

BAWAG Group Q3 2022 Results

19 October 2022

Highlights Q3 2022

EARNINGS

- Q3 '22 incorporates full write-off of City of Linz receivable of €254m in risk cost (€190m after tax)
- Q3 '22 (including City of Linz): Net loss of €(58)m and EPS €(0.66)
- Adjusted Q3 '22 (excluding City of Linz): Net profit of €132m, EPS of €1.49, and RoTCE of 19.3%
- Pre-provision profit of €218m (+17% vPY) and CIR at 35.1%
- Risk costs of €35m, of which €12m related to ECL management overlay that stands at €82m

BALANCE SHEET & CAPITAL

- Average customer loans flat vPQ and +9% vPY
- **CET1** ratio at 13.0% ... deducting €325m buyback and €207m dividend accrual (55% adjusted net profit)
- Bank positioned for rising interest rate environment that will materialize in the coming quarters
- Solid credit performance across the business ... NPL ratio 1.0% with management overlay ~1x annual risk costs

OUTLOOK

- **Execution of €325m share buyback started on 25 July with ~65% executed as of October 18**
- Maintaining dry powder to address potential organic and inorganic opportunities in the coming quarters
- **Reconfirmed 2022 targets (adjusted):** Profit before tax >€675m, RoTCE > 17%, and CIR < 38%
- Updating outlook for core revenue growth to ~9% in 2022

Financial performance

P&L € million	Q3'22 reported	Q3'22 adjusted	vPY	YTD '22 reported	YTD'22 adjusted	vPY
Core revenues	335	335	10%	986	986	9%
Operating income	336	336	9%	993	993	9%
Operating expenses	(118)	(118)	(2%)	(357)	(357)	(2%)
Pre-provision profit	218	218	17%	636	636	16%
Regulatory charges	(3)	(3)	(21%)	(49)	(49)	(19%)
Risk costs	(290)	(35)	64%	(340)	(86)	15%
Profit before tax	(73)	181	12%	249	504	22%
Net profit	(58)	132	7%	186	377	19%

Balance Sheet & Capital € million	Q3'22	Q2'22	vPQ	vPY
Total assets	55 997	55 029	2%	3%
Interest-bearing assets (average)	44 733	44 530	_	8%
Customer loans (average)	36 804	36 764	_	9%
Customer deposits (average)	34 219	33 558	2%	3%
Common Equity	3 207	3 351	(4%)	(11%)
Tangible Common Equity	2 678	2 820	(5%)	(12%)
CET1 Capital	2 764	2 699	2%	(7%)
Risk-weighted assets	21 343	21 326	_	5%
CET1 Ratio (post dividend)	13.0%	12.7%	0.3pts	(1.7pts)

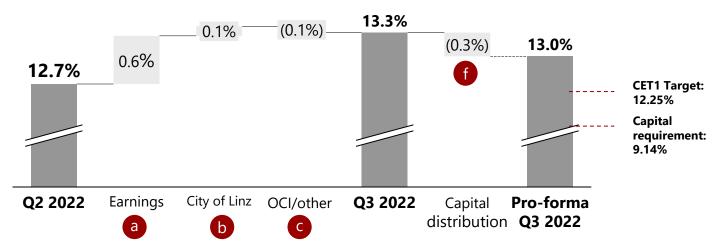
Ratios	Q3'22 reported	Q3'22 adjusted	vPY	YTD '22 reported	YTD'22 adjusted	vPY
RoCE	(7.1%)	16.2%	2.3pts	7.6%	15.4%	3.4pts
RoTCE	(8.5%)	19.3%	2.9pts	9.1%	18.4%	4.2pts
CIR	35.1%	35.1%	(4.1pts)	35.9%	35.9%	(4.0pts)
Risk cost ratio	2.59%	0.32%	0.11pts	1.04%	0.26%	0.02pts
Earnings per share (€)	(0.66)	1.49	8%	2.10	4.24	20%

Per share data	Q3'22	vPQ	Q3'21	vPY
Book value (€)	37.57	-	40.46	(7%)
Tangible book value (€)	31.38	(1%)	34.43	(9%)
Shares outstanding (€ m)	85.34	(4%)	88.86	(4%)

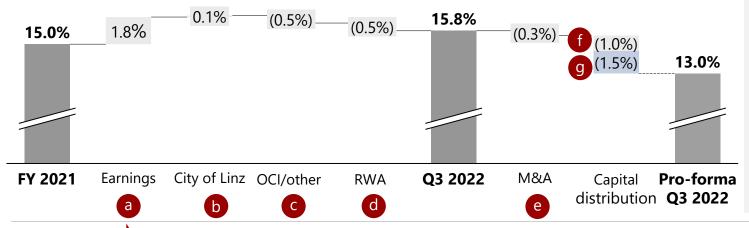
Note: All equity, capital, ratios and per share data reflect deduction of €207m dividend accrual and €325m buyback for Q3 2022 figures. "Adjusted" view excludes write-off of City of Linz receivable of €254m (€190m after tax).

Capital development and distribution

QUARTERLY CAPITAL DEVELOPMENT



YTD CAPITAL DEVELOPMENT



CAPITAL DEVELOPMENT

- a Gross capital generation ~+60bps in Q3 '22 / +180bps YTD '22
- b Write-off fully provisioned in regulatory capital in prior years
- OCI primarily related to widening credit spreads and volatility
- d RWA increase due to organic business growth and FX

M&A and CAPITAL DISTRIBUTION

- e Acquisition of Sberbank assets (consumer loan & bond portfolio)
- f Accrual based on dividend payout ratio of 55%* (dividend policy)
- g Share buyback of €325m in 2022 ... ~65% completed

EXCESS CAPITAL

- CET1 ratio 13.0% post buyback of €325m
- Excess capital of ~€150m to our management target of 12.25%
- Maintain dry powder for potential organic and inorganic opportunities in coming quarters

