

# Q2 2020 Earnings

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28 July 2020



## **Q2 2020 Highlights and segment performance**

Detailed financials

Group Overview & Strategy

# Highlights Q2 2020



## Net Profit of €61m, EPS of €0.70, and RoTCE 8.9%

### EARNINGS

## Pre-provision profit of €160m and CIR 43.9%

Significant items: ECB Euro area adverse economic scenario (-12.6% in 2020; +3.3% in 2021) applied for macro assumptions resulting in **+€40m general reserves** across all segments

### BALANCE SHEET & CAPITAL

## Interest bearing assets: +10% vYE; Customer loan growth: +3% vYE CET1 ratio (post dividend) up +70bps in Q2 '20 to 13.4% as of June 2020 Full year 2019 and H1 '20 dividend deducted from capital (€291m) Dividend distributions pending guidance from ECB/regulators

### OUTLOOK

Targeting **RoTCE ~10%** for full year 2020 Annual General Meeting on 30 October 2020 **Committed to medium-term targets: RoTCE >15% and CIR <40%** 

#### Note: Comparison vPY, unless stated otherwise

# **Financial performance**



## Key highlights

| P&L   € millions     | Q2 '20 | vPY      | vPQ      | H1 '20 | vPY      |
|----------------------|--------|----------|----------|--------|----------|
| Core revenues        | 284    | (2%)     | (3%)     | 575    | -        |
| Operating income     | 284    | (9%)     | (4%)     | 580    | (5%)     |
| Operating expenses   | (125)  | (8%)     | (0%)     | (250)  | (5%)     |
| Pre-provision profit | 160    | (10%)    | (7%)     | 330    | (5%)     |
| Regulatory charges   | (3)    | (14%)    | (93%)    | (39)   | 5%       |
| Risk costs           | (75)   | 388%     | 36%      | (130)  | 376%     |
| Profit before tax    | 81     | (50%)    | -        | 161    | (44%)    |
| Net profit           | 61     | (50%)    | -        | 122    | (44%)    |
|                      |        |          |          |        |          |
| Ratios               |        |          |          |        |          |
| RoCE                 | 7.4%   | (6.3pts) | (0.1pts) | 7.3%   | (5.2pts) |
| RoTCE                | 8.9%   | (7.3pts) | (0.2pts) | 8.8%   | (5.8pts) |
| CIR                  | 43.9%  | 0.4pts   | 1.6pts   | 43.0%  | 0.1pts   |
| Risk cost ratio      | 0.74%  | 0.58pts  | 0.16pts  | 0.66%  | 0.52pts  |
| Normalized           |        |          |          |        |          |

|            |      |          |          |      | (110())  |
|------------|------|----------|----------|------|----------|
| Net profit | 55   | (53%)    | (32%)    | 136  | (41%)    |
| RoCE       | 6.6% | (6.4pts) | (3.3pts) | 8.2% | (4.9pts) |
| RoTCE      | 8.0% | (7.4pts) | (3.9pts) | 9.8% | (5.6pts) |

| Balance Sheet & Capital   € millions | Q2 '20 | Q1 '20 | vPQ      | vYE      |
|--------------------------------------|--------|--------|----------|----------|
| Total assets                         | 51,278 | 46,510 | 10%      | 12%      |
| Interest-bearing assets              | 40,505 | 39,063 | 4%       | 10%      |
| Customer loans                       | 31,372 | 31,110 | 1%       | 3%       |
| Customer deposits                    | 30,255 | 29,638 | 2%       | -        |
| Common Equity                        | 3,366  | 3,240  | 4%       | 2%       |
| Tangible Common Equity               | 2,811  | 2,675  | 5%       | 3%       |
| CET1 Capital                         | 2,777  | 2,648  | 5%       | 3%       |
| Risk-weighted assets                 | 20,750 | 20,881 | (1%)     | 2%       |
| CET1 Ratio (post dividend)           | 13.4%  | 12.7%  | 0.7pts   | 0.1pts   |
| Liquidity Coverage Ratio             | 209%   | 135%   | 74pts    | 63pts    |
| Leverage ratio                       | 5.9%   | 6.3%   | (0.4pts) | (0.6pts) |

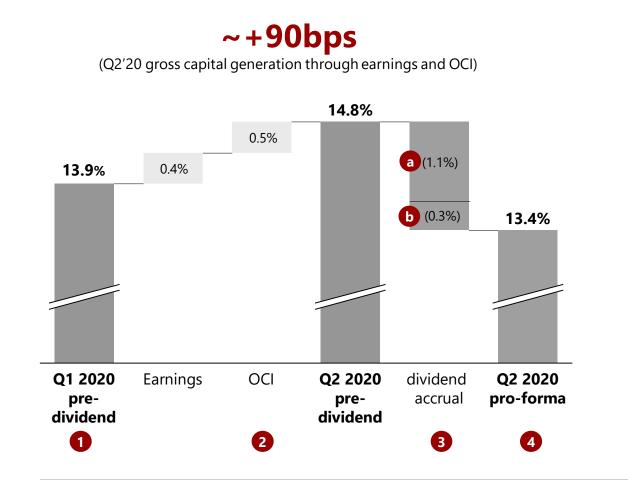
| Per share data          | Q2 '20 | vPY   | vPQ | H1 '20 | vPY   |
|-------------------------|--------|-------|-----|--------|-------|
| Earnings (€)            | 0.70   | (43%) | -   | 1.39   | (37%) |
| Book value (€)          | 38.28  | 6%    | 4%  | 38.28  | 6%    |
| Tangible book value (€) | 31.96  | 5%    | 5%  | 31.96  | 5%    |

Note: €291m dividend deducted from Equity balances and CET1 capital in balance sheet, capital, ratios and per share data.

