

# BAWAG Group Preliminary FY 2022 Results

13 February 2023

### AGENDA

### **1** Q4 2022 HIGHLIGHTS & SEGMENT PERFORMANCE

- **2** DETAILED FINANCIALS
- **3** OUTLOOK & TAKING STOCK SINCE OUR IPO
- **4** SUPPLEMENTAL INFORMATION
- **5** GROUP OVERVIEW & STRATEGY

### HIGHLIGHTS 2022

### **EARNINGS**

**Q4** '**22:** Net profit of €132m, EPS of €1.51, and RoTCE of 19.6%

Adjusted FY 2022 (excluding City of Linz): Net profit of €509m, EPS of €5.81, and RoTCE of 18.6%

**Reported FY 2022:** Net profit of €318m, EPS of €3.64, and RoTCE of 11.6%; includes €254m City of Linz write-off (€190m after tax)

Pre-provision profit of €849m (+14% vPY) and CIR at 35.9%

### **BALANCE SHEET & CAPITAL**

Average customer loans (1%) vPQ and +4% vPY

CET1 ratio at 13.5% after deducting €305m dividend accrual ... DPS of €3.70 to be proposed to AGM ... Targeted payment on April 06, 2023

Excess capital of €261m versus CET1 target of 12.25%

Fortress balance sheet ... NPL ratio 0.9% with management overlay €100m equals ~1x annual risk costs

### **OUTLOOK**

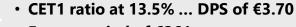
Excess Capital: Maintaining dry powder for potential opportunities in coming quarters ... any potential buyback will be under 100bps of CET1% (subject to regulatory approval)

Bank positioned for rising interest rates ... Net interest income >€1.2b in 2023

Accelerating 2025 financial targets to 2023: Profit before tax > &825m, EPS > &7.50, DPS > &4.10 ... excluding any potential buyback

**Return targets 2023 & beyond:** RoTCE >20% and CIR < 34%

All 2022 targets achieved



Excess capital of €261m

Accelerating 2025 financials targets

 Return targets: RoTCE >20% & CIR <34%</li>

### FINANCIAL PERFORMANCE 2022

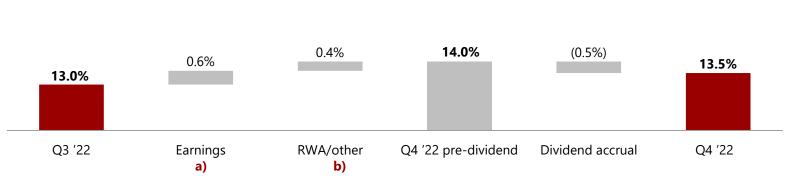
<b>P&amp;L</b>   € millions	2022 reported	2022 adjusted	vPY	Q4 '22	vPY	<b>vPQ</b> adjusted
Core revenues	1,330.4	1,330.4	9.0%	344.7	9.2%	2.9%
Operating income	1,324.0	1,324.0	7.8%	330.9	4.2%	(1.6%)
Operating expenses	(474.8)	(474.8)	(2.2%)	(118.1)	(3.0%)	0.1%
Pre-provision profit	849.2	849.2	14.3%	212.8	8.6%	(2.5%)
Regulatory charges	(48.8)	(48.8)	(5.4%)	0.1	(98.9%)	(102.9%)
Risk costs	(376.3)	(122.0)	28.4%	(36.2)	78.3%	2.5%
Profit before tax	426.8	681.0	13.4%	177.3	(4.8%)	(2.0%)
Net profit	318.3	508.8	6.0%	131.9	(19.5%)	(0.4%)
Ratios						
RoCE	9.8%	15.6%	2.0pts	16.4%	(1.7pts)	0.2pts
RoTCE	11.6%	18.6%	2.5pts	19.6%	(1.7pts)	0.3pts
Net interest margin	2.33%	2.33%	0.06pts	2.43%	0.17pts	0.12pts
CIR	35.9%	35.9%	(3.6pts)	35.7%	(2.6pts)	0.6pts
Risk cost ratio	0.86%	0.28%	0.05pts	0.33%	0.14pts	0.01pts
Earnings per share (€)	3.64	5.81	7.9%	1.51	(18.1%)	1.1%

Balance Sheet & Capital   € millions	Q4 '22	Q3 '22	vPQ	vPY
Total assets	56 523	55 997	1%	-
Interest-bearing assets (average)	44 046	44 733	(2%)	3%
Customer loans (average)	36 417	36 804	(1%)	4%
Customer deposits (average)	33 496	34 219	(2%)	(1%)
Common Equity	3 215	3 207	-	(12%)
Tangible Common Equity	2 693	2 678	1%	(13%)
CET1 Capital	2 793	2 764	1%	(7%)
Risk-weighted assets	20 664	21 343	(3%)	3%
CET1 Ratio (post dividend)	13.5%	13.0%	0.5pts	(1.5pts)
Per share data	Q4 '22	Q3 '22	vPQ	vPY
Book value (€)	39.14	37.57	4%	(4%)
Tangible book value (€)	32.78	31.38	4%	(6%)
Shares outstanding (€ m)	82.15	85.34	(4%)	(8%)

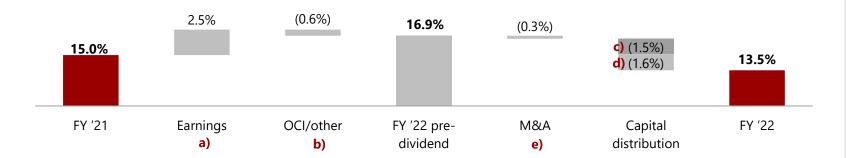
Note: All equity, capital, ratios and per share data reflect deduction of €305m dividend accrual. "Adjusted" view excludes write-off of City of Linz receivable of €254m (€190m after tax).

### **CAPITAL DEVELOPMENT**

#### **QUARTERLY CAPITAL DEVELOPMENT**



#### FULL YEAR CAPITAL DEVELOPMENT



### CAPITAL DEVELOPMENT

- a) Gross capital generation ~+60bps in Q4 '22 and ~+250bps FY '22
- b) Q4 '22: Primarily related to lower RWA

FY '22 : increase in RWA from business growth with negative OCI impact from widening credit spreads

#### **M&A and CAPITAL DISTRIBUTION**

- **c)** Proposed dividend to AGM of  $\in$ 3.70 per share ( $\notin$ 305m)
- d) Share buyback of €325m completed in 2022
- e) Portfolio acquisition in Q2 '22 (consumer loans & bonds)

#### **EXCESS CAPITAL**

- CET1 ratio 13.5% post dividend accrual of €305m
- Excess capital of €261m above management target of 12.25%
- Peak Bancorp (Idaho First Bank) ... CET1 impact 25-30bps<sup>1)</sup>
- Maintain dry powder for potential M&A in coming quarters
- Any potential buyback will be under 100bps of CET1%<sup>2)</sup>

1) shareholder approved, pending regulatory approval; 2) subject to regulatory approval