*based on adjusted net profit

Retail & SME

Financial performance

€ million	Q3'22	Q3'21	vPY	Q2'22	vPQ
Core revenues	255.8	229.8	11%	254.1	1%
Net interest income	190.5	165.4	15%	184.1	3%
Net commission income	65.3	64.4	1%	70.0	(7%)
Operating income	257.6	230.5	12%	254.7	1%
Operating expenses	(85.5)	(87.6)	(2%)	(85.2)	_
Pre-provision profit	172.1	142.9	20%	169.5	2%
Regulatory charges	(1.4)	(0.9)	56%	(6.0)	_
Risk costs	(23.4)	(15.5)	51%	(20.4)	15%
Profit before tax	147.3	126.5	16%	143.1	3%
Net profit	110.5	94.9	16%	107.3	3%

Ratios

in %	Q3'22	Q3'21	vPY	Q2'22	vPQ
RoCE	28.3%	24.3%	4.0pts	27.5%	0.8pts
RoTCE	33.3%	28.2%	5.1pts	32.5%	0.8pts
CIR	33.2%	38.0%	(4.8pts)	33.5%	(0.3pts)
NPL ratio	1.9%	1.9%	-	1.9%	-
Risk cost ratio	0.42%	0.30%	0.12pts	0.37%	0.05pts

Customer development

€ million	Q3'22	Q3'21	vPY	Q2'22	vPQ
Housing loans	16 160	15 602	4%	16 109	-
Consumer and SME	6 348	5 204	22%	6 244	2%
Total assets	22 508	20 806	8%	22 353	1%
Total assets (average)	22 488	20 618	9%	22 049	2%
Risk-weighted assets	9 500	8 055	18%	9 452	1%
Customer deposits	28 075	26 882	4%	28 045	-
Customer deposits (average)	27 823	27 069	3%	28 145	(1%)

Q3 '22 net profit of €111m, up 17% vPY due to higher pre-provision profits ... average net asset growth +9% vPY driven by consumer loans and housing loans

Pre-provision profit of €172m for Q3 '22, up 21% vPY ... Core revenues up 11% and operating expenses down (2%)

Risk costs of €(23)m in Q3 '22, up 51% vPY ... €(17)m core run rate with addition of Sberbank consumer loan portfolio in Q2 '22... Added €(6)m management overlay to address future uncertainty

Continuing to execute on various operational and strategic initiatives to drive efficiency and disciplined profitable growth across our Retail & SME franchise

Subdued loan growth vPQ given overall cautious consumer sentiment and significant movement in rates

Corporates, Real Estate & Public Sector

Financial performance

€ million	Q3'22	Q3'21	vPY	Q2'22	vPQ
Core revenues	77.4	73.1	6%	72.2	7%
Net interest income	67.5	64.8	4%	64.2	5%
Net commission income	9.9	8.3	19%	8.0	24%
Operating income	77.5	78.2	(1%)	84.5	(8%)
Operating expenses	(17.8)	(17.5)	2%	(18.4)	(3%)
Pre-provision profit	59.7	60.8	(2%)	66.0	(10%)
Regulatory charges	(1.2)	(1.2)		(1.6)	(25%)
Risk costs	(11.4)	(5.9)	93%	(8.4)	36%
Profit before tax	47.1	53.6	(12%)	56.0	(16%)
Net profit	35.4	40.2	(12%)	42.0	(16%)

Ratios

in %	Q3'22	Q3'21	vPY	Q2'22	vPQ
RoCE	13.3%	14.4%	(1.1pts)	15.3%	(2.0pts)
RoTCE	16.4%	17.6%	(1.2pts)	18.5%	(2.1pts)
CIR	23.0%	22.4%	0.6pts	21.8%	1.2pts
NPL ratio	0.7%	1.0%	(0.3pts)	0.7%	_
Risk cost ratio	0.29%	0.17%	0.12pts	0.21%	0.08pts

Customer development

€ million	Q3'22	Q3'21	vPY	Q2'22	vPQ
Corporates	4 085	4 118	(1%)	4 243	(4%)
Real Estate	6 607	5 569	19%	6 487	2%
Public Sector	4 246	4 170	2%	4 309	(1%)
Short-term / money market lending	487	261	87%	877	(44%)
Total assets	15 425	14 118	9%	15 916	(3%)
Total assets (average)	15 485	14 088	10%	15 821	(2%)
Risk-weighted assets	8 287	7 803	6%	8 309	-
Customer deposits	5 551	5 360	4%	5 080	9%
Customer deposits (average)	6 015	5 372	12%	5 044	19%

Q3 '22 net profit of €35m, down 12% vPY due to higher risk costs from incremental management overlay ... average net asset growth of 10% vPY driven primarily by real estate

Pre-provision profit of €60m in Q3 '22, down (2%) vPY ... Operating income down (1%)

Risk costs of €(11)m ... up 93% vPY ... €(6)m increase to management overlay during the quarter

Maintaining disciplined and conservative underwriting with solid pipeline and commitments in Q4 '22 ... will remain patient and continue to focus on risk-adjusted returns

Agenda

1 Q3 2022 Highlights and segment performance

2 Detailed financials

3 Supplemental information

4 Group Overview & Strategy

P&L & key ratios

P&L € million	Q3'22 reported	Q3'22 adjusted	Q3'21	vPY	vPQ
Net interest income	260.0	260.0	233.8	11%	4%
Net commission income	75.0	75.0	71.7	5%	(4%)
Core revenues	335.0	335.0	305.5	10%	2%
Other revenues	1.3	1.3	1.7	(24%)	(68%)
Operating income	336.3	336.3	307.2	9%	1%
Operating expenses	(118.0)	(118.0)	(120.4)	(2%)	-
Pre-provision profit	218.3	218.3	186.8	17%	2%
Regulatory charges	(3.4)	(3.4)	(4.3)	(21%)	(53%)
Risk costs	(289.5)	(35.3)	(21.5)	64%	17%
Profit before tax	(73.4)	180.8	161.6	12%	2%
Income taxes	15.3	(48.3)	(38.1)	27%	13%
Net profit	(58.2)	132.4	123.2	7%	(1%)