# Capital development ... CET1 ratio (FL)



Strong capital position



### Q1 '20 CET1 ratio excluding dividend at 13.9%

OCI: primarily related to tightening credit spreads positively impacting OCI

### Dividend deduction of 140bps (€291m):

- a FY '19 dividend ~€230m and
- b H1 '20 dividend accrual of ~€61m per dividend policy (50% of net profit)
- 4 Pro-forma CET1: Assuming dividend payments

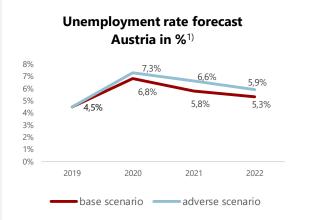
### Outlook:

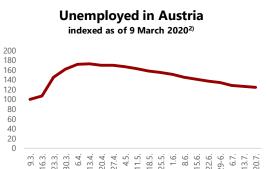
- Projected impact on software intangibles of +25-30bps in H2 '20
- Intend to fill P2R in the coming quarters resulting in updated CET1 target of 12.25%

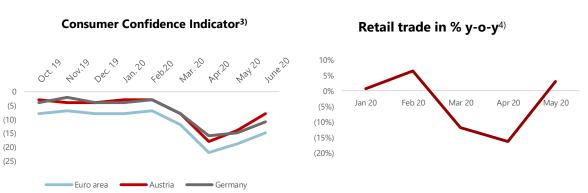
# **Current environment**



- Lockdown in Austria was implemented affecting all businesses with the exception of critical infrastructure mid of March ... phased easing of restrictions from mid of April
- Extensive stimulus packages implemented ... Austria stimulus package of €50b+ and Germany of €1+ trillion<sup>5)</sup>, ~30% of total EU area stimulus<sup>6)</sup> ... Austria 13% GDP ... Germany ~30% GDP
- To date, €25b out of the €50b+ rescue package in Austria have been approved
- Public Moratorium in Austria extended 4 months until the end of October 2020
- Applied the ECB Euro area adverse scenario for IFRS 9 macro-assumptions of (12.6%) GDP in 2020 and +3.3% recovery in 2021







1) Based on national bank's forecast as of 5 June 2020 2) Source: Bundesministerium Arbeit, Familie und Jugend, excl. short-term work models; indexed as of 9 March 3) Source: European Commission 4) Source: WIFO 5) Source: International Monetary Fund, fiscal package of federal government incl. guarantees 6) Total EU stimulus and 2019 GDP: European Commission

# **Retail & SME**



## **Financial performance**

| € millions            | Q2 '20 | Q2 '19 | vPY   | Q1 '20 | vPQ   |
|-----------------------|--------|--------|-------|--------|-------|
| Core revenues         | 213.8  | 217.2  | (2%)  | 229.9  | (7%)  |
| Net interest income   | 166.2  | 156.8  | 6%    | 168.1  | (1%)  |
| Net commission income | 47.7   | 60.5   | (21%) | 61.8   | (23%) |
| Operating income      | 215.6  | 217.5  | (1%)  | 232.4  | (7%)  |
| Operating expenses    | (90.0) | (98.2) | (8%)  | (90.1) | -     |
| Pre-provision profit  | 125.6  | 119.3  | 5%    | 142.3  | (12%) |
| Regulatory charges    | (0.7)  | (0.8)  | (13%) | (25.2) | (97%) |
| Risk costs            | (35.7) | (17.0) | 110%  | (42.2) | (15%) |
| Profit before tax     | 89.1   | 101.4  | (12%) | 74.9   | 19%   |
| Net profit            | 66.8   | 76.1   | (12%) | 56.2   | 19%   |

### **Customer development**

| € millions                              | Q2 '20 | Q2 '19 | vPY   | Q1 '20 | vPQ  |
|---|--------|--------|-------|--------|------|
| Housing loans                           | 11,030 | 10,191 | 8%    | 10,672 | 3%   |
| Consumer and SME                        | 5,547  | 5,363  | 3%    | 5,588  | (1%) |
| thereof: secured portfolio              | 2,505  | 2,374  | 6%    | 2,485  | 1%   |
| Portfolios                              | 1,916  | 1,892  | 1%    | 2,048  | (6%) |
| thereof: UK & French mortgage portfolio | 1,534  | 1,892  | (19%) | 1,619  | (5%) |
| Total assets                            | 18,493 | 17,446 | 6%    | 18,308 | 1%   |
| Total assets (avg)                      | 18,287 | 17,206 | 6%    | 18,217 | -    |
| Risk-weighted assets                    | 8,409  | 8,235  | 2%    | 8,614  | (2%) |
| Customer deposits                       | 24,878 | 24,348 | 2%    | 24,124 | 3%   |

Pre-tax profit of €67m, down 12% vPY impacted by risk costs ... net asset growth +6% vPY and 1% vPQ ... Mortgage growth offsetting subdued demand in consumer loans and leases

## Ratios

| in %            | Q2 '20 | Q2 '19 | vPY      | Q1 '20 | vPQ       |
|-----------------|--------|--------|----------|--------|-----------|
| RoCE            | 18.5%  | 20.2%  | (1.7pts) | 15.3%  | 3.2pts    |
| RoTCE           | 22.1%  | 23.5%  | (1.4pts) | 18.3%  | 3.8pts    |
| CIR             | 41.7%  | 45.1%  | (3.4pts) | 38.8%  | 2.9pts    |
| NPL ratio       | 2.1%   | 1.9%   | 0.2pts   | 1.9%   | 0.2pts    |
| Risk cost ratio | 0.78%  | 0.40%  | 0.38pts  | 0.92%  | (0.14pts) |

Pre-provision profit of ~€126m, up 5% vPY ... NII up 6% and costs down (8%), offset by (21%) decline in fee income resulting from lockdown measures in Q2 impacting advisory and transaction business

Risk costs of  $\notin$ 36m in the quarter, up 110% vPY ... driven by general reserve build of  $\notin$ 18m from updated macro-assumptions and payment deferrals

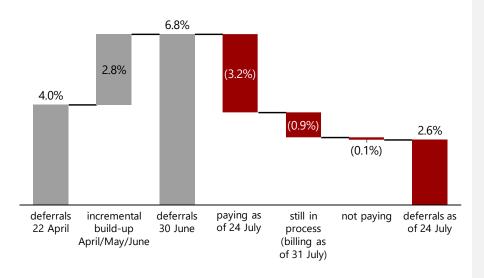
# Retail & SME



## Portfolio overview of €18.5b of customer loans and leases

| Credit profile         | _                     | Payment _ |                          | Payment Reserve development (€m) |        |        | Reserve ratio | )      |        |
|------------------------|-----------------------|-----------|--------------------------|----------------------------------|--------|--------|---------------|--------|--------|
|                        | Assets<br>Q2 '20 (€b) | NPL ratio | holiday as<br>of 24 July | YE '19                           | Q1 '20 | Q2 '20 | YE '19        | Q1 '20 | Q2 '20 |
| Retail & SME secured   | 15.5                  | 1.8%      | 2.7%                     | 100                              | 105    | 106    | 0.66%         | 0.69%  | 0.68%  |
| Retail & SME unsecured | 3.0                   | 2.6%      | 2.3%                     | 75                               | 99     | 124    | 2.39%         | 3.14%  | 4.08%  |
| Total Retail & SME     | 18.5                  | 2.1%      | 2.6%                     | 176                              | 204    | 230    | 0.96%         | 1.11%  | 1.24%  |