### **RETAIL & SME**

#### **Financial performance**

€ millions	2022	vPY	Q4 '22	Q3 '22	vPY	vPQ
Core revenues	1 027.0	13%	271.3	255.8	17%	6%
Net interest income	750.2	14%	204.0	190.5	21%	7%
Net commission income	276.8	10%	67.3	65.3	4%	3%
Operating income	1 031.5	12%	272.4	257.6	16%	6%
Operating expenses	(342.7)	(3%)	(85.3)	(85.5)	(3%)	-
Pre-provision profit	688.8	22%	187.1	172.1	28%	9%
Regulatory charges	(18.4)	(14%)	1.5	(1.4)	NM	NM
Risk costs	(80.6)	34%	(21.8)	(23.4)	52%	(7%)
Profit before tax	589.8	22%	166.8	147.3	17%	13%
Net profit	442.4	22%	125.1	110.5	17%	13%
Ratios						
in %	2022	vPY	Q4 '22	Q3 '22	vPY	vPQ
RoCE	29.2%	5.7pts	32.2%	28.3%	5.4pts	3.9pts
RoTCE	34.3%	6.9pts	38.1%	33.3%	7.1pts	4.8pts
CIR	33.2%	(5.2pts)	31.3%	33.2%	(6.2pts)	(1.9pts)
NPL ratio	1.6%	(0.3pts)	1.6%	1.9%	(0.3pts)	(0.3pts)
Risk cost ratio	0.37%	0.1pts	0.39%	0.42%	0.1pts	-

#### **Customer development**

€ millions	2022	vPY	Q4 '22	Q3 '22	vPY	vPQ
Housing loans	15 972	1%	15 972	16 160	1%	(1%)
Consumer and SME	6 403	20%	6 403	6 348	20%	1%
Total assets	22 375	6%	22 375	22 508	6%	(1%)
Total assets (average)	22 065	8%	22 461	22 488	7%	-
Risk-weighted assets	9 587	18%	9 587	9 500	18%	1%
Customer deposits	27 825	(4%)	27 825	28 075	(4%)	(1%)
Customer deposits (average)	27 979	4%	27 767	27 823	-	-

#### **DEVELOPMENTS in Q4 '22**

Q4 '22 net profit of €125m, up 17% vPY due to higher pre-provision profits ... average net asset growth +7% vPY driven by consumer loans and housing loans

Pre-provision profit of €187m for Q4 '22, up 28% vPY ... Core revenues up 17% and operating expenses down (3%)

Risk costs of €(22)m in Q4 '22, up 52% vPY ... €(14)m core run-rate with addition of Sberbank consumer loan portfolio in Q2 '22... Added €(8)m management overlay to address overall macro uncertainty

Continuing to execute on various operational and strategic initiatives to drive efficiency and disciplined profitable growth across our Retail & SME franchise

Subdued loan growth given overall cautious consumer sentiment and significant movement in rates

### **CORPORATES, REAL ESTATE & PUBLIC SECTOR**

#### **Financial performance**

€ millions	2022	vPY	Q4 '22	Q3 '22	vPY	vPQ
Core revenues	296.6	1%	74.3	77.4	(6%)	(4%)
Net interest income	262.9	2%	66.4	67.5	(6%)	(2%)
Net commission income	33.7	(1%)	7.9	9.9	(8%)	(20%)
Operating income	313.6	-	71.2	77.5	(16%)	(8%)
Operating expenses	(71.5)	3%	(17.1)	(17.8)	3%	(4%)
Pre-provision profit	242.2	-	54.1	59.7	(21%)	(9%)
Regulatory charges	(12.0)	15%	(0.8)	(1.2)	(27%)	(33%)
Risk costs	(36.2)	25%	(13.2)	(11.4)	NM	NM
Profit before tax	194.0	(5%)	40.2	47.1	(42%)	(15%)
Net profit	145.6	(5%)	30.2	35.4	(42%)	(15%)

#### **Customer development**

€ millions	2022	vPY	Q4 '22	Q3 '22	vPY	vPQ
Corporates	3 771	(7%)	3 771	4 085	(7%)	(8%)
Real Estate	6 067	6%	6 067	6 607	6%	(8%)
Public Sector	4 178	(9%)	4 178	4 246	(9%)	(2%)
Short-term / money market lending	487	(7%)	487	487	(7%)	-
Total assets	14 503	(3%)	14 503	15 425	(3%)	(6%)
Total assets (average)	15 275	8%	15 086	15 485	0%	(3%)
Risk-weighted assets	7 502	(5%)	7 502	8 287	(5%)	(9%)
Customer deposits	5 907	3%	5 907	5 551	3%	6%
Customer deposits (average)	5 475	1%	5 278	6 015	(5%)	(12%)

#### **DEVELOPMENTS in Q4 '22**

Q4 '22 net profit of €30m, down 42% vPY due to €10m incremental risk costs from management overlay ... average net asset flat vPY with different trends in asset mix

Pre-provision profit of €54m in Q4 '22, down (21%) vPY ... Operating income down (16%)

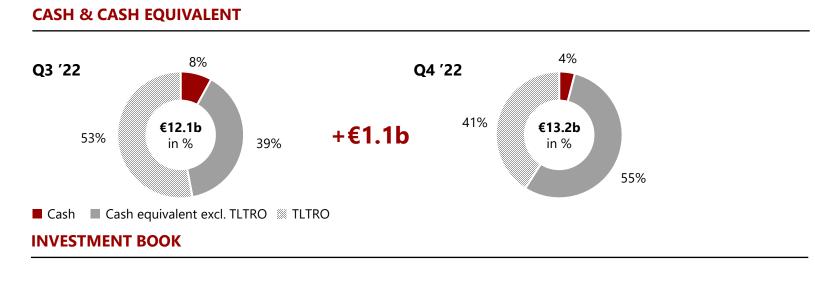
Risk costs of €(13)m, of which €(10)m increase of the management overlay during the quarter to address overall macro uncertainty

Maintaining disciplined and conservative underwriting with solid pipeline and commitments in 2023 ... will remain patient and continue to focus on risk-adjusted returns

#### **Ratios**

in %	2022	vPY	Q4 '22	Q3 '22	vPY	vPQ
RoCE	14.3%	0.8pts	12.2%	13.3%	(5.4pts)	(1.1pts)
RoTCE	17.8%	1.3pts	15.2%	16.4%	(6.2pts)	(1.2pts)
CIR	22.8%	0.6pts	24.0%	23.0%	4.4pts	1.0pts
NPL ratio	0.7%	(0.1pts)	0.7%	0.7%	(0.1pts)	-
Risk cost ratio	0.24%	-	0.35%	0.29%	0.4pts	0.1pts

### **INVESTMENT BOOK AND CASH**





As of Q4 '22, cash and cash equivalents (mainly money at central banks) at €13.2b ... TLTRO III of €5.4b (paid back €1.0b in Q4 '22 and further €2.0b in January '23)

Securities portfolio "under-invested" ... Higher credit spreads provide opportunity to build-up our securities portfolio as we have been underinvested for the past few years

Focus on low credit risk, high liquidity, shorter duration and solid diversification in terms of geography and issuers:

- 100% portfolio investment grade, with 71% A or higher
- Weighted average life of ~4 years
- ~300 positions, average size ~€17m
- No non-performing assets
- No exposure to Russia and Ukraine



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### **P&L & KEY RATIOS**

P&L   € millions	2022 reported	2022 adjusted	vPY	Q4 '22	Q3 '22 adjusted
Net interest income	1 021.1	1 021.1	9%	269.7	260.0
Net commission income	309.3	309.3	10%	75.0	75.0
Core revenues	1 330.4	1 330.4	9%	344.7	335.0
Other revenues	(6.4)	(6.4)	(179%)	(13.8)	1.3
Operating income	1 324.0	1 324.0	8%	330.9	336.3
Operating expenses	(474.8)	(474.8)	(2%)	(118.1)	(118.0)
Pre-provision profit	849.2	849.2	14%	212.8	218.3
Regulatory charges	(48.8)	(48.8)	(5%)	0.1	(3.4)
Risk costs	(376.3)	(122.0)	28%	(36.2)	(35.3)
Profit before tax	426.8	681.0	13%	177.3	180.9
Income taxes	(108.2)	(171.9)	43%	(45.4)	(48.3)
Net profit	318.3	508.8	6%	131.9	132.4

Key ratios	2022 reported	2022 adjusted	vPY	Q4 '22	Q3 '22 adjusted
Return on Common Equity	9.8%	15.6%	2.0pts	16.4%	16.2%
Return on Tangible Common Equity	11.6%	18.6%	2.5pts	19.6%	19.3%
Net interest margin	2.33%	2.33%	0.06pts	2.43%	2.31%
Cost-income ratio	35.9%	35.9%	(3.6pts)	35.7%	35.1%
Risk cost ratio	0.86%	0.28%	0.05pts	0.33%	0.32%
Earnings per share (in €)	3.64	5.81	8%	1.51	1.49
Tangible book value per share (in €)	32.78	32.78	(6%)	32.78	31.38

#### **DEVELOPMENTS in Q4 '22**

Net interest income up 4% vPQ ... net interest margin (NIM) at 2.43% in Q4 '22

Net commission income stable at €75m ... up 3% vPY reflecting acquisition of Hello bank! Austria in Q4 '21 (rebranded to easybank), while overall business impacted by current market environment

Cost-income ratio of 35.7% in Q4 '22 ... ongoing disciplined cost control despite inflationary headwinds

Risk costs of €(36)m in Q4 '22, of which €(18)m resulting from increasing management overlay ... Core run-rate in line with strong credit performance, low NPL levels and continued low delinquencies ... management overlay stands at €100m

### **BALANCE SHEET**

Balance sheet   € millions	2022	Q3 '22	2021	vPY	vPQ
Customer loans	35 763	36 705	34 963	2%	(3%)
Securities and bonds	6 066	5 816	6 330	(4%)	4%
Credit institutions and cash	13 175	12 108	13 060	1%	9%
Other assets	1 519	1 368	1 972	(23%)	11%
Total assets	56 523	55 997	56 325		1%
thereof average interest-bearing assets	43 852	44 733	41 373	6%	(2%)
Customer deposits	34 293	33 992	35 161	(2%)	1%
Own issues	10 236	8 817	7 378	39%	16%
Credit institutions	6 344	7 130	7 361	(14%)	(11%)
Other liabilities	1 659	2 013	2 051	(19%)	(18%)
Common equity	3 215	3 207	3 636	(12%)	-
Dividend accrual	305	207	267	14%	47%
Buyback	-	155			(100%)
AT1 capital	471	477	471	-	-
Total liabilities & equity	56 523	55 997	56 325	-	1%

Capital & RWA   € millions	2022	Q3 '22	2021	vPY	vPQ
Common equity	3 215	3 207	3 636	(12%)	0%
Tangible common equity	2 693	2 678	3 101	(13%)	1%
CET1 capital	2 793	2 764	3 012	(7%)	1%
Risk-weighted assets	20 664	21 343	20 135	3%	(3%)
CET1 ratio (post dividend)	13.5%	13.0%	15.0%	(1.5pts)	0.5pts
Liquidity Coverage Ratio	225%	202%	239%	(14pts)	23pts

#### **DEVELOPMENTS in Q4 '22**

Average interest-bearing assets down 2% and risk-weighted assets down 3% vPQ

Customer deposits relatively stable in Q4 '22

€1.0b TLTRO paid back in Q4 '22 ... further €2.0b paid back in Jan '23

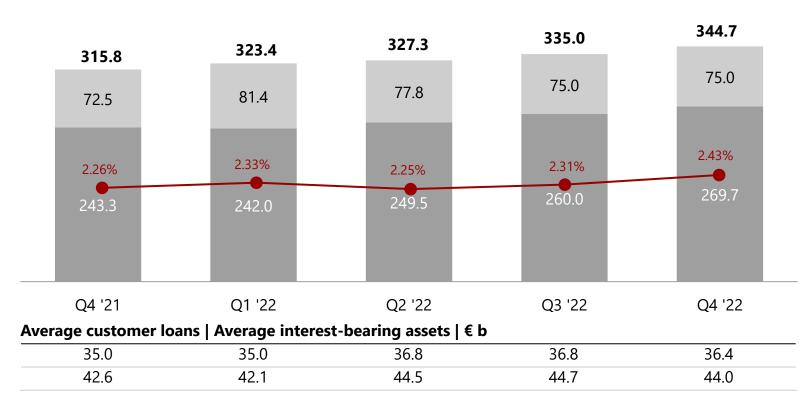
Share buyback of €325m in total completed in Q4 '22

CET1 ratio at 13.5% post deduction of €305m dividend accrual for FY 2022

### **CORE REVENUES**

Continued increase in Q4 '22

€m



### Net interest income (NII) up 4% vPQ ... net interest margin (NIM) at 2.43% in Q4'22

- Average customer loans down (1%) vPQ and up 4% vPY in Q4 '22
- Subdued loan growth from cautious consumer sentiment and re-pricing of loans given rising interest rates
- Bank positioned for rising interest rate environment ... Started in Q4 and will continue in quarters ahead

### Net commission income (NCI) up 3% vPY and flat vPQ

• Lower advisory business due to volatile market environment continued in Q4 '22

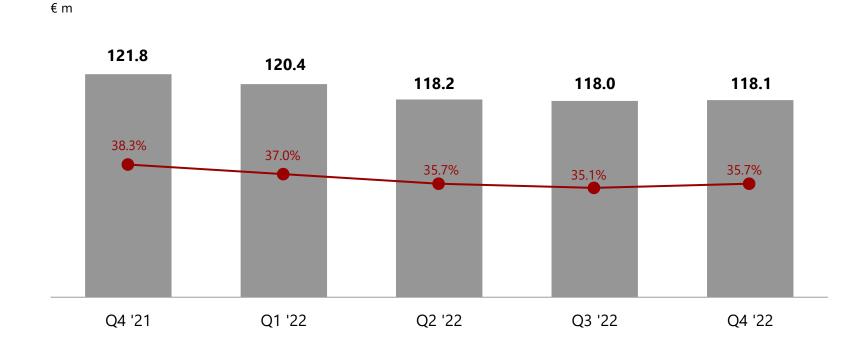
#### Outlook for 2023

- Expect core revenues growth of >12% in 2023
- Net interest income expected to increase to >€1.2b ... peak NII expected in Q2/Q3 '23 based on current interest rate environment
- Expecting overall subdued customer loan growth in 2023

