

# **Q3 2018 Earnings**

November 08, 2018

# Agenda

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1. Business highlights
  2. Detailed financials
  3. Outlook & targets
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# BAWAG Group Q3 '18 Results

## Summary

### Key metrics

	Q3 '18	Sep '18 YTD	FY Targets
<b>Profit before tax</b>	€160m	€429m	>5% growth
<b>Cost-income ratio</b>	42.4%	43.3%	<46%
<b>RoTE (@12% CET1)</b>	20.2%	16.8%	>15%
<b>Capital (CET1 %)</b>	15.3%	15.3%	≥12%

### Operational & strategic update

- **Delivered solid Q3 '18 PBT €160m (+24% vPY) and net profit €125m (+27% vPY); YTD PBT €429m (+14%) and net profit €327m (+9%)**
- **Operational execution and transformation continues ...** *Concept 21* on track, continued progress with Südwestbank transformation, closed Deutscher Ring Bausparkasse acquisition and added new retail partnerships
- **Solid business development, while staying disciplined and focused on risk-adjusted returns ...** YTD new business of €4.7b (+28% vPY) ... solid core retail product growth (+3% YTD) and international lending (+9% YTD)
- **Strong capital generation of +180bps YTD to CET1 ratio of 15.3% post Tier 2 buyback and share buyback ... allows for multiple opportunities ...** focused on organic growth opportunities and active M&A pipeline ... key to stay disciplined and within underwriting guidelines, strategic fit and value
- **Committed to total shareholder return ... dividends and buybacks**

**Strong Q3 '18 performance, on track to exceed all 2018 targets**

# Financial developments

## Summary

### Key metrics (comparison vs Q2 '18)

€ millions	Q3 '18	Q2 '18	Q3 '17	vPQ	vPY
Core revenues	279	274	240	2%	16%
Operating income	298	284	250	5%	20%
OPEX	(127)	(125)	(103)	1%	23%
Risk costs	(11)	(5)	(17)	>100%	(34%)
<b>Profit before tax</b>	<b>160</b>	<b>153</b>	<b>129</b>	<b>5%</b>	<b>24%</b>
<b>Net profit</b>	<b>125</b>	<b>116</b>	<b>98</b>	<b>7%</b>	<b>27%</b>

### Performance metrics per share

In EUR

Pre-tax EPS	1.57	1.50	1.29	5%	21%
After-tax EPS	1.22	1.14	0.98	7%	24%
BV per share	37.1	36.0	33.8	3%	10%
TBV per share	31.9	30.9	29.9	3%	7%

### Q3 '18 Highlights vs Q2 '18

**Profit before tax up 5% vPQ** driven by higher NII and other income ... with almost flat operating expenses and low risk costs ... after-tax earnings per share increased by 7% vPQ to €1.22 for Q3 '18

**Core revenues up 2% vPQ ...** 5% NII improvement mainly from balance sheet optimization measures and strong pipeline conversion in International Business, **NIM up 13bps; NCI** as anticipated seasonally lower

**Operating expenses broadly flat vs Q2 '18 ...** consolidation of Deutscher Ring Bausparkasse in Q3 '18 ... integration of acquisitions on track ... **CIR improved 1.5pts vPQ** resulting from higher operating income and ongoing cost discipline

**Low risk costs** reflecting ongoing benign credit environment ... risk cost ratio of 12bps ... Q2 '18 included one-off release related to a sale of NPL ... asset quality slightly improved with NPL ratio down to 1.7%

# Customer business development

## Summary



### Business development

Profit before tax, € millions

	<u>Q3 '18</u>	<u>vPY</u>	<u>Sep YTD</u>	<u>vPY</u>
BAWAG P.S.K. Retail	60	+24%	177	+17%
easygroup	35	+20%	106	+1%
International Business	30	+11%	88	+45%
DACH Corporates & Public Sector	11	(44%)	33	(39%)
Südwestbank	13	n/a	33	n/a
Corporate Center and Treasury Services & Markets	12	100%	(8)	n/a
<b>BAWAG Group</b>	<b>160</b>	<b>+24%</b>	<b>429</b>	<b>+14%</b>

### Business operational highlights

#### BAWAG P.S.K. Retail... core net asset growth

- €0.9b of YTD new originations... driven by consumer & housing
- Solid *Concept21* progress ... 85% of branch transition completed
- Focus on retail partnerships ... new customer acquisition channels

#### easygroup... Q3 '18 M&A closing & core product net asset growth replacing run-off of international mortgages

- €0.5b of YTD new originations, driven by leasing & building society
- *Qlick* on track for the rollout in Q4 '18, fully operational in 2019
- PayLife launched credit card issuing business in Germany

#### Strong Q3'18 in International Business, DACH Corporates & Public Sector remains challenging

- 9% YTD net asset growth in International Business
- DACH Corporates risk-adjusted returns currently out of balance
- Continued focus on disciplined underwriting, risk-adjusted returns

#### Südwestbank... Germany transformation momentum continues

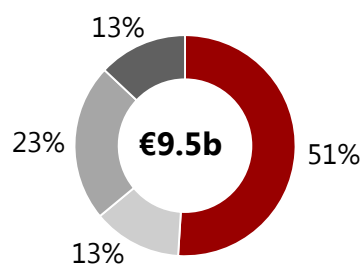
- Cost efficiency ... continued focus on operational restructuring
- Platform design ... Deutscher Ring Bausparkasse social plan signed
- Bolt-on growth ... evaluating deals, strategic fit & pricing discipline