Key ratios	Q3'22 reported	Q3'22 adjusted	Q3'21	vPY	vPQ
Return on Common Equity	(7.1%)	16.2%	13.9%	2.3pts	0.2pts
Return on Tangible Common Equity	(8.5%)	19.3%	16.4%	2.9pts	0.3pts
Net interest margin	2.31%	2.31%	2.24%	0.07pts	0.06pts
Cost-income ratio	35.1%	35.1%	39.2%	(4.1pts)	(0.6pts)
Risk cost ratio	2.59%	0.32%	0.21%	0.11pts	0.05pts
Earnings per share (in €)	(0.66)	1.49	1.38	8%	(1%)
Tangible book value per share (in €)	31.38	31.38	34.43	(9%)	(1%)

Net interest income up 4% vPQ ... net interest margin (NIM) at 2.31% in Q3 '22

Net commission income down 4% vPQ due to market volatility ... up 5% vPY reflecting acquisition of Hello bank! Austria in Q4,21 (rebranded to easybank)

Cost-income ratio of 35% in Q3 '22 ... ongoing disciplined cost control

Risk costs of €(35)m in Q3 '22 ... Core run rate in line with high portfolio quality, low NPL levels and continued low delinquencies, while increasing management overlay +€12m to €82m in light of the macroeconomic uncertainties

Balance sheet

Balance sheet € million	Q3'22	Q3'21	vPY	vPQ
Customer loans	36 705	34 004	8%	(1%)
Securities and bonds	5 816	6 495	(10%)	2%
Credit institutions and cash	12 108	11 913	2%	14%
Other assets	1 368	1 957	(30%)	(10%)
Total assets	55 997	54 370	3%	2%
thereof average interest-bearing assets	44 733	41 337	8%	-
Customer deposits	33 992	32 850	3%	1%
Own issues	8 817	7 448	18%	11%
Credit institutions	7 130	7 461	(4%)	(1%)
Other liabilities	2 013	2 384	(16%)	(2%)
Common equity	3 207	3 595	(11%)	(4%)
Dividend accrual	207	158	31%	53%
Buyback	155	-	>100%	(52%)
AT1 capital & others	477	474	1%	-
Total liabilities & equity	55 997	54 370	2%	2%

Capital & RWA € million	Q3'22	Q3'21	vPY	vPQ
Common equity	3 207	3 595	(11%)	(4%)
Tangible common equity	2 678	3 059	(12%)	(5%)
CET1 capital	2 764	2 979	(7%)	2%
Risk-weighted assets	21 343	20 297	5%	_
CET1 ratio (post dividend)	13.0%	14.7%	(1.7pts)	0.3pts
Liquidity Coverage Ratio	202%	214%	(12pts)	19pts

Average interest-bearing assets and risk weighted assets flat vPQ

Customer deposits up 1% in Q3 ... retail deposits stable

€1.25b covered bond and €125m CHF senior preferred notes issued in Q3 '22

Tangible Common Equity down (12%) vPQ reflecting full write-off of City of Linz receivable and CET1 capital up 2% vPQ

CET1 ratio at 13.0% post deduction of share buyback of €325m and €207m dividend accrual for YTD '22 (55% pay-out ratio on adjusted net profit)

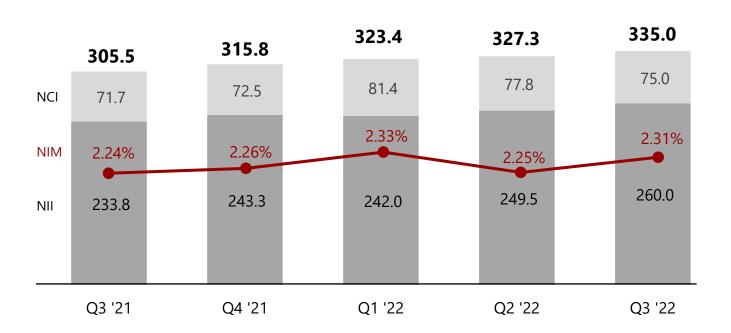
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P&L details – core revenues

Increasing core revenues in Q3 '22

€ million



Average customer loans | Average interest-bearing assets | € billions

33.7	35.0	35.0	36.8	36.8
41.3	42.6	42.1	44.5	44.7

Net interest income (NII) up 4% vPQ ... net interest margin (NIM) at 2.31% in Q3'22

- Average customer loans flat in Q3 '22
- Bank positioned for rising interest rate environment ... mainly exposed to overnight rate and 3-month Euribor ... 200bps rate increase = ~€200m NII p.a.
- Full impact of rising rates to materialize gradually over quarters once re-fixing cycle completed 4-5 months delay
- Higher deposit betas expected over time
- As of today, ~90% of customer deposits from non-maturity products
 ... shift to higher yielding savings products expected over time

Net commission income (NCI) down 4% vPQ

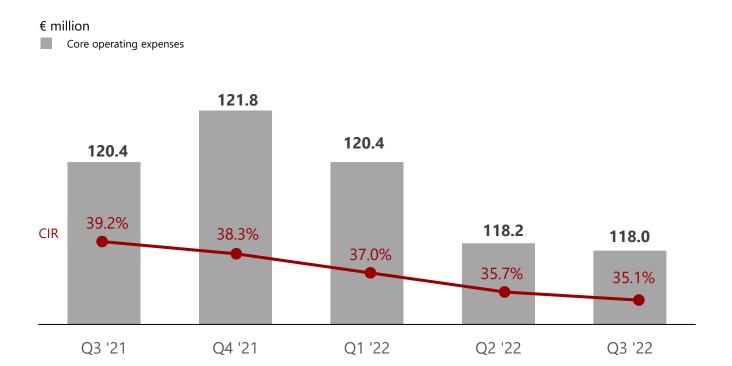
 Continued slowdown in advisory business due to volatile market environment