NCI NII --- NIM

## **OPERATING EXPENSES**

Continued efficiency measures countering inflationary pressures



#### CIR at 35.7% in Q4 '22 down (2.6pts) vPY

- Significant inflationary pressure offset by several operational initiatives launched over the past two years
- Focused on absolute cost-out target (despite inflationary headwinds) and proactive cost management
- Executed multiple initiatives focused on greater scale, greater digital engagement, and continued rollout of simplification roadmap across the Group ...
  - ... physical footprint reduced by >20% during 2022
  - ... combination of TechOps to streamline processes
  - ... ongoing centralization of functions and Group oversight

#### **Outlook for 2023**

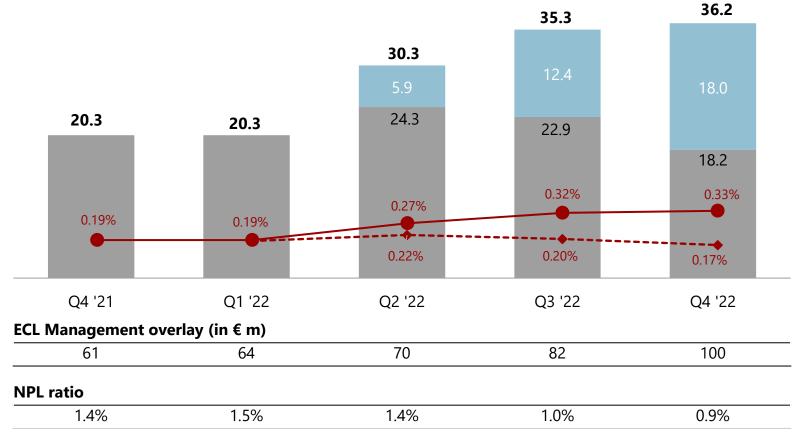
 Expecting ~2% operating cost increase with a CIR of <34% in 2023</li>

#### Core operating expenses --- CIR

## **RISK COSTS**

Applying prudent approach while closely monitoring macro environment

 ${\ensuremath{\,\varepsilon }}$  m ... excluding the write-off of City of Linz receivable in Q3  $^{\prime}{\ensuremath{22}}$ 



### Q4 ′22 risk costs €36.2m and 17bps underlying risk cost ratio

- Ongoing strong credit performance ... NPL ratio of 0.9%
- Risk cost run-rate in Retail & SME ~€14m ... includes portfolio acquisition in Q2 '22
- ECL management overlay stands at €100m in Q4 '22 ... up €18m vPQ and €39m vPY

#### Maintain safe & secure balance sheet

- Focused on developed and mature markets ... 73% DACH/NL region & 27% Western Europe/United States
- Conservative underwriting with a focus on secured lending ... ~80% of customer loans is secured or public sector lending
- No direct exposure to Russia or Ukraine and de minimis secondary exposures

#### **Outlook for 2023**

• Expect underlying risk cost ratio 20-25bps in 2023 ... assumes no release of management overlay

ECL management overlay --- Risk costs/average interest-bearing assets --- Risk costs-management overlay/average interest-bearing assets



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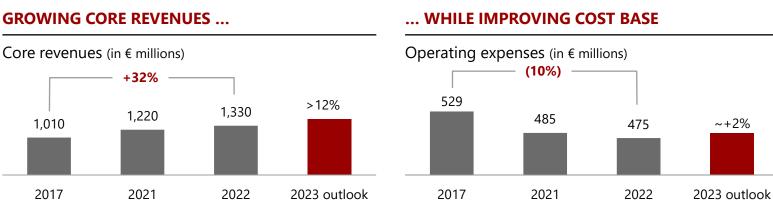
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### 2023 OUTLOOK AND TARGETS

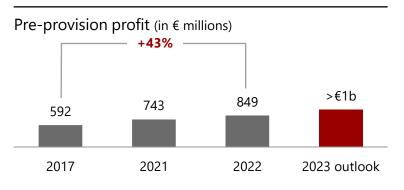
P&L OUTLOOK		2023 FINANCIAL TARGETS	
<b>Net interest income</b> FY ′22: €1,021m	>€1.2b	Profit before tax	>€825m
<b>Core revenues</b> FY ′22: €1,330m	>12% growth	Earnings per share	>€7.50
Operating expenses		Dividend per share	>€4.10
FY ′22: €475m	~2% increase	2023 & BEYOND RETURN TARGETS	5
<b>Risk cost ratio</b> FY '22: 19bps (underlying)	20-25bps	Return on tangible common equity	>20%
		Cost-income ratio	<34%

## **TAKING STOCK SINCE OUR IPO ...**

Consistent execution and delivery



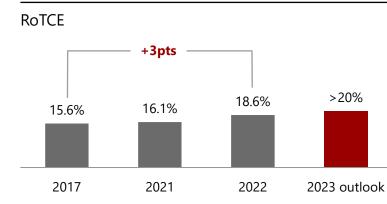
#### **HIGH PROFITABLE BUSINESS MODEL**



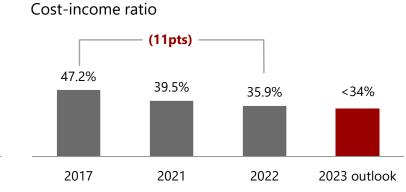
#### **HIGHER RETURN LEVELS ...**

1,010

2017

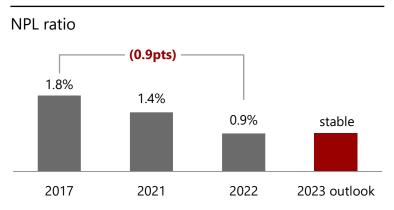


#### ... WITH INCREASED EFFICIENCY



~+2%

#### ... AND HIGH ASSET QUALITY

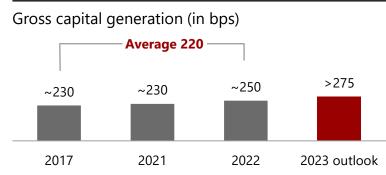


Note: 2022 RoTCE adjusted

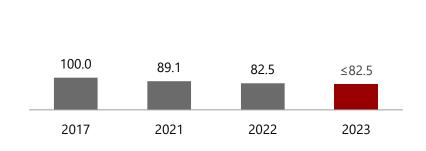
## **CAPITAL GENERATION** and **DISTRIBUTION**

A sustainable and balanced return to our shareholders

### STRONG CAPITAL GENERATION POWER



#### LOWER SHARE COUNT FOLLOWING BUYBACKS





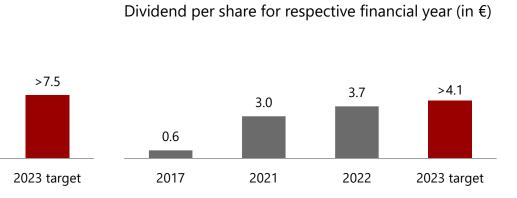
#### **STEADY INCREASE IN EARNINGS**

Earnings per share (in €)