### PAYMENT DEFERRAL DEVELOPMENT



### **KEY DEVELOPMENTS**

Highly collateralized Retail & SME business (84%) ... primarily mortgages

Unsecured lending primarily personal loans to primary banking customers (~80%)

Total reserve build of +€54m (+31%) vYE and increase in reserve ratio from 96bps to 124bps vs YE '19 (+28bps)

**Payment deferrals development (6.8%):** As of 24 July 47% (3.2%) of payment deferrals resumed payment, 38% (2.6%) with extended payment deferrals, 13% (0.9%) did not request extensions with payment due at month end 31 July, and 1% (0.1%) not paying

# **Corporates & Public**



### **Financial performance**

| € millions            | Q2 '20 | Q2 '19 | vPY      | Q1 '20 | vPQ      |
|-----------------------|--------|--------|----------|--------|----------|
| Core revenues         | 68.4   | 71.4   | (4%)     | 69.1   | (1%)     |
| Net interest income   | 59.5   | 61.3   | (3%)     | 58.4   | 2%       |
| Net commission income | 8.9    | 10.1   | (12%)    | 10.7   | (17%)    |
| Operating income      | 68.7   | 71.0   | (3%)     | 70.7   | (3%)     |
| Operating expenses    | (20.5) | (25.7) | (20%)    | (21.3) | (4%)     |
| Pre-provision profit  | 48.2   | 45.3   | 6%       | 49.4   | (2%)     |
| Regulatory charges    | (1.0)  | (1.4)  | (29%)    | (6.5)  | (85%)    |
| Risk costs            | (28.3) | 3.8    | -        | (11.9) | 138%     |
| Profit before tax     | 18.9   | 47.7   | (60%)    | 31.0   | (39%)    |
| Net profit            | 14.2   | 35.8   | (60%)    | 23.3   | (39%)    |
| Ratios                |        |        |          |        |          |
| in %                  | Q2 '20 | Q2 '19 | vPY      | Q1 '20 | vPQ      |
| RoCE                  | 5.4%   | 11.2%  | (5.8pts) | 8.8%   | (3.4pts) |

6.7%

29.8%

1.1%

0.81%

(6.9pts)

(6.4pts)

(0.1pts)

0.91pts

13.6%

36.2%

1.2%

(0.10%)

11.1%

30.1%

1.0%

0.35%

(4.4pts)

(0.3pts)

0.1pts

0.46pts

## Customer development

| € millions           | Q2 '20 | Q2 '19 | vPY   | Q1 '20 | vPQ  |
|----------------------|--------|--------|-------|--------|------|
| Corporate lending    | 4,483  | 6,475  | (31%) | 4,858  | (8%) |
| Asset backed lending | 5,055  | 4,520  | 12%   | 4,921  | 3%   |
| Public clients       | 4,364  | 3,202  | 36%   | 3,675  | 19%  |
| Total assets         | 13,902 | 14,196 | (2%)  | 13,454 | 3%   |
| Total assets (avg)   | 13,845 | 14,137 | (2%)  | 13,088 | 6%   |
| Risk-weighted assets | 7,652  | 8,523  | (10%) | 7,977  | (4%) |
| Customer deposits    | 4,822  | 5,459  | (12%) | 4,577  | 5%   |
|                      |        |        |       |        |      |

Pre-tax profit ~€19m, down 60% vPY impacted by reserve build ... net asset growth+3% vPQ and down (2%) vPY driven by reduced corporate lending

Pre-provision profit €48m, up 6% vPY ... Operating income down (3%) offset by reduction in costs of (20%)

Risk costs of €28m during the quarter after adopting adverse macroassumptions (impact of ~€20m) in addition to ~€8m of specific reserves mainly for exposure in the oil & gas sector

Maintaining disciplined underwriting ... solid pipeline of opportunities in public sector and idiosyncratic corporate lending opportunities

Rotce

NPL ratio

Risk cost ratio

CIR

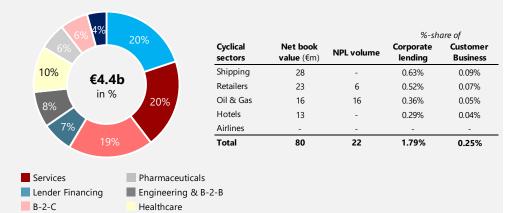
# **Corporates & Public**



## Portfolio overview of €13.9 billion of customer loans

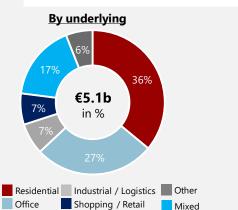
### CORPORATE LENDING ... €4.4b; (8%) vPQ

Other



Food & Beverage

- Disciplined and conservative underwriting over the years focused on risk-adjusted returns and not chasing volume growth
- Total committed corporate credit lines of ~ €100m ... historically avoided committed lines as risk-adjusted returns were imbalanced
- Proactively managing higher-risk cyclical exposures ... €80m net book value
- Total payment deferrals of ~€53m ... around 1.2% of the corporate lending book



### ASSET BACKED LENDING ... €5.1b; +3% vPQ

#### Underwriting overview

Historically disciplined underwriting:

- Senior secured
- Day 1 LTC/V < 65%
- Interest Coverage Ratio (ICR > 2.0x)