Outlook for 2022

- Expect core revenues growth of ~9% in 2022

P&L details – operating expenses

Continued efficiency measures countering inflationary pressures



CIR at 35.1% in Q3 '22 down (4.1pts) vPY and (0.6pts) vPQ

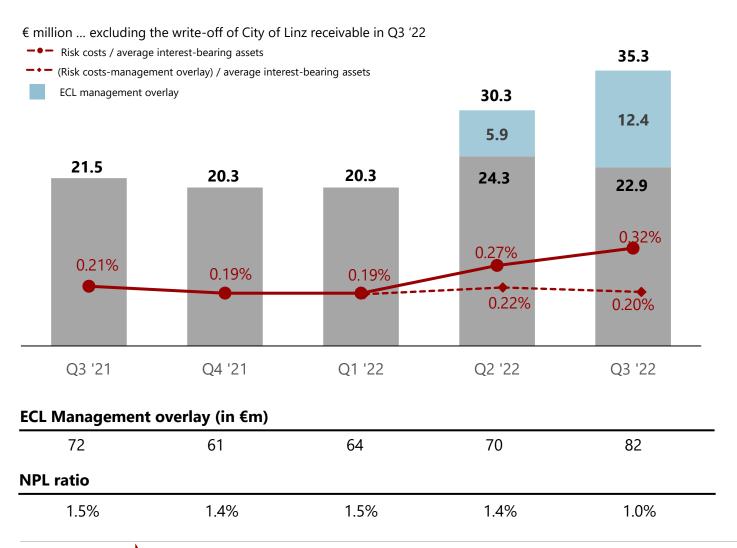
- Significant inflationary pressure offset by several operational initiatives launched over the past two years
- Focused on absolute cost-out target (despite inflationary headwinds)
- Adapting to post COVID-19 world ... multiple initiatives focused on greater scale, greater digital engagement, and continued rollout of simplification roadmap across the Group

Outlook for 2022

- Targeting ~2% net cost-out with a CIR of <38% in 2022

P&L details – risk costs

Applying prudent approach while closely monitoring macro environment



Q3 '22 risk costs €35m and 20bps underlying risk cost ratio

- Ongoing strong credit performance ... NPL ratio of 1%
- Risk cost run-rate in Retail & SME ~€17m ... includes portfolio acquisition in Q2 '22
- ECL management overlay stands at €82m in Q3 ′22 ... up €12m vPQ

Maintain safe & secure balance sheet

- Focused on developed and mature markets ... 72% DACH/NL region and 28% Western Europe / United States
- Conservative underwriting with a focus on secured lending ... ~80% of customer loans is secured or public sector lending
- No direct exposure to Russia or Ukraine and de minimis secondary exposures; however, remain cautious and prudent

Outlook for 2022

Expect underlying risk cost ratio ~20bps in 2022 ... in addition we will continue to build up the management overlay throughout the year

2022 Outlook

Confirming outlook ... revenue outlook revised upwards

P&L OVERVIEW*				
Core revenues FY '21: €1,220m	previous >7% growth	updated ~9% growth		
Operating expenses: FY '21: €485m	~2% net cost-out	~2% net cost-out		
Regulatory charges FY '21: €52m	~€55m expected	~€55m expected		
Risk costs FY '21: €95m	~20bps underlying	~20bps underlying		
Profit before tax FY '21: €600m	>€675m	>€675m		

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^{*}Note: Financial and return targets are excluding the write-off of the City of Linz receivable of €254m (€190m net of tax). Dividend payout will be based on net profit excluding City of Linz impact.

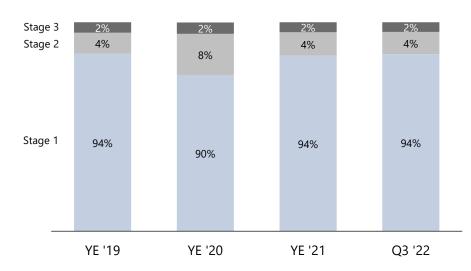
Agenda

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Details on reserves

Continuing to remain prudent in current environment

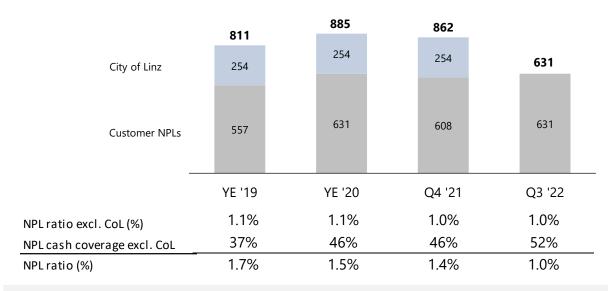
IFRS 9 Migration- Customer Segment Assets



ECLs (Stage 1&2) and SPECIFIC RESERVES (Stage 3)

€ million	YE '19	YE '20	YE '21	Q3 '22
Stage 1	39	67	37	49
Stage 2	17	64	102	112
Stage 3	205	271	276	313
Total Reserves	262	402	414	474
Total Reserve Ratio %	0.94%	1.42%	1.34%	1.42%

Non-performing stage 3 loans, in €m



Key developments

NPL ratio at 1.0%, cash coverage of 52%

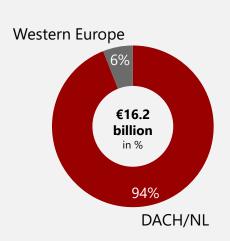
Stage 1/2/3 asset split at pre-COVID levels

Total reserves of €474m (+14% vs. YE '21) ... reserve ratio increased by ~50% to 1.42% vs. YE '19 despite improving overall asset quality

Total ECL of €161m, of which €82m (51%) comprised of management overlay ... equivalent to ~1x annual risk costs