#### €14.6 ACCUMULATED DPS SINCE IPO

Number of shares (in millions)



**Total shareholder return development since IPO** 160 00Indexed 25 October 2017; 31 December 2022

140.00 120.00 100.00 80.00 60.00 40.00 20.00 BG AV SX7P - SX7E 0.00 25.10.2017 25.10.2021 25.10.202 25.10.2018 25.10.2019 25.10.2020



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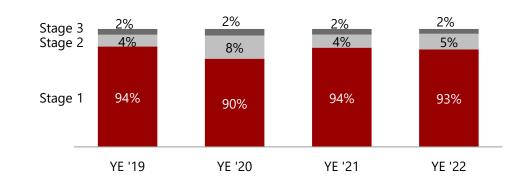
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## **DETAILS ON RESERVES**

Continuing to remain prudent in current environment

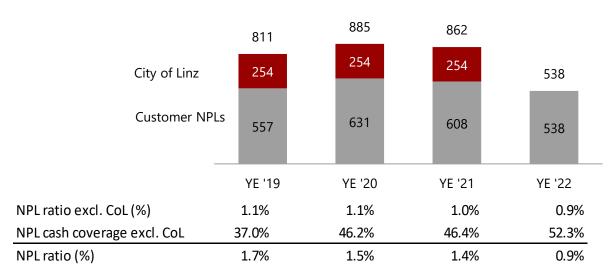
#### **IFRS 9 MIGRATION- CUSTOMER SEGMENT ASSETS**



ECLs (Stage 1&2) and SPECIFIC RESERVES (Stage 3)  $\notin m$ 

	YE '19	YE '20	YE '21	YE '22
Stage 1	39	67	37	47
Stage 2	17	64	102	133
Stage 3	205	271	276	263
Total Reserves	262	402	414	442
Total Reserve Ratio %	0.94%	1.42%	1.34%	1.37%

#### NON-PERFORMING STAGE 3 LOANS, IN €m



#### **KEY DEVELOPMENTS**

Customer asset NPLs down 12% vPY while total reserves +7% vPY

NPL ratio at 0.9%, cash coverage of 52%

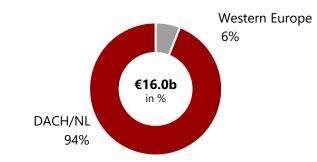
Stage 1/2/3 asset split at pre-COVID levels

Total reserves of €442m ... reserve ratio increased by 43% to 1.37% vs. YE '19 despite improving overall asset quality

Total ECL €179m, of which €100m (56%) comprised of management overlay ... equal ~1x annual risk costs

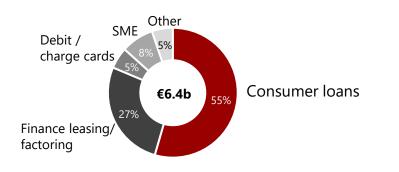
### **RETAIL & SME**

#### **HOUSING LOANS**



- 24% state or insurance guaranteed
- Weighted average LTV 63% (non-guaranteed loans)
- Weighted average LTV at origination ~70% since 2020
- De minimis historical losses
- Significant affordability buffer and customer equity in established markets at underwriting

#### **CONSUMER & SME**



- Consumer Loans: Default rates continue to track well below pre-pandemic levels (AT)
- Finance leasing/Factoring: Primarily cars, movables
- New business subdued as credit tightening remains in place, cost inflation adjustments for all new underwriting
- Delinquencies remain below pre-pandemic levels, stable low loss rates

#### **RISK MANAGEMENT FRAMEWORK**

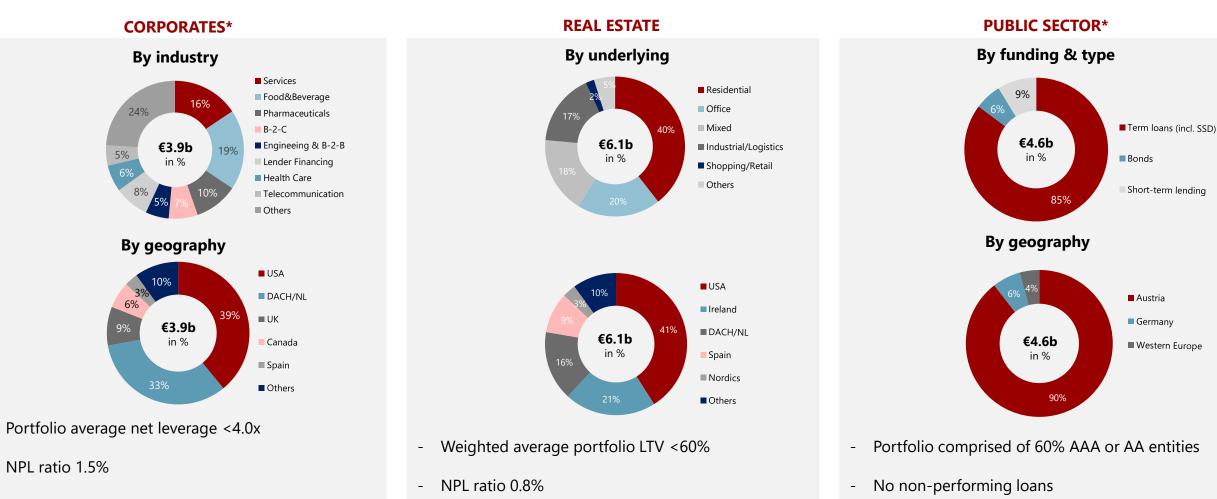
Tightened credit box in Q1 '22 after having taken similar measures during the pandemic

Further tightened to account for high inflation impacting customer ability to pay in 2022

Cost inflation in core markets expected to pressure repayment rates

Government support measures in core markets to address increased energy prices ... further measures in discussion