## By geography 13% 21% 21% 12% €5.1b in % 16% 9% 17% Ireland USA Nordics UK Spain Austria Germany Other

#### Commentary

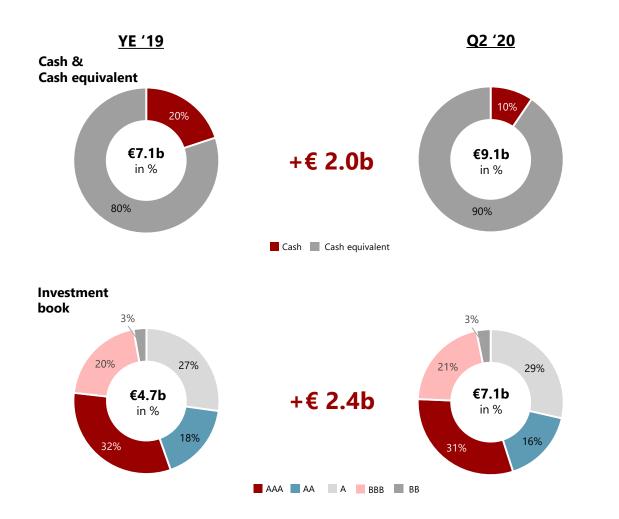
- Solid portfolio performance ... Positive customer responses and actions to date
- Total Payment deferrals of €67m ...
  ~1.3% of asset backed lending portfolio
- As of 30 June, direct exposure to Hotels/Retail of ~ 8% ... over 30% avg. pay down, ~6 months interest reserve, no payment deferrals

### PUBLIC SECTOR ... €4.4b; +19% vPQ

Public sector lending focused on Austrian municipalities, Federal States and Republic of Austria

# **Investment book and Cash**

Continued to deploy excess cash into high-quality securities



BAWAG Group

As of Q2 '20, cash and cash equivalents (mainly money at central banks) at €9.1b ... TLTRO III of €5.8b in Q2 '20 (net incremental B/S impact of €5.2b vYE)

Investment book primarily serves as liquidity book of the Bank ... deployed €2.4b since year-end into high quality securities

Focus on low credit risk, high liquidity, shorter duration and solid diversification in terms of geography and issuers:

- No non-performing assets
- 97% portfolio investment grade, with 76% A or higher
- Weighted average life of 4.2 years
- ~400 positions, average size ~€18m



Q2 2020 Highlights and segment performance

## **Detailed financials**

Group Overview & Strategy

# P&L & key ratios



| <b>P&amp;L</b>   € millions | Q2 '20  | Q2 '19  | vPY   | vPQ   |
|-----------------------------|---------|---------|-------|-------|
| Net interest income         | 227.8   | 220.6   | 3%    | 4%    |
| Net commission income       | 55.8    | 70.0    | (20%) | (22%) |
| Core revenues               | 283.6   | 290.6   | (2%)  | (3%)  |
| Other revenues              | 0.6     | 22.4    | (97%) | (84%) |
| Operating income            | 284.2   | 313.0   | (9%)  | (4%)  |
| Operating expenses          | (124.7) | (136.0) | (8%)  | -     |
| Pre-provision profit        | 159.5   | 177.0   | (10%) | (7%)  |
| Regulatory charges          | (2.5)   | (2.9)   | (14%) | (93%) |
| Risk costs                  | (74.6)  | (15.3)  | 388%  | 36%   |
| Profit before tax           | 80.8    | 160.0   | (50%) | -     |
| Income taxes                | (19.3)  | (38.3)  | (50%) | -     |
| Net profit                  | 61.2    | 121.7   | (50%) | -     |

| Key ratios                                | Q2 '20 | Q2 ′19 | vPY       | vPQ       |
|---|--------|--------|-----------|-----------|
| Return on Common Equity                   | 7.4%   | 13.7%  | (6.3pts)  | (0.1pts)  |
| Return on Tangible Common Equity          | 8.9%   | 16.2%  | (7.3pts)  | (0.2pts)  |
| Net interest margin                       | 2.27%  | 2.30%  | (0.03pts) | (0.05pts) |
| Cost-income ratio                         | 43.9%  | 43.5%  | 0.4pts    | 1.6pts    |
| Risk cost ratio                           | 0.74%  | 0.16%  | 0.58pts   | 0.16pts   |
| Earnings per share (in €)                 | 0.70   | 1.23   | (43%)     | -         |
| Tangible book value per share (in $\in$ ) | 31.96  | 30.45  | 5%        | 5%        |

Net interest income improved due to higher interest-bearing assets, while NCI negatively impacted by lockdown measures

Operating expenses stable ... on track for full-year

Higher risk costs reflecting macroeconomic updates ... general reserve

Note: €291m dividend deducted from Equity balances and CET1 capital in balance sheet, capital, ratios and per share data.

# **Balance sheet**

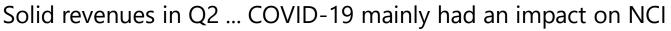


## Growing overall balance sheet thru increased interest-bearing assets

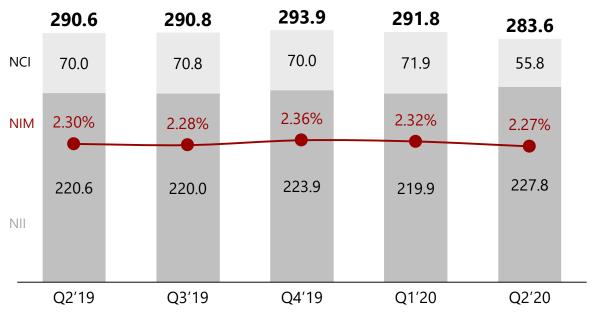
| Balance sheet   € billions              | Q2 '20 | Q4 '19 | Delta | Capital & RWA   € billions   | Q2 '20       | Q4 '19     | Delta    |  |
|---|--------|--------|-------|--|--------------|------------|----------|--|
| Customer loans                          | 31.4   | 30.5   | 3%    | Common equity  | 3.4          | 3.3        | 2%       |  |
| Securities and bonds                    | 8.0    | 5.4    | 50%   | Tangible common equity   | 2.8          | 2.7        | 3%       |  |
| Credit institutions and cash            | 9.1    | 7.1    | 27%   | CET1 capital   | 2.8          | 2.7        | 5%       |  |
| Other assets                            | 2.8    | 2.7    | 3%    | Risk-weighted assets   | 20.8         | 20.4       | 2%       |  |
| Total assets                            | 51.3   | 45.7   | 12%   | CET1 ratio (post dividend)   | 13.4%        | 13.3%      | 0.1pts   |  |
| thereof Average interest-bearing assets | 40.4   | 37.6   | 7%    | Leverage ratio   | 5.9%         | 6.5%       | (0.6pts) |  |
| Customer deposits                       | 30.3   | 30.4   | -     |  |              |            |          |  |
| Own issues                              | 5.6    | 5.4    | 3%    |  |              |            |          |  |
| Credit institutions                     | 8.0    | 3.1    | 159%  |  |              |            |          |  |
| Other liabilities                       | 3.5    | 2.9    | 19%   | Growing interest-bearing assets thru mix of customer loans (+3%) and securities (+50%)               |              |            |          |  |
| Common equity                           | 3.4    | 3.3    | 2%    |  |              |            |          |  |
| Dividend accrual                        | 0.3    | 0.2    | 26%   | Risk weighted assets increased in line with customer loan growth                                     |              |            |          |  |
| AT1 capital                             | 0.3    | 0.3    | -     | Tangihla Common Equity un 3% vVI   | F CFT 1 rati | o improvec | l to     |  |
| Total liabilities & equity              | 51.3   | 45.7   | 12%   | Tangible Common Equity up 3% vYE CET 1 ratio improved to 13.4% after dividend (+70bps versus Q1 '20) |              |            |          |  |