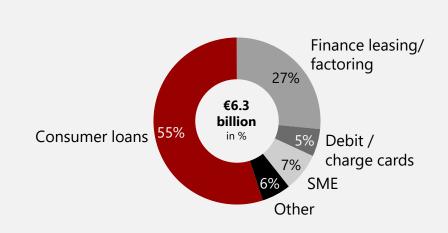
Retail & SME

HOUSING LOANS



- 28% state or insurance guaranteed
- Weighted average LTV 63% (non-guaranteed loans)
- Weighted average LTV at origination ~70% since 2020
- De minimis historical losses
- Significant affordability buffer and customer equity in established markets at underwriting

CONSUMER & SME



- Consumer Loans: Default rates continue to track well below pre-pandemic levels (AT)
- Finance leasing/Factoring: Primarily cars, movables
- New business subdued as credit tightening remains in place, cost inflation adjustments for all new underwriting
- Delinquencies remain well below pre-pandemic levels, stable low loss rates

CURRENT ENVIRONMENT

- Tightened credit box in Q1 '22 after having taken similar measures during the pandemic
- Further tightened to account for high inflation impacting customer ability to pay in 2022
- Cost inflation in core markets expected to pressure repayment rates
- Government support measures in core markets to address increased energy prices ... further measures in discussion

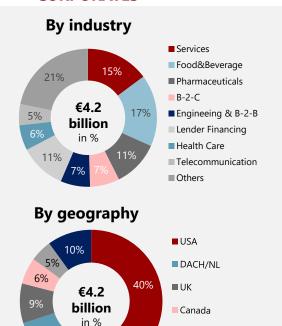
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Corporates, Real Estate & Public Sector

CORPORATES*



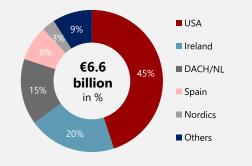
■ Spain

■ Others

- Portfolio average net leverage <4.0x
- NPL ratio 1.5%
- No exposure to Russia and Ukraine
- DACH/NL 30% exposure

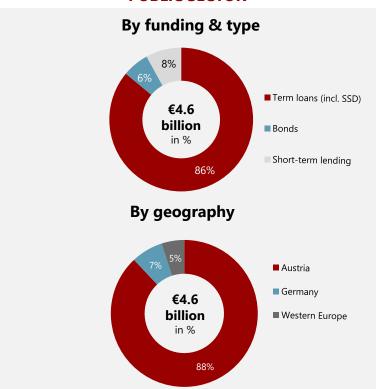
REAL ESTATE





- Weighted average portfolio LTV <60%
- NPL ratio 0.8%
- Collateral backing portfolio is granular with ~42% of pool being direct residential

PUBLIC SECTOR*



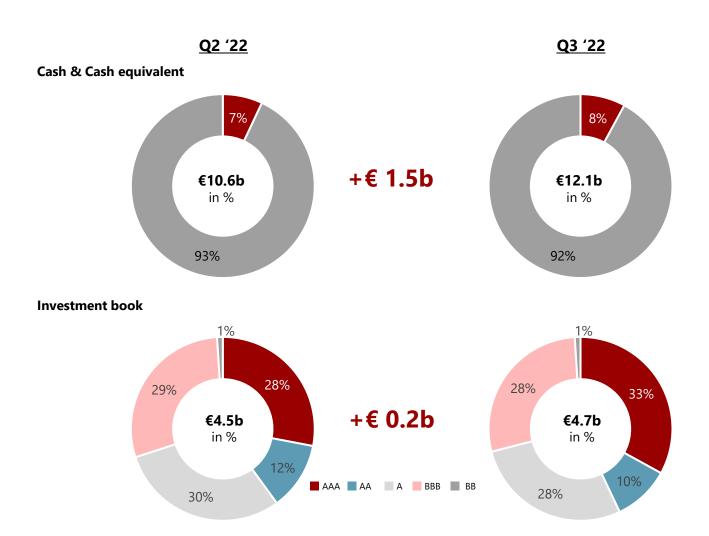
- Portfolio comprised of 62% AAA or AA entities
- No non-performing loans

* Includes short-term lending / money market of €487m, of which €96m in Corporates and €391m in Public Sector

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Investment book and Cash



As of Q3 '22, cash and cash equivalents (mainly money at central banks) at €12.1b ... TLTRO III of €6.4b

Investment book primarily serves as liquidity book of the Bank

Securities portfolio "under-invested" ... Higher credit spreads would be an opportunity to build-up our securities portfolio again as we have been under-invested for the past few years

Focus on low credit risk, high liquidity, shorter duration and solid diversification in terms of geography and issuers:

- No non-performing assets
- 99% portfolio investment grade, with 71% A or higher
- Weighted average life of 4.0 years
- ~280 positions, average size ~€17m
- No exposure to Russia and Ukraine

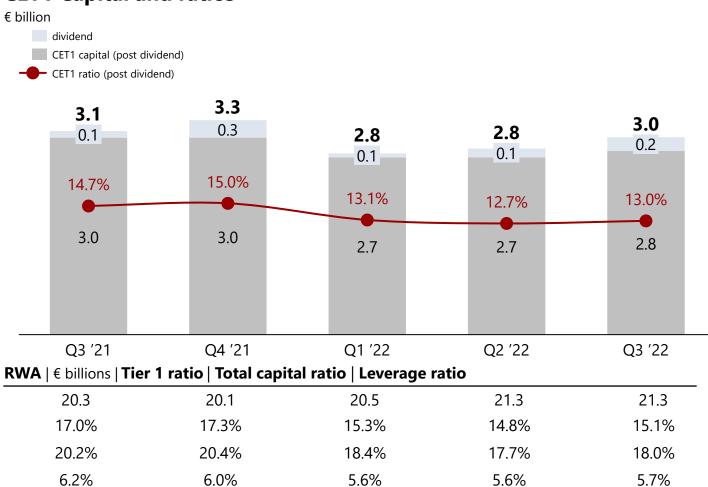
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Regulatory Capital