### **Corporates, Real Estate & Public Sector**



Collateral backing portfolio is granular with ~40% of

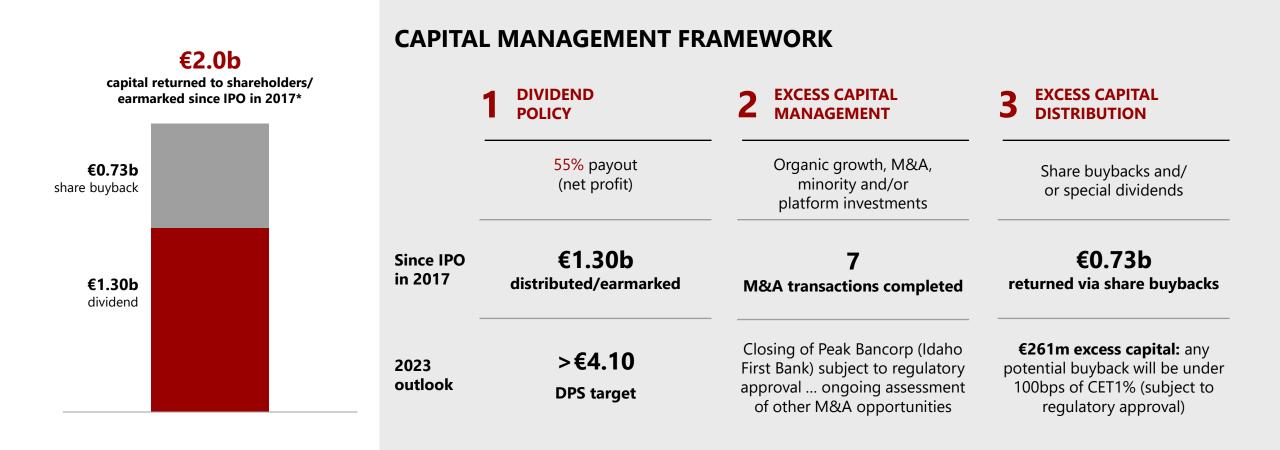
pool being direct residential

- No exposure to Russia and Ukraine
- DACH/NL 33% exposure

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\* Includes short-term lending / money market of €487m, of which €85m in Corporates and €402m in Public Sector

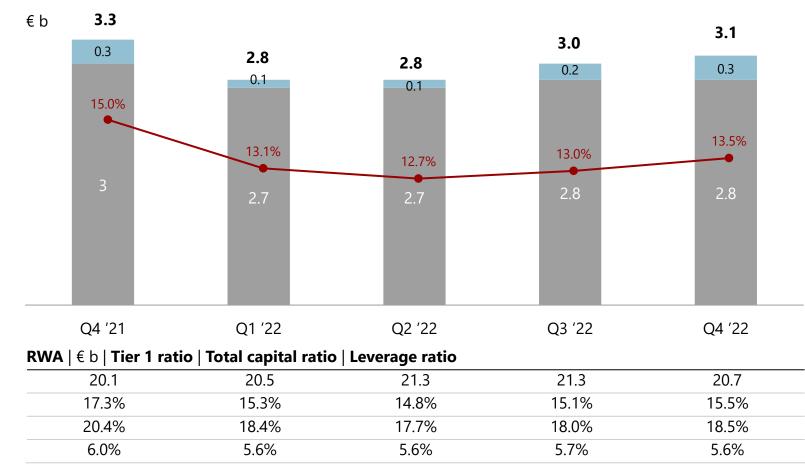
### **CAPITAL DISTRIBUTIONS & FRAMEWORK**



\* Including 2022 declared dividend of €3.70 per share, or €305m total dividend

## **REGULATORY CAPITAL**

Strong capital position



Dividend CET1 capital (post dividend) --- CET1 ratio (post dividend)

Note: All capital ratios post dividend accrual and deducting €325m buyback in 2022

#### Capital distribution plans:

- €305m dividend proposed for FY '22 to AGM on 31 March 2023
- Share buyback of €325m completed in 2022

#### **Capital development:**

- Q4 '22 Tier1 capital ratio 15.5% and Total Capital ratio 18.5%
- Capital requirement of 9.18% CET1 at year-end 2022 ... P2R of 2.0% and P2G of 0.75% ... capital requirement for 2023: 9.43% CET1
- Target CET1 ratio of 12.25% is 282bps above new MDA trigger of 9.43% (from January '23)
- Increase in domestic buffers to 1.4% for 2024

## SUSTAINABILITY – OUR KEY FOCUS AREAS

Doing business sustainably is the key to long-term success for all our stakeholders

	ENVIRONMENT	<b>2</b> OUR PEOPLE	<b>3</b> OUR CUSTOMERS AND COMMUNITIES
What we target for	We want to reduce our environmental footprint – both directly and indirectly	We want to develop our employees, promote diversity, equal opportunity and want them to become owners of the bank	We want to be a sustainable partner for our customers and other stakeholders
What we achieved	<ul> <li>&lt;2% exposure in moderate to high risk ESG sectors</li> <li>in the ca. top 35% of banks in ECB climate stress test</li> </ul>	<ul> <li>Custom training &amp; development programs</li> <li>Women quota in SLT increased to 28%; already at 44% at Supervisory Board level</li> <li>2 employee stock participation programs rolled out in 2022</li> <li>Targeted employee support programs in times of challenging economic environment</li> </ul>	<ul> <li>Increasing access to Finance 75% of Retail &amp; SME products digitized</li> <li>Support of our communities through youth financial literacy and several other organizations and initiatives</li> </ul>
What we plan for 2023	committed to <b>disclose scope 3</b> <b>emissions</b> for lending and investment book in 2023 continue increasing green lending	expand employee offerings for individualized learning through new online platforms and BAWAG Academy as well as tailor-made development programs enhance women mentoring program	<ul> <li> continue our digital journey to increase easy-use of our products and broaden access to Finance for all customers</li> <li> continue to enhance our community engagement through volunteer days</li> </ul>

... continue to promote ownership mentality

OUR CUSTOMERS



**1** Q4 2022 HIGHLIGHTS & SEGMENT PERFORMANCE

**2** DETAILED FINANCIALS

- **3** OUTLOOK & TAKING STOCK SINCE OUR IPO
- **4** SUPPLEMENTAL INFORMATION

### **5** GROUP OVERVIEW & STRATEGY

## **BAWAG GROUP – WHO WE ARE**

Multi-brand and multi-channel commercial bank

WE ARE	OUR VIEW	OUR STRATEGY	CREATING SHAREHOLDER VALUE
a multi-brand and multi-channel commercial bank with approximately <b>2.1 million customers</b>	<b>Commercial banking is becoming</b> <b>more commoditized</b> Focus on simplification, standardization, transparency and ease-of-use for the benefit of customers	<ol> <li>Growth in core markets focused on serving our customers</li> <li>Efficiency through operational excellence</li> <li>Safe and secure risk profile</li> </ol>	€2.0b capital returned to shareholders / earmarked since IPO in 2017 €0.73b share buyback £1.30b dividend
A RETAIL- FOCUSED BANK	CORE MARKETS	FOCUS ON SECURED LENDING	ONE OF THE MOST PROFITABLE AND EFFICIENT EUROPEAN BANK
Core revenues	Austria, Germany, Switzerland, Netherland (DACH/ NL region), Western Europe and the United States		RoTCE CIR
<ul> <li>Retail &amp; SME</li> <li>Corporates, Real Estate &amp; Public Sector</li> <li>22%</li> <li>400</li> <li>78%</li> </ul>	<ul> <li>DACH/NL</li> <li>Western Europe &amp; US</li> <li>27%</li> <li>400</li> <li>73%</li> </ul>	<ul> <li>Secured and public sector lending</li> <li>Unsecured</li> </ul>	>20% 35.9% <34% 18.6%

## OUR BUSINESS PRINCIPLES AND CULTURE

The foundation for executing on our strategy

**CULTURE:** Our company values and culture are defined by accountability, meritocracy, and embracing change

**SIMPLIFICATION:** We simplified our business model by focusing on core products, processes and technology

**CORE MARKETS:** We focus on mature, developed and stable markets with strong macroeconomic fundamentals and reliable legal systems