Note: €291m dividend deducted from Equity balances and CET1 capital

# **P&L details – core revenues**



€ millions



### Customer loans | Average interest-bearing assets | ${\ensuremath{\in}}\xspace$ billions

| 31.1 | 30.7 | 30.5 | 31.1 | 31.4 |
|------|------|------|------|------|
| 38.4 | 38.6 | 37.6 | 38.1 | 40.4 |

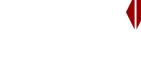
## Net interest income (NII) up 4% vPQ ... net interest margin (NIM) at 2.27% in Q2 '20

- Growth of average interest-bearing assets by €2.3b in Q2 drives higher NII
- Positive trend expected to continue for the rest of the year, also supported by positive TLTRO III impact

### Net commission income (NCI) down 22% vPQ

- Lockdown measures resulted in less advisory business and customer foot-traffic
- Decrease in transaction business related to current accounts and credit cards, with the second quarter representing a trough of activity
- Most significant impact in Q2 '20, however negative implications expected for rest of the year

**Outlook for 2020:** increasing NII, negative impacts expected on NCI mainly from reduced advisory activity and reduced branch foot traffic



# **P&L details – operating expenses**

Absolute costs lower versus prior quarter and prior year



Cost-income ratio at 43.9% in Q2  $^\prime 20$  and 43.0% in H1  $^\prime 20$ 

Year-over-year decrease resulting from ongoing efficiency and centralization measures ... effect from specific cost items positively impacted by lockdown (e.g. travel) is negligible

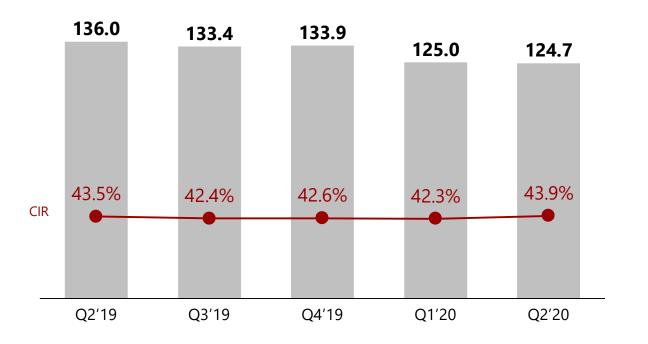
Planting the seeds for greater scale, greater digital engagement both with customers and employees, and greater simplification and standardization across the Bank

### **Operating model implications from COVID-19**

- Positive impacts from home-office, e.g. reduced physical footprint, maintenance costs, greater potential productivity
- Catalyst for future cost initiatives and redefining operating infrastructure

Outlook for 2020: 5% lower versus 2019

### € millions

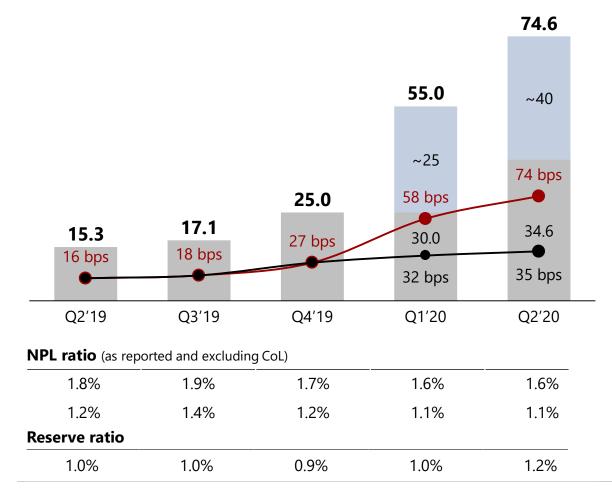


# P&L details – risk costs

## Higher risk costs due to COVID-19 ... Strong underlying asset quality

### € millions

- --- Risk costs / average interest-bearing assets
  - Reserve for updated macro-forecast and payment deferrals
- -•- Risk costs / average interest-bearing assets (w/o reserve for updated macro-forecast)



### Q2 '20 risk costs at ~€75m ... ratio at 74bps

- includes €40m reserve applying adverse ECB Euro macro scenarios (-12.6% in 2020; +3.3% in 2021) across businesses and addressing payment deferrals
- normal risk cost run-rate in Retail & SME of ~€17m
- specific provisions in Corporates & Public of ~€8m (mainly related to oil & gas exposure)

## Maintain safe & secure balance sheet & portfolio risk management

- Business focused on developed markets ... ~70%
  DACH region and ~30% Western Europe / United States
- 75% of loan portfolio is secured or public sector lending