Strong capital position

CET1 Capital and ratios



Capital distribution plans:

- €207m dividends accrued for YTD '22 based on dividend policy of 55% payout ratio of adjusted net income
- Share buyback in 2022 of €325m deducted from CET1 capital ... ~65% completed

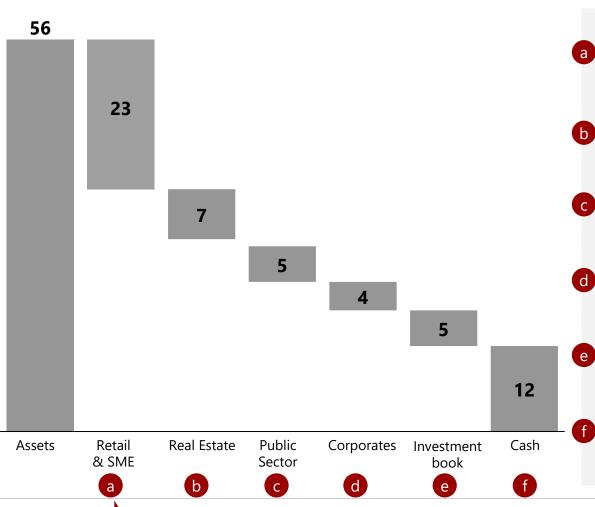
Capital development:

- Q3 '22 Tier1 capital ratio 15.1% and Total Capital ratio 18.0%
- Capital requirement of 9.14% CET1 ... P2G of 0.75%
- Target CET1 ratio of 12.25% is 311bps above MDA trigger of 9.14%
- Increase in domestic buffers from 1.0% to 1.4% going forward (to 1.25% end of 2022, 1.4% end of 2023)

Note: All capital ratios post dividend accrual and deducting €325m buyback in 2022

Balance sheet & asset quality overview





- 80% secured lending with €16b of mortgages (Austria, Germany, Netherlands and Western Europe) with a blended LTV in the mid-60's
- Real Estate with blended LTV < 60%, NPL ratio 79bps, and over 40% of underlying collateral granular with direct residential exposure
- Lending primarily to Austrian federal, state and municipal governments
- 2/3rd USA / W. Europe and 1/3rd DACH/NL ... Focus on high-cash flow + recurring revenue service oriented business with defensive profile ... De-minimis exposure to cyclical industries
- 99% investment grade with no Southern Europe sovereign exposure or exposures to Russia/Ukraine
- Cash representing approximately 20% of balance sheet ... very liquid balance sheet

SOLID ASSET QUALITY and DISCIPLINED UNDERWRITING

Focused on developed and mature markets ... 72% DACH/NL region and 28% Western Europe / **United States**

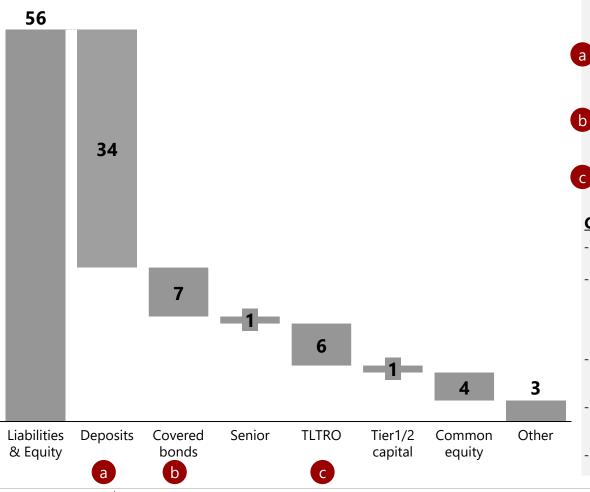
Conservative underwriting with a focus on secured lending ... ~80% of customer loans is secured or public sector lending

Further tightened underwriting standards across the board

ECL overlay increased to €82m in addition to incorporating deteriorating macroeconomic scenarios into models ... Overlay represents nearly 1x normalized annual risk costs

Funding, capital & earnings

€ billion



- €28b retail deposits ... ~80% total deposit funding ... No negative rates or fees assessed to our retail customers as a result of the negative interest rate environment
- Mortgage and public sector covered bonds ... additional capacity ~€5b funding
- TLTRO ... plan to pay down or replace with longer term funding

Capital & Leverage

- Business generates ~+250bps gross capital p.a.
- Current CET1% of 13.0% (post buyback + dividend accruals) vs Target CET1% of 12.25% ... +311bps above minimum regulatory requirement of 9.14%
- €21.3b RWAs ... ~65% assets on standard approach
- Balance sheet leverage (assets/equity) ranges from 12-14x based on excess cash position
- Regulatory leverage ratio at 5.7% (post buyback and dividend accruals)

HIGHLY PROFITABLE BUSINESS MODEL Based on interest bearing assets 194 186 167 Pre-provision profit (bps) **17** Underlying 20 risk cost ratio (bps) 2017 2019 YTD 2022 2.24% 2.30% 2.29% NIM CIR 36% 47% 43% **RoTCE** 15% 16% 18% 1.0% NPL ratio 1.8% 1.7%

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Agenda

- 1 Q3 2022 Highlights and segment performance
- **2** Detailed financials
- **3** Supplemental information
- **4** Group Overview & Strategy

BAWAG Group franchise

FRANCHISE	Multi-brand and multi-channel commercial bank with approximately 2.1 million customers across our core markets
DELIVERING RESULTS	Mid-teens Return on Tangible Common Equity (RoTCE) ~14% versus sector of ~5% since 2012
BEST-IN-CLASS EFFICIENCY	Cost-income ratio (CIR) of 39.5% in 2021 driven by simplification, technology and process focus
GOOD STEWARDS OF CAPITAL	Since IPO, completed 7 acquisitions and distributed €1.4 billion capital (€1.0 billion dividends and €400 million buyback) New capital distribution policy: Dividend payout of 55% from 2022 share buyback of €325 million in progress since end of July 2022 ~ 65% completed as of October 18
RETURN TARGETS	Return on tangible common equity (RoTCE) > 17% and Cost-income ratio (CIR) < 38%
2025 PLAN	By 2025, pre-tax profit >€750 million and EPS >€7.25 with ~10% annual EPS growth through 2025; DPS >€4.00