## Key metrics

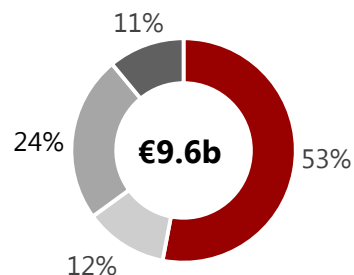
€ millions	Q1-3 '18	Q1-3 '17	vPY
<b>Profit before tax</b>	<b>177.0</b>	<b>151.6</b>	<b>17%</b>
NPL ratio	2.4%	2.3%	0.1pts
Cost-income ratio	44.5%	50.5%	(6.0pts)
Pre-tax RoTE (@12% CET1)	38.3%	32.3%	6.0pts
Assets	9,621	9,589	0%
Customer deposits	15,750	15,950	(1%)

## Asset split

■ Housing loans (EUR) ■ Housing (FX) ■ Consumer lending ■ SME & Other



Q4 '17



Q3 '18

## P&L

€ millions	Q3 '18	Q3 '17	vPY	Q2 '18
Net interest income	97.0	95.6	1%	95.4
Net commission income	36.3	33.4	9%	40.4
Core revenues	133.3	129.0	3%	135.8
Operating expenses	(61.4)	(69.0)	(11%)	(62.5)
Total risk costs	(12.8)	(14.9)	(14%)	(11.3)
<b>Profit before tax</b>	<b>59.5</b>	<b>47.8</b>	<b>24%</b>	<b>62.4</b>

## Developments Q3 '18

- New business originations of €0.3b (housing and consumer loans)
- Net asset growth in consumer & housing loans of ~3% YTD offset by pro-active reduction in FX mortgages ~5%
- Q3 '18 NCI development vPQ reflecting seasonality
- Strategic partnership signed with leading SME-retailer Metro Cash & Carry Austria ... new SME customer acquisition model
- Significant progress on *Concept 21* ... 85% of branch transition completed (details see next page)

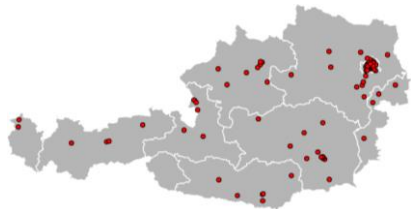
Note: Changes to previously published figures for historic periods also reflect transfer of start:bausparkasse and real estate leasing to easygroup

# Network Transformation – “Concept 21”

Execution plan well underway, footprint shifted and customer engagement strategies in place

## Opportunity

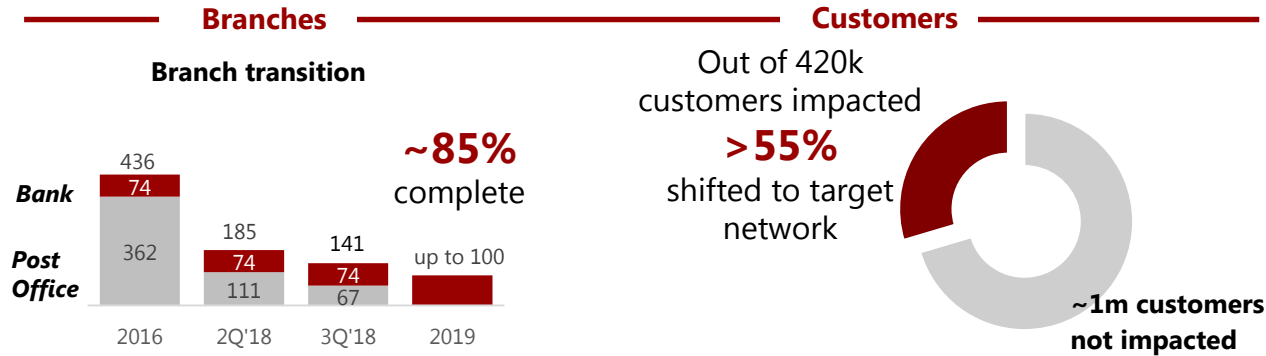
- ✓ Enhanced customer experience
- ✓ Eliminate inefficient network
- ✓ Digitally integrated distribution
- ✓ Enhanced high-touch advisory



## Right-sized branch network

- > **85%** Coverage of Austrian population
- > **92%** Coverage of customer base
- 74** High-performing bank branches in-place
- Up to 26** New branches

## Significant progress



## Delivering on expectations

- Client focused advisory centers
- Self Service & Digital Integration Enhancements
- Customer Service Workflows



## Highlights Q3 '18

- ✓ High retention of >95% of customers; consistent with past migrations
- ✓ Over 50% of our newly planned branches already signed
- ✓ First stand-alone branch in new design opened in October '18
- ✓ No significant complaint activity

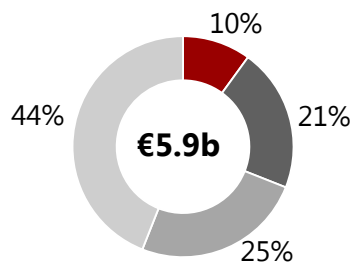
➤ **Driven by analytics and aligned to customer preferences for omni-channel engagement**

## Key metrics

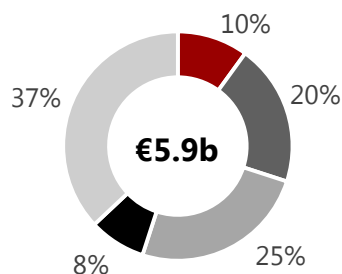
€ millions	Q1-3 '18	Q1-3 '17	vPY
<b>Profit before tax</b>	<b>105.8</b>	<b>104.8</b>	<b>1%</b>
NPL ratio	2.0%	2.6%	(0.6pts)
Cost-income ratio	31.5%	26.2%	5.3pts
Pre-tax RoTE (@12% CET1)	34.2%	27.9%	6.3pts
Assets	5,883	5,769	2%
Customer deposits	6,031	5,422	11%

## Asset split

■ easybank ■ easyleasing ■ start:bausparkasse ■ International mortgages ■ Deutscher Ring Bausparkasse



Q4 '17



Q3 '18

Note: Changes to previously published figures also reflect transfer of start:bausparkasse and real estate leasing from BAWAG P.S.K. Retail