**Outlook for 2020**: Risk cost in H2 '20 expected to be lower than in H1 '20

# **Details on reserves**

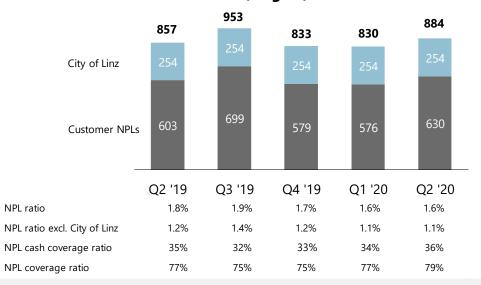


#### 2% 2% 4% 2% 2% 4% Stage 3 Stage 2 Stage 1 94% 93% 93% 93% 87% O2 '19 O3 '19 O4 '19 O1 '20 O2 '20 Customer business 31.6 32.0 32.4 31.3 31.8 3.3 Less public sector 3.2 3.4 3.7 4.4 28.4 28.7 27.9 28.1 28.0 Asset base

### **IFRS 9 MIGRATION – CUSTOMER SEGMENT ASSETS**

### ECLs (Stage 1&2) and SPECIFIC RESERVES (Stage 3)

|                       | Q2 '19 | Q3 '19 | Q4 '19 | Q1 '20 | Q2 '20 |
|-----------------------|--------|--------|--------|--------|--------|
| Stage 1               | 38.7   | 36.8   | 34.6   | 53.4   | 60.2   |
| Stage 2               | 21.4   | 18.6   | 17.1   | 21.9   | 56.3   |
| Stage 3               | 228.9  | 238.0  | 204.6  | 217.9  | 226.5  |
| Total reserves        | 289.0  | 293.4  | 256.3  | 293.1  | 343.0  |
| Total reserve ratio % | 1.0%   | 1.0%   | 0.9%   | 1.0%   | 1.2%   |



NPL volume (stage 3), in €m

## IFRS 9: We took the full impact in 2018 ... will not apply the newly proposed transition period

General reserves (Stage 1 & 2) increased +€65m (+125%) from €52m to €117m during H1 '20 vYE '19

General reserve build primarily related to macro-assumptions (95%) ... payment deferrals and watchlist customers account for 5%

NPL ratio (excluding City of Linz) at 1.1%, with cash coverage of 36% and total coverage of 79%

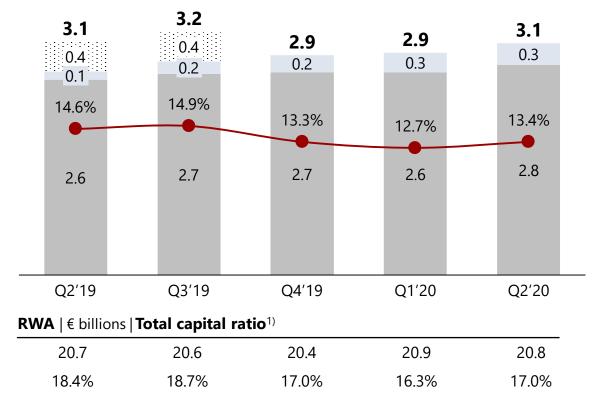
City of Linz receivable marked at 60% ... Assuming worst case scenario, CET1 impact of (30bps)

# **Regulatory Capital**

## Strong capital position

### € billions





## BAWAG Group

### Impact of various capital measures:

- SME Supporting Factor: impact used to offset organic growth
- Software intangibles: Impact of +25-30bps to CET1 to be recognized in 2H '20
- IFRS 9: We took the full impact in 2018 and will not apply the newly proposed transition period

BAWAG Group: 2% P2R needs to be held with 1.12% CET capital at the minimum ... 88bps can be filled with 38bps Tier 1 and 50bps Tier 2 capital

CRD V update and SIFI-buffer (1%)/O-SII buffer (1%): unchanged at 1%

MDA trigger including current Tier 1 / Tier 2 capital shortfall at 9.9%

Intend to fill P2R with AT1 and Tier 2 in the coming quarters resulting in updated CET1 target of 12.25%

1) Post dividend accrual

# **Outlook and Targets**

Updated 2020 outlook



| OUTLOOK 2020                                   |                             |  | MEDIUM-TERM TARGETS  Based on normalized environment |                          |
|--|-----------------------------|--|--|--------------------------|
|  | <u>AS OF Q1 '20</u>         | UPDATED                                |  |                          |
| Net interest income<br>FY ′19: €879m           | Fairly stable               | up to 3%                               |  |                          |
| Net fee and commission income<br>FY '19: €284m | Down up to 15%              | Decreasing<br>10 - 15%                 | Return on tangible<br>common equity (RoTCE)          | AGM<br>30 October 2020   |
| Other income<br>FY ′19: €78m                   | Down                        | Flat to H1 '20                         | >15%   |                          |
| Operational expenses<br>FY '19: €530m          | Reducing by ~5%             | Decreasing by ~5%                      | Cost-income ratio                                    | Capital                  |
| Risk costs<br>FY ′19: €69m                     | No forecast as<br>uncertain | H2 '20 lower than<br>H1 '20 risk costs | <40%   | Markets<br>Day<br>H1 '21 |
| Return on tangible common equ<br>FY '19: 16.1% | ity:                        | Targeting ~10%                         |  |                          |



FY 2019 Highlights and segment performance

Detailed financials

**Group Overview & Strategy** 

# **BAWAG Group**

## **COMPANY PROFILE**

One of Austria's leading retail banks with **2.4 million customers & solid market shares** 

2019 results: €459m net profit, 16.1% RoTCE, CIR 42.7% and CET1 ratio 13.3%

Focused on developed markets ... DACH region, Western Europe and the United States

Organic & inorganic growth in DACH region and developed markets

Simple & consistent product offering across multiple channels

### CAPITAL MANAGEMENT



Focused on **organic** and **inorganic growth** 



Dividend policy of 50% payout ratio of net profits

Committed to returning excess capital to shareholders

## **MEDIUM-TERM TARGETS**

Based on normalized environment

Return on tangible common equity (RoTCE) >15%

Cost-income ratio

## **OUR STRATEGY**



Focus on Customer Centricity Efficiency and operational excellence





# **Strategy** 4 pillars of our growth strategy





### Growing in our core markets

- Our foundation is Austria with a focus on DACH region and developed markets
- Grow into current account market share entitlement of up to 20% in Austria across core retail products
- Organic growth drivers ... Partnerships & platforms, enhancing digital engagement and growing share of wallet of 2.4 million customer base
- Inorganic growth drivers ... pursuing earnings-accretive M&A meeting our Group RoTCE targets >15%