Our performance since IPO

in € million	2017	2018	2019	2020	2021
Profit before tax	500	573	604	371	600
Net income	449	437	459	285	480
RoTCE	15%	15%	16%	10%	16%
Dividends (for financial year)	58	215	230*	230	267
Diluted # of shares outstanding (average, in million)	100.0	99.6	97.9	89.1	89.1
Earnings per share (in €)	4.49	4.38	4.69	3.20	5.39
Dividends per share	0.58	2.18	2.59*	2.59	3.00



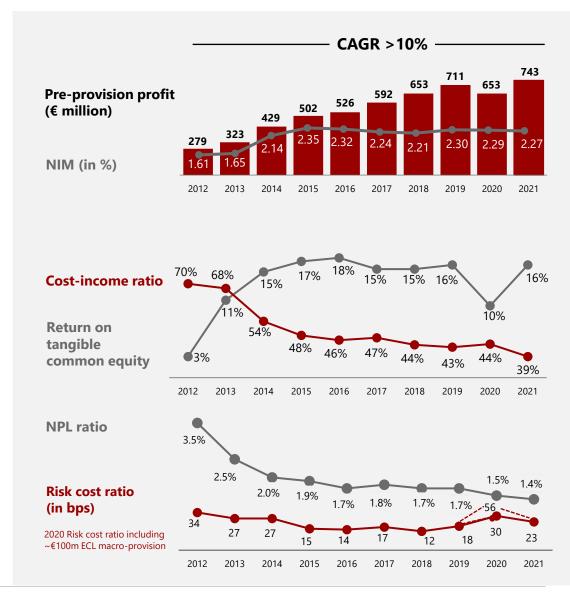
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BAWAG transformation over the past decade

PRINCIPLES OF OUR TRANSFORMATION

- **FIRM CULTURE:** Our company values and culture are defined by accountability, meritocracy, and embracing change
- **SIMPLIFICATION:** We simplified our business model by focusing on core products, processes and technology
- **CORE MARKETS:** We focus on mature, developed and stable markets with strong macroeconomic fundamentals and reliable legal systems
- **RISK MANAGEMENT:** We focus on risk-adjusted returns, conservative-disciplined underwriting, and proactive risk management
- **CONSISTENT TECHNOLOGY INVESTMENT:** We believe that technology is a transformation enabler and competitive differentiator
- **DATA-DRIVEN:** We believe in constant measurement, data analysis, and being data driven in how we run the business



The BAWAG culture

Leadership & Embracing Change

- Actions speak louder than words
- We value integrity, character and work ethic
- Experienced Senior Leadership Team (SLT) that effectuated our transformation over the past decade ... 79 members

SLT has on average ~13 years

working experience at BAWAG

- Our greatest asset is our human capital

Accountability, Meritocracy & Inclusion

- Investing in developing and empowering our people
- Assessments are merit and character based

~55% female hires over the last 5 years

nationalities working together at BAWAG

47 different

OUR FOUNDATION

Simple & Flat Organization

- Simplification and continuous improvement mindset
- Less hierarchy, less bureaucracy, less disjointed analysis
- Streamlined decision making, while also rooting out inefficiencies and silo-mindset

Simplified banding structure

across the group

Management, both Fiduciaries & Shareholders

- Not only fiduciaries of the bank, we are also owners
- Incentives are directly tied to real Financial & ESG targets
- Focused on long-term franchise value creation

3.3% shares owned by

Senior Leadership Team (3.0% Management Board)

Strategy focused on execution and continuous improvement

GROWTH IN
CORE MARKETS
FOCUSED ON
SERVING OUR
CUSTOMERS

Core markets: Austria, Germany, Switzerland, Netherlands (DACH/NL region), Western Europe and the United States

Criteria for core markets: Fiscal position (single A or better sovereign rating), legal infrastructure, and geopolitical environment 24/7 banking access through multi-channel and multi-brand commercial banking platform

Customer value proposition: "Providing simple, transparent and affordable financial products and services our customers need"

2 EFFICIENCY THROUGH OPERATIONAL EXCELLENCE

Our DNA is to focus on the things we can control through "self-help" management

Greater need to simplify business structure, products, processes, and technology Technology is an enabler and differentiator

SAFE AND SECURE RISK PROFILE

We believe in maintaining a fortress balance sheet through strong capital position, stable customer funding and low risk profile

Conservative and disciplined underwriting in markets we understand with focus on secured lending

Proactively manage non-financial risks ... no capital markets activities, no trading activities, no exposure to high risk AML markets

ESG UNDERPINS OUR STRATEGY DRIVING RESPONSIBLE, SUSTAINABLE AND PROFITABLE GROWTH

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M&A ... Strategic Optionality

M&A HISTORY SINCE 2015

- √ 11 acquisitions closed
- One acquisition in US signed early 2022
- Acquisitions in following markets:

 Austria, Germany, Switzerland, Ireland,
 USA
- Added core retail products: leasing, factoring, credit cards, online brokerage

Transformed businesses from RoTCE of ~3% to >15%+

M&A TARGETS & UNDERWRITING CRITERIA

MARKETS

Focus on core markets ...
 DACH/NL region, Western
 Europe and United States

CUSTOMER FRANCHISE

- Focus towards Retail & SME
- Bolt-on acquisitions
- Product factories
- Specialty finance
- Universal banks

EFFICIENCY

- Operational turn-around
- Run-off/wind-down businesses benefiting from our operational capabilities and BAWAG Group Advisory Platform