## P&L

€ millions	Q3 '18	Q3 '17	vPY	Q2 '18
Net interest income	40.3	42.5	(5%)	40.5
Net commission income	14.4	4.4	>100	14.5
Core revenues	54.7	46.8	17%	55.0
Operating expenses	(17.8)	(11.9)	50%	(16.5)
Total risk costs	(2.1)	(3.1)	(32%)	1.0
<b>Profit before tax</b>	<b>34.8</b>	<b>29.1</b>	<b>20%</b>	<b>39.5</b>

## Developments Q3 '18

- New business originations of €0.2b ... primarily *easyleasing*
- Continued product digitization ... "one-click" loan launched
- PayLife operationally integrated, focus shifted on growth ... first month with net credit card portfolio increase since years
- Sep '18 addition of Deutscher Ring Bausparkasse ... de-minimis financial impact in Q3 due to entity size and timing of closing
- On track for the launch of *Qlick* (our digital German brand) during Q4 '18 and being fully operational in 2019



# Non-retail segments

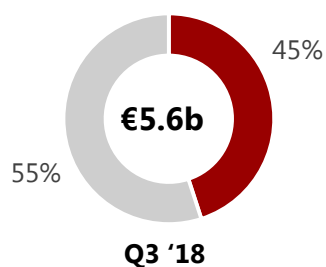
## International Business

€ millions	Q3 '18	Q3 '17	vPY	Q2 '18
Core revenues	34.8	33.8	3%	30.1
Operating expenses	(6.8)	(6.4)	6%	(6.5)
Total risk costs	2.2	(0.3)	-	9.3
<b>Profit before tax</b>	<b>30.2</b>	<b>27.1</b>	<b>11%</b>	<b>35.6</b>
NPL ratio	0.2%	1.0%	(0.8pts)	0.2%
Cost-income ratio	19.5%	18.9%	0.6pts	19.8%
Pre-tax RoTE (@12% CET1)	32.0%	28.2%	3.8pts	38.4%

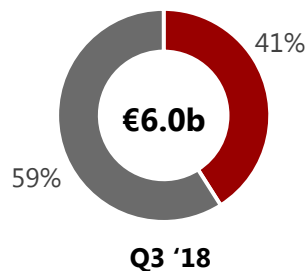
## Asset split

■ Corporates ■ Real Estate ■ Public Sector

### International Business



### DACH Corporates & Public Sector



## DACH Corporates & Public Sector

€ millions	Q3 '18	Q3 '17	vPY	Q2 '18
Core revenues	22.4	30.0	(25%)	24.1
Operating expenses	(12.1)	(11.6)	4%	(12.7)
Total risk costs	(0.4)	1.5	-	(1.6)
<b>Profit before tax</b>	<b>10.5</b>	<b>18.8</b>	<b>(44%)</b>	<b>9.8</b>
NPL ratio	1.1%	1.0%	0.1pts	1.3%
Cost-income ratio	52.6%	40.1%	12.5pts	52.7%
Pre-tax RoTE (@12% CET1)	14.0%	19.5%	(5.5pts)	12.7%

## Developments Q3 '18

### International Business:

- Net asset growth of 10% vPQ with strong new business originations
- Solid asset quality ... NPL ratio at 20bps
- Solid pipeline of opportunities built up for Q4 '18

### DACH Corporates & Public Sector:

- Net asset decrease of 12% vPQ mainly reflecting month-end effects in the public sector business
- Challenging environment ... staying disciplined with focus on risk-adjusted returns and not chasing volume

## Key metrics

€ millions	Q1-3 '18	Q1-3 '17	vPY
<b>Profit before tax</b>	<b>33.2</b>	n/a	n/a
NPL ratio	1.8%	n/a	n/a
Cost-income ratio	62.6%	n/a	n/a
Pre-tax RoTE (@12% CET1)	12.7%	n/a	n/a
Assets	3,858	n/a	n/a
Customer deposits and own issues	5,146	n/a	n/a

## Business transformation product channels

Housing	Grow 3 <sup>rd</sup> party sales channels ... leveraging Deutscher Ring Bausparkasse ... enable Germany wide distribution
Consumer	<i>Qlick</i> as the integrated German product channel ... merging technology platforms
Cards	Product/portfolio migration to PayLife completed
SMEs	Growth potential, leverage Spotcap technology

## P&L

€ millions	Q3 '18	vPY	Q2 '18
Net interest income	20.1	n/a	20.9
Net commission income	7.6	n/a	7.9
Core revenues	27.7	n/a	28.8
Operating expenses	(17.4)	n/a	(18.4)
Total risk costs	2.3	n/a	(3.8)
<b>Profit before tax</b>	<b>12.6</b>	<b>n/a</b>	<b>6.6</b>

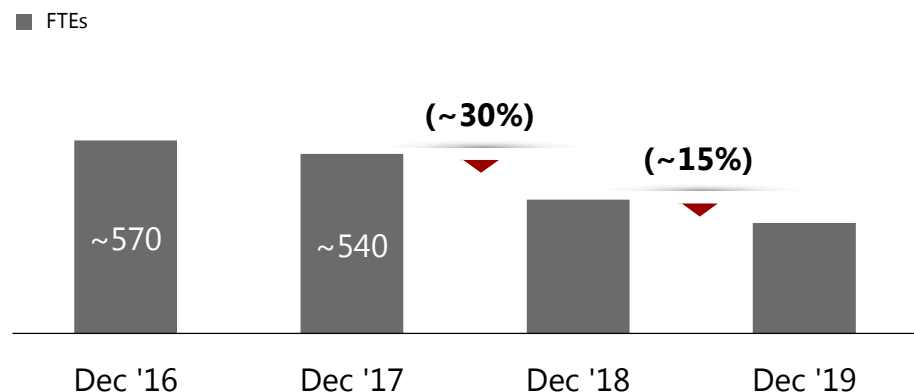
## Developments Q3 '18

- NII development in line with capital efficiency review taking place
- Scaling back low margin, high risk weight & capital consumptive businesses
- Focus on improving product / segment overall returns
- Number of digitization initiatives launched to improve and simplify core processes
- Cost-out benefits continue in Q4 ... full benefit in 2019
- Proactive risk management ... NPL ratio at 1.8%