**RISK MANAGEMENT:** We focus on risk-adjusted returns, conservative-disciplined underwriting, and proactive risk management

**CONSISTENT TECHNOLOGY INVESTMENT:** We believe that technology is a transformation enabler and competitive differentiator

**DATA-DRIVEN:** We believe in constant measurement, data analysis, and being data-driven in how we run the business

Leadership and embracing change		Accountability, meritocracy and inclusion
Actions speak louder than words	Οι	ır greatest asset is our human capital
We value integrity, character, and work ethic Experienced Senior Leadership Team (SLT) that led transformation over the past decade SLT with average 14 years working experience at BAWAG	Investing in developing and empowering our peopl Assessments are meri and character base <b>50 nationalities</b> working across the Grou	
	WAG oup	Management, both fiduciaries & shareholders
organization Simplification and continuous improvement	WAG oup	
organization Simplification and continuous improvement mindset embedded in our DNA Less hierarchy, less bureaucracy, less disjointed	WAG oup	<b>fiduciaries &amp; shareholders</b> Not only fiduciaries of the bank,
Simple and flat organization Simplification and continuous improvement mindset embedded in our DNA Less hierarchy, less bureaucracy, less disjointed analysis Streamlined decision making, while also rooting out inefficiencies and silo-mindset	WAG oup	fiduciaries & shareholders Not only fiduciaries of the bank, we are also owners Incentives are directly tied to

### **OUR STRATEGY** HAS BEEN UNCHANGED SINCE 2012

ESG underpins our strategy driving responsible, sustainable and profitable growth

#### GROWTH IN CORE MARKETS FOCUSED ON SERVING OUR CUSTOMERS

### Core markets: Austria, Germany, Switzerland, Netherlands (DACH/NL region), Western Europe and the United States

- Criteria for core markets: Fiscal position (single A or better sovereign rating), legal infrastructure, and political environment
- 24/7 banking access through multi-channel and multi-brand commercial banking platform
- Customer value proposition: "Providing simple, transparent and affordable financial products and services our customers need"

#### EFFICIENCY THROUGH OPERATIONAL EXCELLENCE

### Our DNA is to focus on the things we can control through "self help" management

- · Greater need to simplify business structure, products, and processes
- Technology is an enabler and differentiator

#### EXECUTION SINCE IPO IN 2017

7 M&A deals completed + 32% Revenue growth

-11pts 75% CIR Retail & SME products digitized

#### SAFE AND SECURE RISK PROFILE

### We believe in maintaining a fortress balance sheet through strong capital position, stable customer funding and low risk profile

- Conservative and disciplined underwriting in markets we understand with focus on secured lending
- Proactively manage non-financial risks ...no capital markets activities, no trading activities, no exposure to high-risk AML countries

**220bps** Average gross capital generation

### **0.9%** NPL ratio ... 80bps

reduction

### **M&A:** STRATEGIC OPTIONALITY

#### M&A TARGETS & UNDERWRITING CRITERIA

#### MARKETS

• Focus on core markets ... DACH/NL region, Western Europe and USA

#### **CUSTOMER FRANCHISE**

- Focus towards Retail & SME
- Bolt-on acquisitions
- Product factories
- Specialty finance
- Universal banks

#### EFFICIENCY

- Operational turn-around
- Run-off / wind-down businesses leveraging our operational capabilities

#### **FINANCIALS**

- Underwrite to RoTCE >20%
- Solid balance sheet ... no credit or compliance issues
- Pre-funded restructuring ... underwrite deals to ensure P&L accretive Day 1

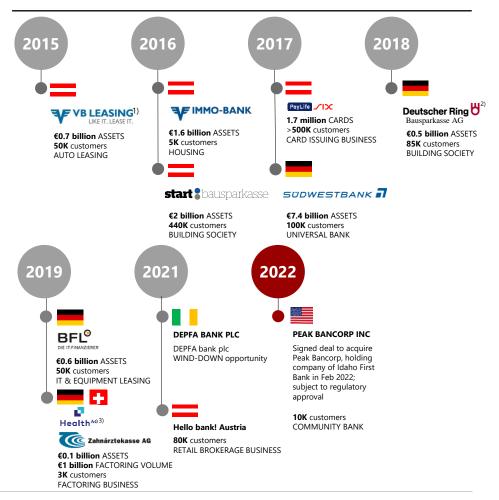
#### PLATFORMS

 Platforms and minority investments to support customer acquisition and asset originations

#### DEAL SIZE

 Open to all size deals that meet our target return thresholds and franchise enhancing

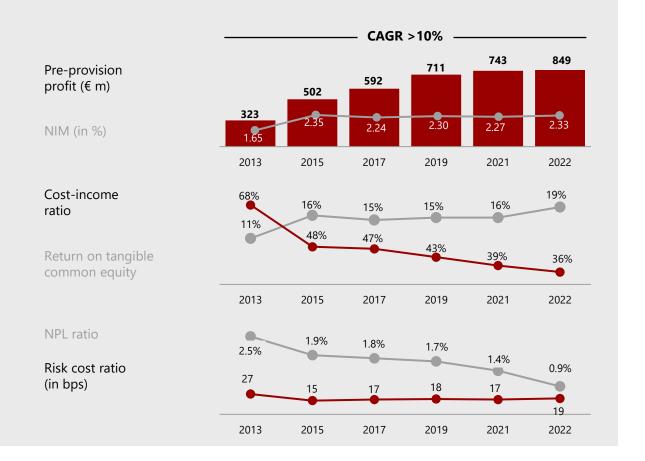
#### M&A HISTORY: TRANSFORMING BUSINESSES THRHOUGH OPERATIONAL TURNAROUND ... RoTCE ~3% to >17%



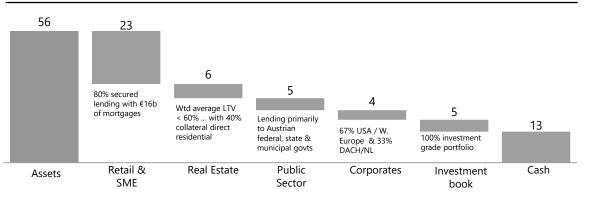
1) rebranded: easyleasing 2) rebranded: start:bausparkasse 3) rebranded: Health Coevo AG

## **OUR TRANSFORMATION**

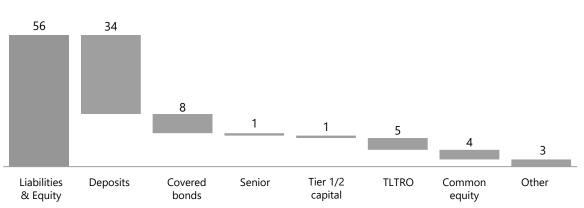
Ranking among the most profitable and efficient European banks with further ambitions



