covered bonds & RMBS ■ Subordinated



<sup>1)</sup> Reported as equity under IFRS 2) including €500m senior non-preferred bonds maturing in Sep 2027

### ... with following issuing strategy:

 Covered bond issuance complements funding from stable customer deposit base

At least one covered bond benchmark per year to replace redemptions and fund growing asset base

• **Senior issuance** to preserve MREL compliance and establish buffers:

~€1.0b-1.5b senior benchmark bonds (senior preferred, senior non-preferred) to meet MREL and subordination requirement until year end 2022, depending on regulatory requirements

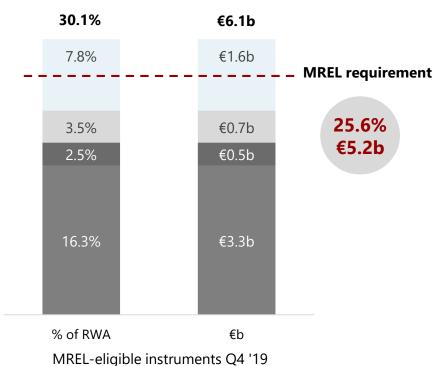
# MREL update



# Proactive approach to meeting regulatory requirements

### MREL requirement<sup>1)</sup>

- Own funds
- Senior non-preferred & other subordinated (not own funds)
- Legacy MREL-eligible instruments BAWAG P.S.K.
- Legacy MREL-eligible instruments subsidiaries



### **MREL strategy**

- First MREL decision received in June 2019 ... in line with expectations
  - MREL requirement of 11.94% of TLOF (~25.6% of RWA<sup>2)</sup>)
  - BAWAG P.S.K. confirmed as single point of entry
  - Requirement applicable at BAWAG P.S.K. level (consolidated)
  - No subordination requirement
- BAWAG P.S.K. in full compliance with MREL requirement based on current regulatory framework ... 13.8% of TLOF as of Q4 '19
- Stricter rules expected for future MREL decisions applicable for 2020 and beyond
  - Introduction of subordination requirement
  - MREL eligibility restricted to instruments issued by BAWAG P.S.K.
- Our MREL strategy with limited reliance on multi-year phase in
  - €500m senior non-preferred bond ("SNP") successfully issued in August 2019
  - Additional ~€1.0b-1.5b senior instruments (senior preferred, senior non-preferred) to meet MREL and subordination requirement until year end 2022, depending on regulatory requirements

TLOF ... Total Liabilities and Own Funds

1) Figures on BAWAG P.S.K. consolidated level; own funds and RWA on fully loaded basis 2) Based on financial statements as of 31 December 2017

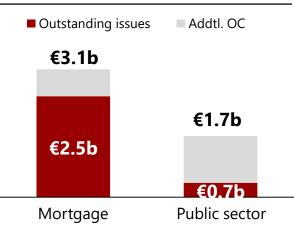
# **BAWAG P.S.K.** covered bonds



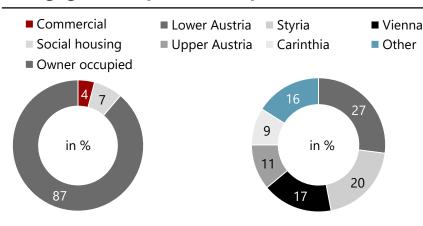
High quality collateral with a plain cover pool

- Aaa Rating (Moody's) ... for mortgage and public sector pool
- **High quality Austrian assets** ... mortgage cover pool size €3,058m and public sector cover pool size €1,673m<sup>1)</sup>
- **Solid collateral score** compared to Austrian and German average cover pool ... 5.5% for mortgage cover pool and 4.3% for public sector cover pool<sup>2)</sup>
- Plain cover pool ... 95% residential housing (vs. commercial use) ... 78% municipalities (vs. regions and central government) ... 0% non-performing loans, no derivatives ... highly granular pools with >24ths mortgages and >2.5ths public sector loans<sup>1)</sup>