# Germany integration

## Operational transformation

### A Südwestbank platform transformation



#### Cost efficiency

#### Executing on the integration roadmap

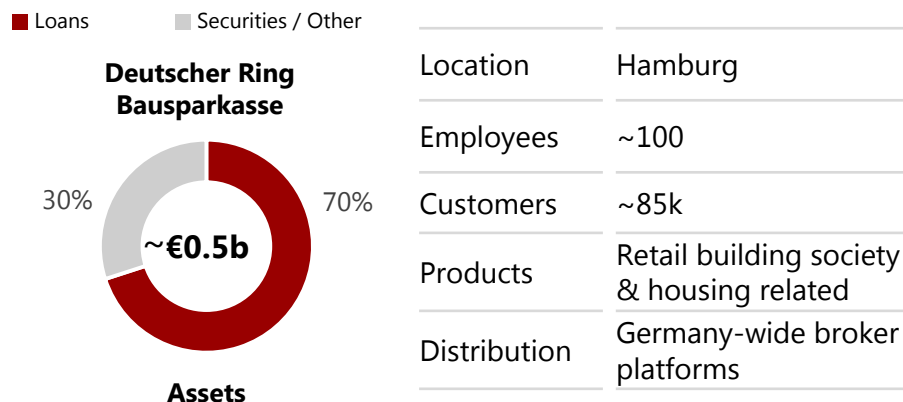
- ~35-40% G&A savings plan ... in line with staff costs
- Rightsizing footprint... transition to 16 branches, down 43% vs Day 1 (28 branches)

#### Capital allocation

#### Capital & balance sheet efficiency review

- Scale back low margin, high capital consuming assets
- Improving product / segment overall returns
- Digitization focus... improve & simplify processes

### B Bolt-on M&A growth



#### Complements our mortgage channel in Germany

- Provides new product & distribution channel for the German platform
- Transformation roadmap in place... deal closed on 4 September, signed social plan on 2 November '18
- Integration efforts to be completed by H1 '19

**Strong momentum expected to continue for the next 6-12 months ...** combined exercise of reviewing capital/balance sheet allocation efficiency, retail transformation, organizational & infrastructure repositioning

# Agenda

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1. Business highlights
  2. Detailed financials
  3. Outlook & targets
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# BAWAG Group Q3 '18 Results

## Summary

### Key metrics (comparison vs Q2 '18)

	Financials Q3 '18	Key ratios Q3 '18
<b>Profit before tax</b>	<b>€160.1m</b> +5%	<b>Pre-tax EPS</b> <b>€1.57</b> +5%
<b>Core revenues</b>	<b>€279.3m</b> +2%	<b>NIM 2.28%</b> +13bps
<b>Operating expenses</b>	<b>€(126.5)m</b> +1%	<b>CIR 42.4%</b> (1.5pts)
<b>Risk costs</b>	<b>€(11.2)m</b> >100%	<b>Risk cost ratio</b> <b>0.12%</b> +7bps

### Highlights Q3 '18 vs Q2 '18

- Profit before tax of €160m up 5% vPQ**
  - Higher NII (+5%) and other income
  - Flat operating expenses and low risk costs
  - Pre-tax EPS increased by 5% vPQ to €1.57 for Q3' 18
- Core revenues up 2% vPQ ... NIM up 13bps**
  - Balance sheet optimization and liquidity deployment
  - Strong pipeline conversion in International Business (+10% net asset growth vPQ)
  - NCI seasonally lower as anticipated
- Operating expenses broadly flat vs Q2 '18**
  - Consolidation of Deutscher Ring Bausparkasse in Q3 '18
  - CIR improved 1.5pts vPQ resulting from higher operating income and ongoing cost discipline
- Low risk costs**
  - Reflecting ongoing benign credit environment ... risk cost ratio of 12bps well below through-the-cycle guidance
  - Asset quality slightly improved with NPL ratio down to 1.7%

# P&L & balance sheet overview

<b>P&amp;L   € millions</b>	<b>Q3 '18</b>	<b>vPY</b>	<b>Q1-3 '18</b>	<b>vPY</b>
Net interest income	212.7	9%	623.4	6%
Net commission income	66.6	49%	212.6	41%
<b>Core revenues</b>	<b>279.3</b>	<b>16%</b>	<b>836.0</b>	<b>13%</b>
Other revenues	18.9	>100	44.0	52%
<b>Operating income</b>	<b>298.3</b>	<b>20%</b>	<b>880.0</b>	<b>15%</b>
<b>Operating expenses</b>	<b>(126.5)</b>	<b>23%</b>	<b>(381.4)</b>	<b>19%</b>
Regulatory charges	(2.2)	29%	(41.6)	40%
Risk costs	(11.2)	(34%)	(31.9)	(27%)
<b>Profit before tax</b>	<b>160.1</b>	<b>24%</b>	<b>429.0</b>	<b>14%</b>
Income taxes	(35.4)	16%	(101.6)	32%
<b>Net profit</b>	<b>124.6</b>	<b>27%</b>	<b>327.3</b>	<b>9%</b>
<b>Key ratios</b>	<b>Q3 '18</b>	<b>vPY</b>	<b>Q1-3 '18</b>	<b>vPY</b>
RoE	13.7%	2.0pts	12.2%	(0.1pts)
<b>RoE (@12% CET1)</b>	<b>16.7%</b>	<b>2.0pts</b>	<b>14.0%</b>	<b>(0.7pts)</b>
RoTE	15.9%	2.7pts	14.2%	0.3pts
<b>RoTE (@12% CET1)</b>	<b>20.2%</b>	<b>3.0pts</b>	<b>16.8%</b>	<b>(0.3pts)</b>
Net interest margin	2.28%	0.02pts	2.19%	(0.04pts)
Cost-income ratio	42.4%	1.1pts	43.3%	1.5pts
Risk cost ratio	0.12%	(0.08pts)	0.11%	(0.06pts)
Pre-tax earnings per share (in €)	1.57	21%	4.23	12%
After-tax earnings per share (in €)	1.22	24%	3.23	8%
Tangible book value per share (in €)	31.9	7%	31.9	7%