FINANCIALS

- Underwrite to RoTCE > 17%
- Solid balance sheet ... no credit or compliance issues
- Pre-funded restructuring ... underwrite deals to ensure P&L accretive day1

PLATFORMS

 Platforms and minority investments to support customer acquisition and asset originations

DEAL SIZE

 Open to all size deals that meet our target return thresholds and franchise enhancing

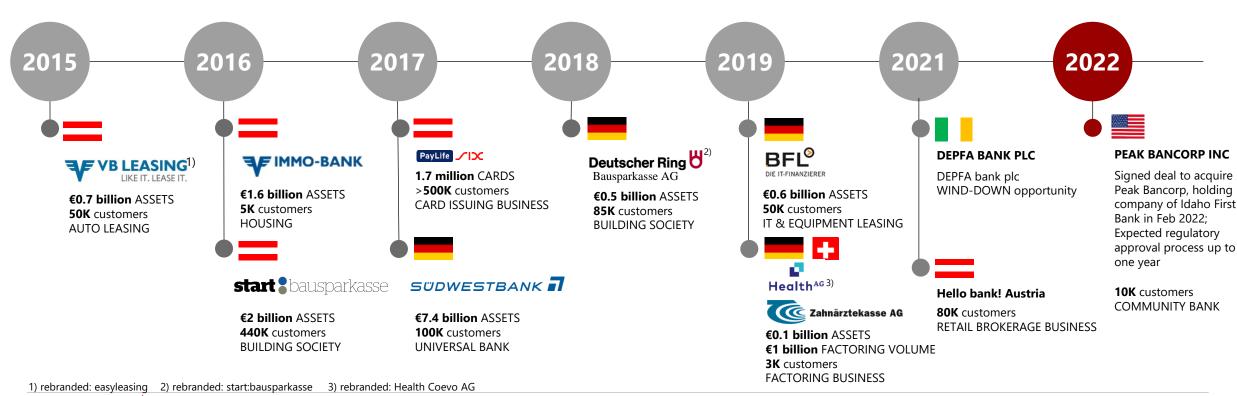
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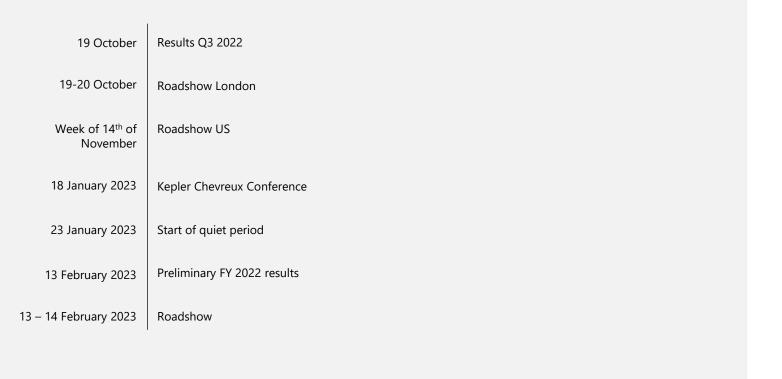
M&A track record .. 11 acquisitions completed (since 2015)

EXPERIENCED WITH BOLT-ON ACQUISITIONS TO BUILD OUT CUSTOMER FRANCHISE



Investor relations calendar

UPCOMING ROADSHOWS, CONFERENCES AND FINANCIAL EVENTS



SHAREHOLDER STRUCTURE



Top institutional shareholders (>4% holding):

T. Rowe Price	5.6%
Wellington	5.0%
GoldenTree	4.6%
BAWAG Senior Leadership Team (Management Board: 3.0%)	3.3%

Number of shares: 89,142,237; Shares bought back as of 18 October 2022



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Definitions

Adjusted

excluding the write-off of the City of Linz receivable

B/S leverage

Total assets / IFRS equity

Book value per share

Common equity (excluding AT1 capital, dividends and buyback of €325m (1.1.2022)) / number of shares outstanding

Common Equity Tier 1 capital (CET1)

Including interim profit and deducting earmarked dividends and 2022 buyback of €325m (1.1.2022)

Common Equity Tier 1 ratio

Common Equity Tier 1 capital (CET1) / risk-weighted assets

Core revenues

The total of net interest income and net fee and commission income

Cost-income ratio

Operating expenses (OPEX) / operating income

Customer Loans

Loans to customers measured at amortized cost

Common equity

Equity attributable to the owners of the parent; excluding minorities, AT1 and deducted dividend accrual and buyback of €325m (1.1.2022)

Earnings per share (EPS)

Net profit / weighted average number of shares outstanding (diluted)

FL ... Fully-loaded

Leverage ratio

Tier 1 capital (including interim profit, dividend accruals, buyback of €325m (1.1.2022) / total exposure (CRR definition)

Net interest margin (NIM)

Net interest income (NII) / average interest-bearing assets

NPL cash coverage

Stage 3 including prudential filter / NPL exposure (economic)

NPL ratio

NPL exposure (economic) / exposure

Pre-provision profit

Operating income less operating expenses (excluding regulatory charges)

Reserve ratio

Total reserves / asset volume of customer segments excluding public sector lending

Return on common equity (RoCE)

Net profit / average IFRS common equity and deducted dividend accruals and buyback of €325m (1.1.2022)

Return on tangible common equity (RoTCE)

Net profit / average IFRS tangible common equity and deducted dividend accruals and buyback of €325m (1.1.2022)

Risk cost ratio

Provisions and loan-loss provisions, impairment losses and operational risk (risk costs) / average interest-bearing assets

Tangible book value / share

Common equity reduced by the carrying amount of intangible assets / number of shares outstanding

Tangible common equity

Common equity reduced by the carrying amount of intangible assets

Total capital ratio

Total capital / risk-weighted assets

Notes:

Targets and forecast numbers

Including share buyback in 2022; excluding any potential implications from City of Linz case