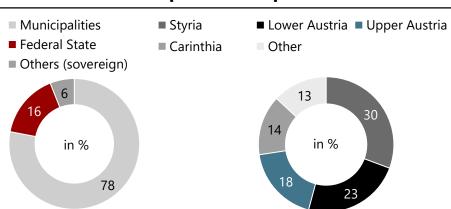
# BAWAG P.S.K. cover pools<sup>3)</sup>



### Mortgage cover pool decomposition<sup>1)</sup>



### Public sector cover pool decomposition<sup>1)</sup>



1) Data as of Q4 2019 2) Data as of Q2 2019 3) Data as of 21-Jan 2020



IMPORTANT DISCLAIMER: This presentation is prepared solely for the purpose of providing general information about BAWAG Group, Wiedner Gürtel 11, 1100 Wien. The information does not constitute investment or other advice or any solicitation to participate in investment business. This presentation does not constitute an offer or recommendation to purchase any securities or other investments or financial products. In respect of any information provided past performances do not permit reliable conclusion to be drawn as to the future performances. BAWAG Group does not make any representation, express or implied, as to the accuracy, reliability or completeness of the information contained in this presentation. BAWAG Group disclaims all warranties, both express and implied, with regard to the information contained in this presentation. This presentation contains forward-looking statements relating to the business, financial performance and results of BAWAG Group or the industry in which BAWAG Group operates. These statements may be identified by words such as "expectation", "belief", "estimate", "plan", "target" or "forecast" and similar expressions, or by their context. These statements are made on the basis of current knowledge and assumptions and involve risks and uncertainties. Various factors could cause actual future results, performance or events to differ materially from those described in these statements and neither BAWAG Group nor any other person accepts any responsibility for the accuracy of the opinions expressed in this presentation or the underlying assumptions. No obligation is assumed to update any forward-looking statements. In no event shall BAWAG Group be liable for any loss, damages, costs or other expenses of any kind (including, but not limited to, direct, indirect, consequential or special loss or loss of profit) arising out of or in connection with any use of, or any action taken in reliance on, any information contained in this presentation. BAWAG Group assumes no obligation for updating the

# **Annex – Definitions and abbreviations**



#### After-tax earnings per share ('EPS')

Net profit / weighted average number of shares outstanding (diluted)

#### **B/S** leverage

Total assets / IFRS equity

#### **Common Equity Tier 1 capital (CET1)**

including interim profit, excluding any transitional capital (fully loaded), no dividend accruals considered; year-end common equity Tier 1 capital considers dividend deduction

#### **Common Equity Tier 1 ratio**

Common Equity Tier 1 capital (CET1) / risk-weighted assets

#### **Core revenues**

The total of net interest income and net fee and commission income

#### **Cost-income ratio**

Operating expenses (OPEX) / operating income

#### **Customer Loans**

Loans to customers measured at amortized cost

#### Common equity

Equity attributable to the owners of the parent; excluding minorities and AT1

FL ... fully-loaded

#### Leverage ratio

Tier 1 capital / total exposure (calculation according to CRR)

#### Net interest margin (NIM)

Net interest income (NII) / average interest-bearing assets

#### **NPL** ratio

Non-performing loans (NPLs) / exposure

#### **NPE** ratio

Non-performing exposure (NPEs) / exposure

#### Pre-tax earnings per share

Profit before tax / weighted average number of shares outstanding (diluted)

#### **Pro-forma EPS**

Net profit / number of shares outstanding post buyback

**Pro-forma RoTCE** ... reflect average tangible common equity after accounting for share buyback of €400m

#### Return on common equity (RoCE)

Net profit / average IFRS equity excluding AT1 capital and deducted dividend accruals average equity based on 1 January 2018 due to IFRS 9 implementation

#### Return on tangible common equity (RoTCE)

Net profit / average IFRS tangible equity excluding AT1 capital and deducted dividend accruals; average equity based on 1 January 2018 due to IFRS 9 implementation

#### Risk cost ratio

Provisions and loan-loss provisions, impairment losses and operational risk (total risk costs) / average interest bearing assets

#### Tangible book value / share

IFRS tangible equity (excluding AT1 capital, deducted dividend accruals) / number of shares outstanding

#### **Tangible common equity**

IFRS equity reduced by the carrying amount of intangible assets; excluding AT1

**vPY** ... versus prior year period

**vPQ** ... versus prior quarter period

vYE ... versus year-end

Note: Tables in this presentation may contain rounding differences. Already published historic figures may vary due to adjustments.