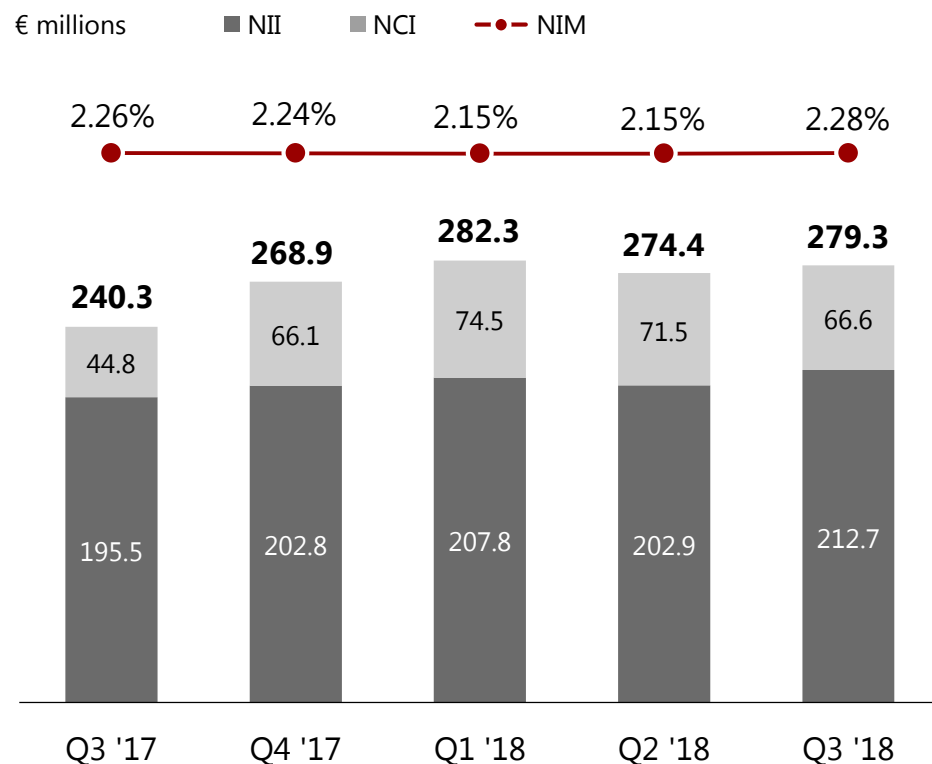
<b>Balance sheet   € billions</b>	<b>Sep '18</b>	<b>Dec '17</b>	<b>Delta</b>
Customer loans	30.3	30.8	(2%)
Securities and bonds	7.0	8.4	(16%)
Credit institutions and cash	5.7	4.8	17%
Other assets	1.9	2.0	(7%)
<b>Total assets</b>	<b>44.9</b>	<b>46.1</b>	<b>(3%)</b>
thereof Interest-bearing assets	38.0	39.8	(4%)
Customer deposits	30.9	30.9	(0%)
Own issues	4.5	5.7	(20%)
Credit institutions	4.0	4.0	(1%)
Other liabilities	1.5	1.8	(18%)
Common equity	3.7	3.6	2%
AT1 capital	0.3	-	-
<b>Total liabilities &amp; equity</b>	<b>44.9</b>	<b>46.1</b>	<b>(3%)</b>

<b>Capital &amp; RWA   € billions</b>	<b>Sep '18</b>	<b>Dec '17</b>	<b>Delta</b>
Common equity	3.7	3.6	2%
Tangible common equity	3.2	3.1	2%
CET1 capital (FL)	3.1	2.9	7%
Risk-weighted assets	20.3	21.5	(6%)
CET1 ratio (FL)	15.3%	13.5%	1.8pts
Leverage ratio (FL)	7.4%	6.2%	1.2pts
B/S leverage	12.3x	12.8x	(0.5x)

# P&L details – core revenues

Growth driven by higher net interest income and improved NIM

## Core revenues



## Customer loans | Interest bearing assets | € billions

Quarter	Customer loans (€ billions)	Interest bearing assets (€ billions)
Q3 '17	27.5	34.3
Q4 '17	30.8	39.8
Q1 '18	30.5	38.0
Q2 '18	30.2	37.1
Q3 '18	30.3	38.0