### **Focus on Customer Centricity**

- Build multi-channel and multi-brand franchise from branches-to-partners-tobrokers-to-platforms-to-digital products across the entire Retail & SME franchise
- Physical network focused on high-touch and high-guality advisory
- Leverage technology to simplify processes and reduce complexity
- Enhance analytical capabilities to improve customer experience
- New retail partnerships and lending platforms to provide 24/7 customer access

# Drive efficiency through operational excellence

- Our DNA is to focus on the things we can control ... "Self-help" approach to banking
- Simplify, standardize, and automate online and offline product offerings
- Create frictionless processes ... wing-towing digitization focus across the Bank
- Continuously optimize our processes, footprint, and technology infrastructure
- Embrace various forms of technological change ... will transform banking

### Maintaining a safe and secure risk profile

 $\oslash$ 

- Maintaining strong capital position, stable retail deposits and low risk profile
- Focus on mature, developed and sustainable markets
- Applying conservative and disciplined underwriting in markets we understand
- Maintain fortress balance sheet
- Proactively manage and mitigate nonfinancial risk

### Committed to responsible and profitable growth considering ESG

# **Bank transformation**



### **KEY METRICS**

|                            | 2012 | 2013 | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  |
|----------------------------|------|------|-------|-------|-------|-------|-------|-------|
| RoTCE                      | 3%   | 11%  | 15%   | 17%   | 18%   | 15%   | 15%   | 16%   |
| C/I ratio                  | 70%  | 68%  | 54%   | 48%   | 46%   | 47%   | 44%   | 43%   |
| CET1 (FL)<br>post dividend | 6.2% | 9.4% | 12.2% | 12.3% | 13.6% | 13.5% | 14.5% | 13.3% |
| NPL ratio                  | 3.5% | 2.5% | 2.0%  | 1.9%  | 1.7%  | 1.8%  | 1.7%  | 1.7%  |
| Assets (€b)                | 41.5 | 36.6 | 34.9  | 35.7  | 39.7  | 46.1  | 44.7  | 45.7  |

### **KEY TOPICS**



Structurally **fixed cost base** 

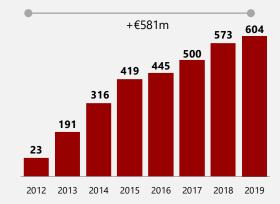
Focus on **simple core products** 

- Focus on core markets ... exited CEE and non-core assets
- Discontinued trading activities

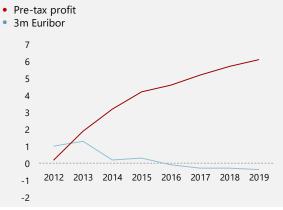
- Significantly increased profitability despite declining / negative rates
- More than **doubled CET1** ratio
- Returned/earmarked €900m+\* capital since IPO in 2017
- Completed **9 acquisitions** in DACH region since 2015



Pre-tax profit (€ millions)



### ... without relying on interest rates



\* Comprised of €400m share buyback executed in 2019 and €500m dividend, of which €230m FY 2019 dividend postponed, pending regulatory guidance

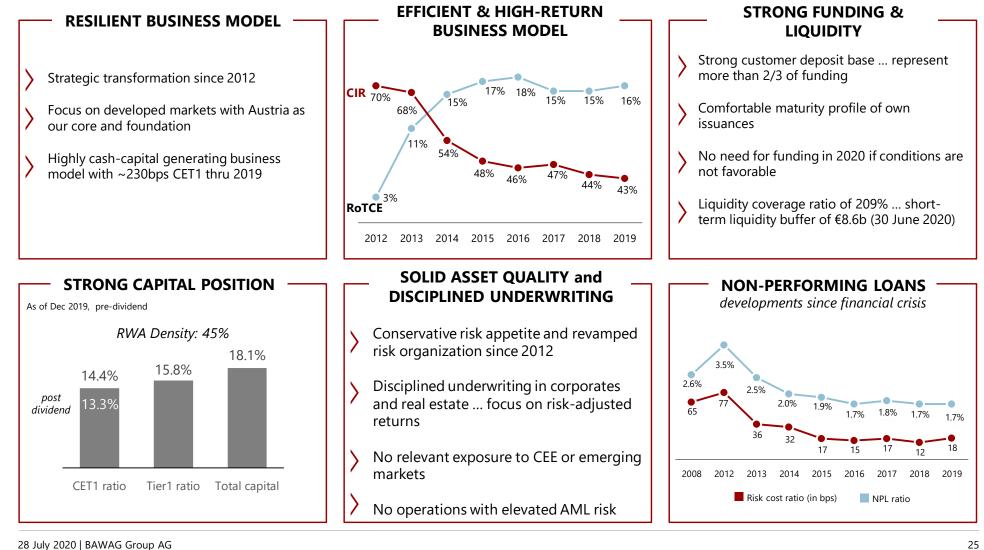
28 July 2020 | BAWAG Group AG



# Main pillars of BAWAG Group



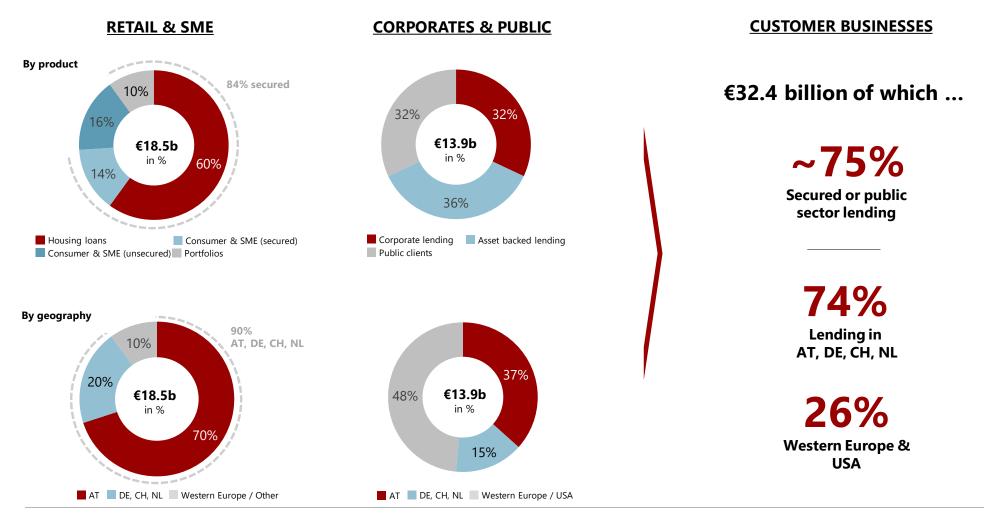
We entered the crisis in a strong position