#### SOLID ASSET QUALITY AND DISCIPLINED UNDERWRITING



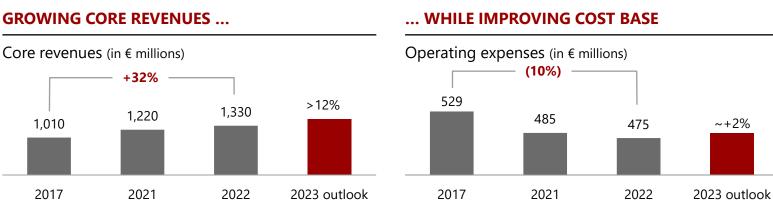
#### FUNDING, CAPITAL AND EARNINGS



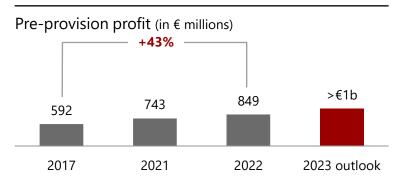
Note: 2022 RoTCE, and Risk Cost Ratio adjusted for write-off of City of Linz receivable of €254m (€190m after tax); 2020 Risk cost ratio adjusted for ~€100m ECL macro-provision; 2021 and 2022 excl. management overlay

## **TAKING STOCK SINCE OUR IPO ...**

Consistent execution and delivery



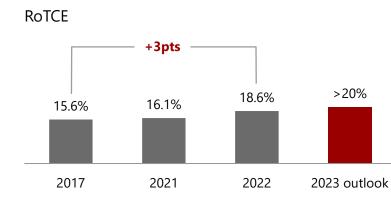
#### **HIGH PROFITABLE BUSINESS MODEL**



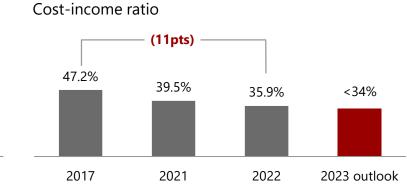
**HIGHER RETURN LEVELS ...** 

1,010

2017

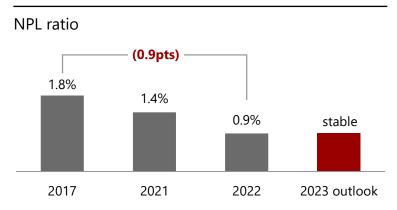


#### ... WITH INCREASED EFFICIENCY



~+2%

#### ... AND HIGH ASSET QUALITY

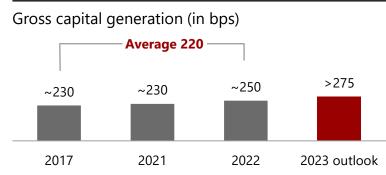


Note: 2022 RoTCE adjusted

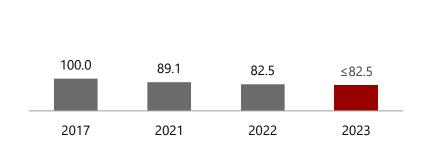
## **CAPITAL GENERATION** and **DISTRIBUTION**

A sustainable and balanced return to our shareholders

### STRONG CAPITAL GENERATION POWER



#### LOWER SHARE COUNT FOLLOWING BUYBACKS





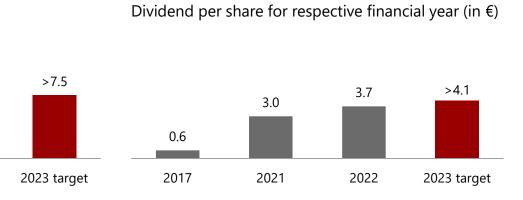
#### **STEADY INCREASE IN EARNINGS**

Earnings per share (in €)



#### €14.6 ACCUMULATED DPS SINCE IPO

Number of shares (in millions)



#### Total shareholder return development since IPO

160.00 Indexed 25 October 2017; 31 December 2022



## **SHAREHOLDER REMUNERATION**

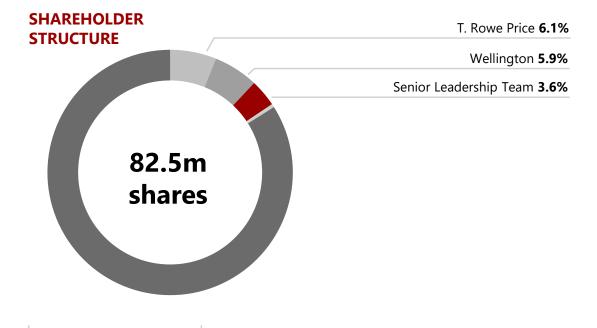
A sustainable and balanced return to our shareholders

We target a dividend payout of **55% of net profit**, barring unforeseen circumstances. Dividends will be distributed annually after the Annual General Meeting in line with the respective shareholders' resolution.

Additional capital will be allocated to business growth,
M&A, minority and/or platform investments.

3

Any additional capital, not used for organic growth or M&A, will be allocated to **share buybacks and/or special dividends**, subject to a routine annual assessment.



February 13/14, 2023	Roadshow London/Paris
March 10, 2023	Publication of FY 2022 Consolidated Annual Report
March 18, 2023	Morgan Stanley European Financials Conference
March 29, 2023	Jefferies Pan-European mid-cap conference
March 31, 2023	Annual General Meeting 2023
April 6, 2023	Dividend payment date
April 25, 2023	Q1 2023 results



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### DEFINITIONS

#### Adjusted

Excluding the write-off of the City of Linz receivable

**B/S leverage** Total assets/IFRS equity

**Book value per share** Common equity (excluding AT1 capital, dividends and buyback of €325m (1.1.2022))/number of shares outstanding

**Common Equity Tier 1 capital (CET1)** Including interim profit and deducting earmarked dividends and 2022 buyback of €325m (1.1.2022)

**Common Equity Tier 1 ratio** Common Equity Tier 1 capital (CET1)/risk-weighted assets

**Core revenues** The total of net interest income and net fee and commission income

**Cost-income ratio** Operating expenses (OPEX)/operating income

**Customer Loans** Loans to customers measured at amortized cost

**Common equity** Equity attributable to the owners of the parent; excluding minorities, AT1 and deducted dividend accrual and buyback of €325m (1.1.2022)

Earnings per share (EPS) Net profit/weighted average number of shares outstanding (diluted) FL ... Fully-loaded

Leverage ratio Tier 1 capital (including interim profit, dividend accruals, buyback of €325m (1.1.2022)/total exposure (CRR definition)

**Net interest margin (NIM)** Net interest income (NII)/average interest-bearing assets

NPL cash coverage Stage 3 including prudential filter/NPL exposure (economic) NPL ratio NPL exposure (economic)/exposure **Pre-provision profit** Operating income less operating expenses (excluding regulatory charges) Reserve ratio Total reserves/asset volume of customer segments excluding public sector lending Return on common equity (RoCE) Net profit/average IFRS common equity and deducted dividend accruals and buyback of €325m (January 1, 2022) Return on tangible common equity (RoTCE) Net profit/average IFRS tangible common equity and deducted dividend accruals and buyback of €325m (January 1, 2022) **Risk cost ratio** Provisions and loan-loss provisions, impairment losses and operational risk (risk costs)/average interest-bearing assets Tangible book value/share Common equity reduced by the carrying amount of intangible assets/number of shares outstanding Tangible common equity Common equity reduced by the carrying amount of intangible assets Total capital ratio

Total capital/risk-weighted assets