## Summary

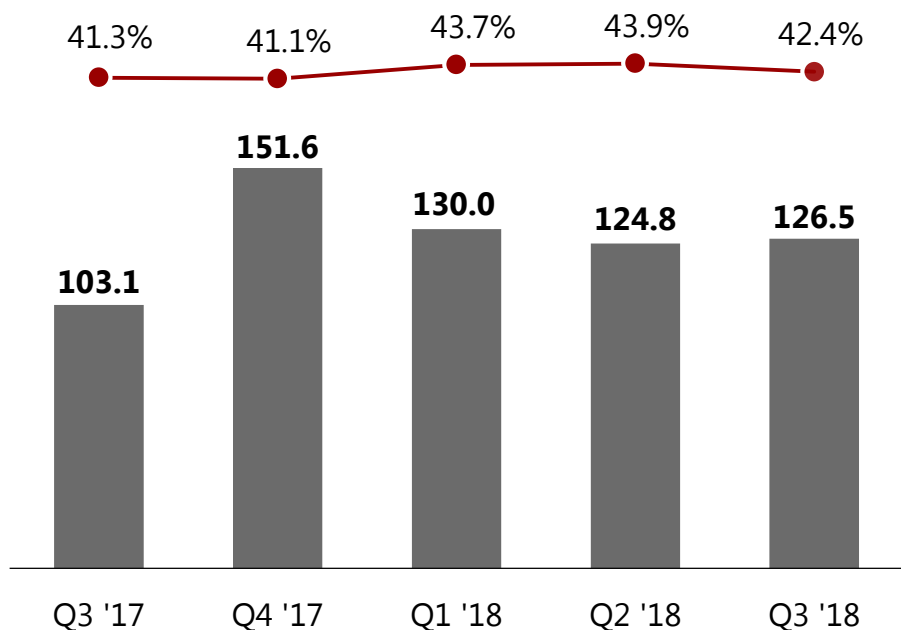
- **Q3 '18 net interest income (NII) +5% vPQ ... net interest margin (NIM) improved to 2.28%**
  - Lower interest expense following Tier 2 buyback settled in Q3 '18 (positive annual P&L effect of approx. €17m)
  - Strong pipeline conversion in International Business in Q3 '18 with net asset growth of 10% vPQ
  - Disciplined deployment of liquidity ... ~€1b of investments in Q3 '18 ... reduced excess cash by €0.5b
- **Q3 '18 net commission income (NCI) (7%) vPQ**
  - Seasonality ... Q1 & Q4 usually have strongest performance and Q3 the weakest
  - Market volatility driving softness in securities and insurance business

# P&L details – operating expenses

Continued focus on efficiency ... cost-income ratio improved by 1.5pts

## Operating expenses<sup>1)</sup>

€ millions    ■ OPEX    -●- Cost-income ratio



## Active FTEs

Quarter	Active FTEs
Q3 '17	2,371 <sup>2)</sup>
Q4 '17	3,018 <sup>2)</sup>
Q1 '18	3,027
Q2 '18	2,970
Q3 '18	2,989
Thereof acquisitions:	+666
	+86

## Summary

- **Q3 '18 cost base broadly in line with Q2 '18 ...** consolidation of Deutscher Ring Bausparkasse in Q3 '18
- **Q3 '18 cost-income ratio at 42.4% improved by 1.5pts vPQ** and at 43.3% for Q1-3 '18 ... ahead of target of <46%
- **Integration and optimization** measures for new acquisitions on track ... full benefit in 2019
- **Gradual expense increase of new branch network**
- **Continued focus on operating efficiency ...** digitizing processes and integrating new acquisitions

1) Adj. for parts of long-term incentive program (LTIP) recognized in Q4 '17 2) Adj. for transfer of data services in BAWAG Group from external services in Q1 '18

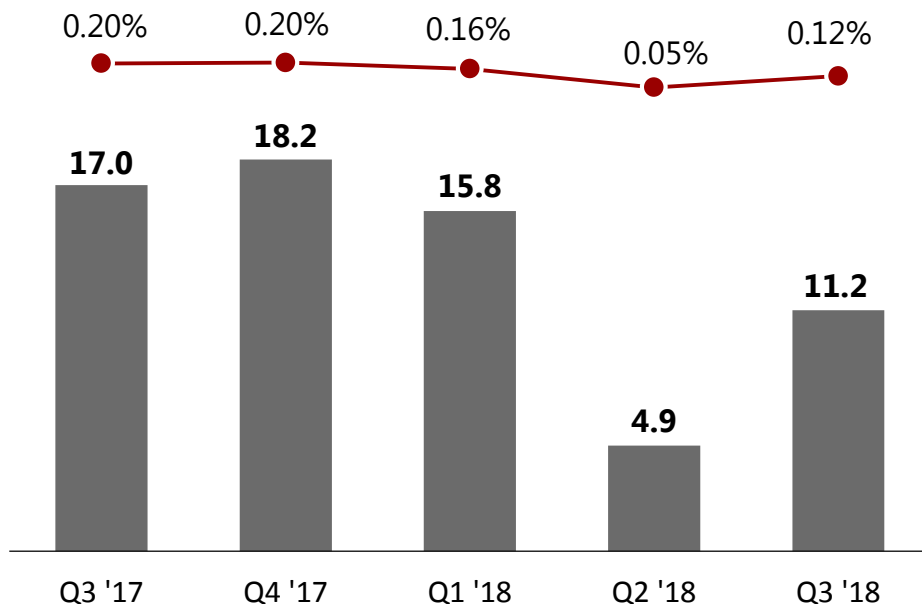


# P&L details – risk costs

Proactive risk management to maintain conservative risk profile

## Risk costs

€ millions    ■ Risk costs    -●- Risk costs / average interest-bearing assets



## NPL ratio (as reported and excluding CoL)

2.0%	1.8%	1.8%	1.8%	1.7%
1.3%	1.3%	1.2%	1.2%	1.2%

## Summary

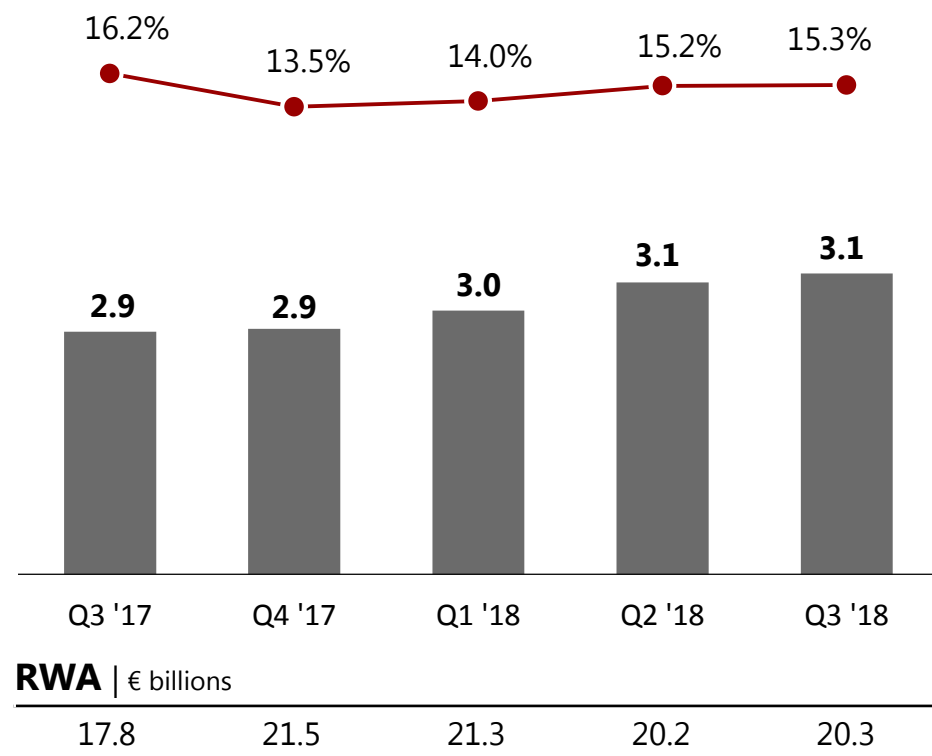
- **Q3 '18 risk cost ratio at 12bps** reflecting ongoing benign credit environment and our focus on developed markets with customer loan franchise ~75% DACH region / ~25% Western Europe & United States
- **Maintain safe & secure balance sheet & portfolio risk management**
  - No exposure to emerging markets or CEE
  - No operations in countries with elevated AML risk
  - No construction financing
- **2018 risk cost outlook lower than projected**

# Capital

180bps CET1 ratio improvement YTD, post Tier 2 and share buybacks in Q3 '18

## CET1 capital (FL)

€ billions ■ CET1 capital (FL) - - - CET1 ratio (FL)



**RWA** | € billions

Note: Q1 '18 and Q2 '18 including interim profit, before dividend

## Summary

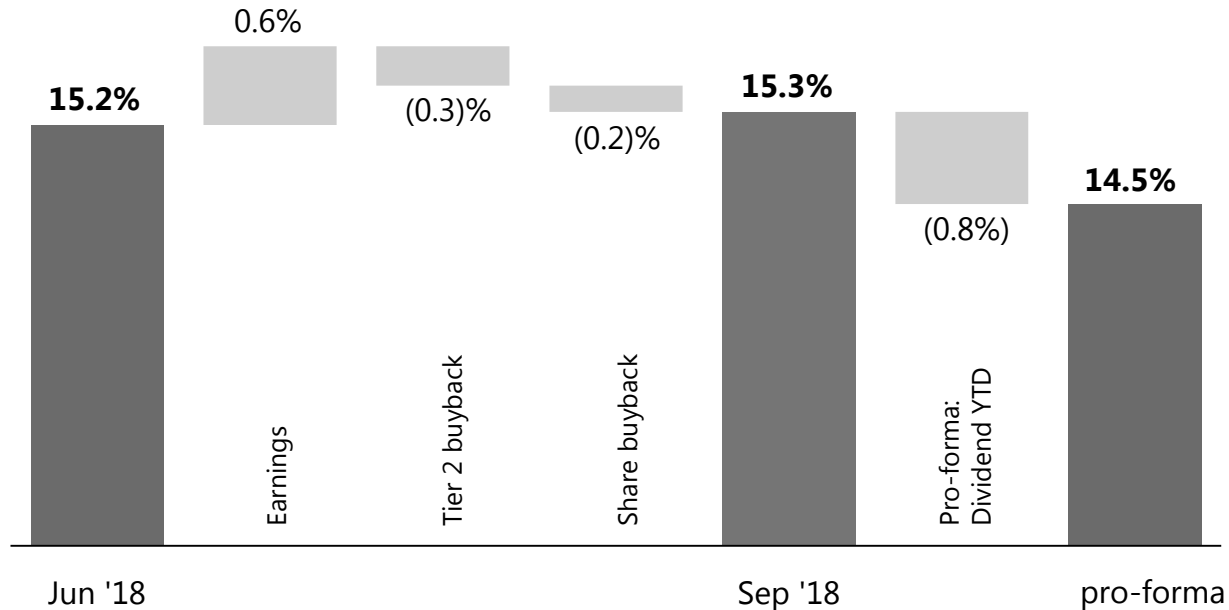
- **CET1 ratio (FL) of 15.3% ... up 10bps vPQ** and significantly above all target levels, post Tier 2 and share buybacks in Q3 '18
- **Excess capital of €0.66b** above 12% CET1 target
- **Maximum Distributable Amount buffer** (FL, incl. interim profit) now at ~€0.8b; **RWA density** at 45%

## EBA stress test 2018

- BAWAG's 3-year cumulative negative CET1 impact in the adverse scenario would have been 240bps, versus the EBA average 395bps; CET1 ratio would land at 11.0% versus the EBA average of 10.1%
- Reflects our resilient business model, strong asset quality with operations in developed markets and capacity to withstand severe shocks

# Capital ratio walk

## CET1 ratio walk



## Summary

- **CET1 ratio (FL) at 15.3%**, up 10bps compared to Q2 '18, with earnings contributing +60bps offsetting a combined (50bps) from Tier 2 and share buybacks
- Main impact of share buyback (~0.9m shares, >70%) reflected in Q3 '18 ... program completed early November ... ~(5bps) CET1 ratio impact in Q4 '18
- Tier 2 tender offer for €300m Tier 2 notes (~90% take-up rate) settled in July ... adverse CET1 ratio impact of ~30 bps
- Release for prudential filter for PPA of Südwestbank of ~20 bps in Q4 '18

Note: Q2 '18 and Q3 '18 including interim profit, without dividend

# Agenda

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1. Business highlights
  2. Detailed financials
  3. Outlook & targets
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# Management targets

Management team focused on delivering results

## Metrics

## 2018 targets

## 3-year targets

**Profit before tax**



**>5%** annual growth

**>5%** CAGR and **>€600m** in 2020

**>€5.70** pre-tax average earnings per share

**Cost-income ratio**



**<46%**

**<40%**

**Return on tangible equity  
(@12% CET1)**



**>15%**

**15% to 20%**

**Capital**



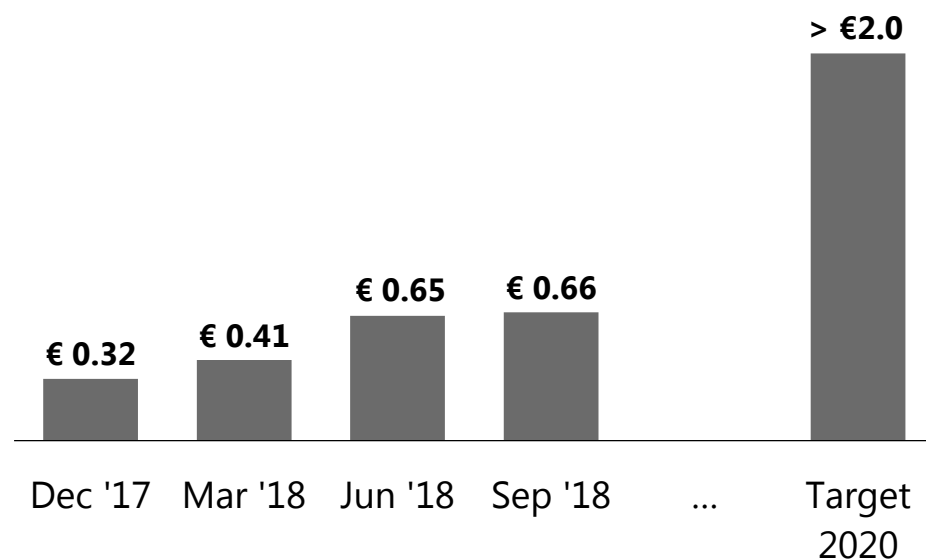
**≥12%** CET1 ratio (FL)

**≥12%** CET1 ratio (FL)

# Capital accretion and deployment

## Excess capital build-up > 12% CET1

€ billions



## RWA density:

47%	47%	46%	45%	low 40s
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## Pre-tax earnings per share (EPS):

<u>FY '17</u>	<u>Sep '18 YTD</u>	<u>2018 to 2020</u>
€5.17	€4.23	3-yr Avg >€5.70

## Excess capital deployment

**Invest in organic growth and pursue earnings-accretive M&A at returns consistent with our RoTE Group targets**

**Target annual dividend payout of 50% of net profit attributable to shareholders**

**Stock buyback programs**



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# Annex – Definitions and abbreviations

## After-tax earnings per share

(Net profit – pro-rata AT1 coupon net of tax) / weighted average number of shares outstanding

## B/S leverage

Total assets / IFRS equity

## Common Equity Tier 1 capital (CET1)

including interim profit, excluding any transitional capital (fully loaded); no dividend accruals

## Common Equity Tier 1 ratio

Common Equity Tier 1 capital (CET1) / risk-weighted assets

## Core revenues

The total of net interest income and net fee and commission income

## Cost-income ratio

Operating expenses (OPEX) / operating income

## Customer Loans

Loans to customers measured at amortized cost

## Coverage ratio

Loan loss provisions and collateral / NPL

FL ... fully-loaded

## IFRS equity

Equity attributable to the owners of the parent; excluding minorities

## IFRS tangible equity

IFRS equity reduced by the carrying amount of intangible assets

## Interest-bearing assets

Financial assets + Assets at amortized cost – Assets at central banks

## Leverage ratio

Common Equity Tier 1 capital (CET1) / total exposure (calculation according to CRR)

## Liquidity coverage ratio (LCR)

Liquid assets / net liquid outflows (calculation according to CRR)

## Pre-tax earnings per share

(Profit before tax – pro-rata AT1 coupon net of tax) / weighted average number of shares outstanding

## Net interest margin (NIM)

Net interest income (NII) / average interest-bearing assets

## NPL ratio

Non-performing loans (NPLs) / exposure; as of June 2017, the ratio's denominator was changed from loans and receivables (incl. provisions) to exposure in line with regulatory requirements and applied retroactively

## Return on equity (RoE)

Net profit / average IFRS equity excl. AT1 capital – average equity based on 1 January 2018 due to IFRS 9 implementation

## RoE (@12% CET1)

Return on equity calculated at a fully loaded CET1 ratio of 12% – average equity based on 1 January 2018 due to IFRS 9 implementation

## Return on tangible equity (RoTE)

Net profit / average IFRS tangible equity excl. AT1 capital – average equity based on 1 January 2018 due to IFRS 9 implementation

## RoTE (@12% CET1)

Return on tangible equity calculated at a fully loaded CET1 ratio of 12% – average equity based on 1 January 2018 due to IFRS 9 implementation

## Risk cost ratio

Provisions and loan-loss provisions, impairment losses and operational risk (total risk costs) / average interest bearing assets

## RWA density

RWA / total assets

## Tangible book value / share

IFRS tangible equity (excl. AT1 capital) / number of shares outstanding

vPY ... versus prior year period    vPQ ... versus prior quarter period

vYE ... versus year-end

Note: Tables in this presentation may contain rounding differences. Already published historic segment figures vary in this presentation due to change in cost allocation and IFRS 9 ECL adjustment for Q1 2018, comparison periods adjusted.