# **Customer businesses €32.4 billion**



As of June 2020



28 July 2020 | BAWAG Group AG

# **Developing towards a Retail & SME franchise**

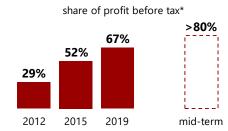
### **Retail & SME Business**

## 2.4 million

customers in DACH region with core foundation in Austria ... focus on DACH and developed markets

## Strategic priorities

- Applying a multi-brand and multi-channel focus leveraging "branches-to-partners-to-brokers-to-platforms-to-digital products and services"
- · Entering into strategic retail partnerships and platforms in core markets
- Driving digital engagement ... Technology as enabler to roll-out simple and easy-to-use digital products and services
- Data driven decision-making ... enhancing analytical capabilities to better serve our customers



\*based on customer segements' profit before tax

## Focus on

credit cards

mortgages

consumer loans

- current accounts auto and equipment leasing
  - factoring
    - SME lending
- discount brokerage niche private banking
  - BAWAG PSK PayLife

#### easybank easybank start sourcese Olick

C Zahnärztekasse AG

### **Corporates & Public Business**

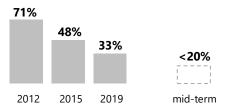
- Focus on developed markets ... DACH region, Western Europe & the United States
- Disciplined & conservative corporate, asset backed and public sector lending
- · Austrian public sector lending, payments provider for the Republic of Austria

## Simplified business focus

- · Term loans, payments, and working capital facilities
- · Focus on risk-adjusted returns versus volume growth
- · Diversified portfolio in regards to asset class and geographies

Share of profit before tax\*

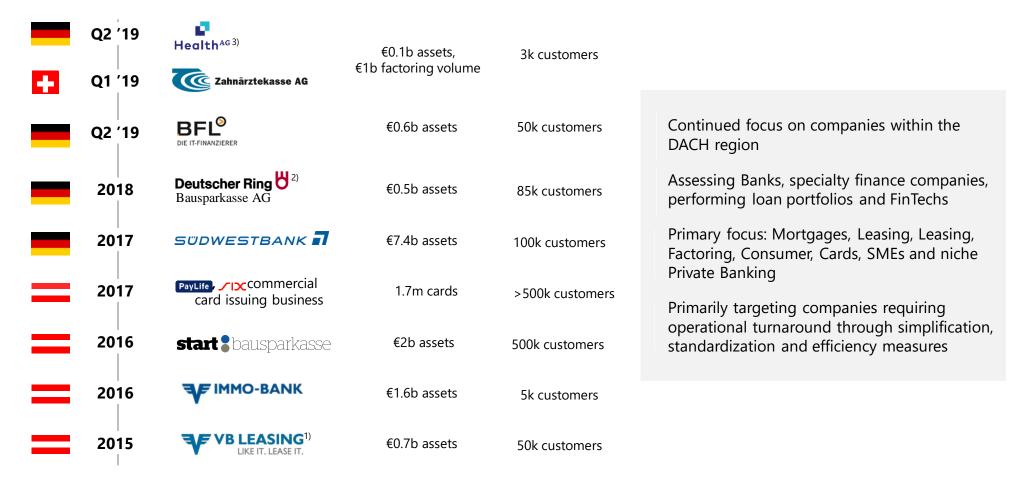
· Focus on originate-to-sell for public sector assets



# Proven M&A track record



Experienced with bolt-on acquisitions to build out customer franchise



1) rebranded: easyleasing 2) rebranded: start:bausparkasse 3) rebranded: Health Coevo AG

# **Investor relations calendar**

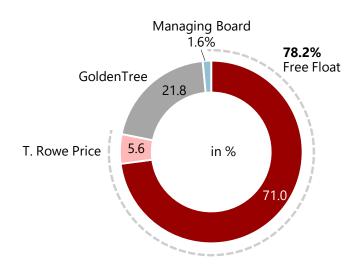


### UPCOMING ROADSHOWS AND CONFERENCES



#### Digital one-on-one and group meetings 27 Oct

### SHAREHOLDER STRUCTURE





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# **Annex – Definitions and abbreviations**



After-tax earnings per share ('EPS') Net profit / weighted average number of shares outstanding (diluted)

**B/S leverage** Total assets / IFRS equity

**Common Equity Tier 1 capital (CET1)** including interim profit and dividend accruals considered; at year-end dividend deducted; Q1 '20 deducts dividend for FY '19 and Q1 '20

**Common Equity Tier 1 ratio** Common Equity Tier 1 capital (CET1) / risk-weighted assets

**Core revenues** The total of net interest income and net fee and commission income

**Cost-income ratio** Operating expenses (OPEX) / operating income

**Customer Loans** Loans to customers measured at amortized cost

**Common equity** Equity attributable to the owners of the parent; excluding minorities, AT1 and deducted dividend accrual

FL ... fully-loaded

Leverage ratio Tier 1 capital / total exposure (calculation according to CRR)

**Net interest margin (NIM)** Net interest income (NII) / average interest-bearing assets

NPL ratio Non-performing loans (NPLs) / exposure Pre-tax earnings per share

Profit before tax / weighted average number of shares outstanding (diluted)

**Reserve ratio** Total reserves / Asset volume of customer segments excluding public lending

**Return on common equity (RoCE)** Net profit / average IFRS equity excluding AT1 capital and deducted dividend accruals average equity based on 1 January 2018 due to IFRS 9 implementation

#### Return on tangible common equity (RoTCE)

Net profit / average IFRS tangible equity excluding AT1 capital and deducted dividend accruals; average equity based on 1 January 2018 due to IFRS 9 implementation

**Risk cost ratio** Provisions and loan-loss provisions, impairment losses and operational risk (risk costs) / average interest-bearing assets

Tangible book value / share IFRS tangible equity (excluding AT1 capital, deducted dividend accruals) / number of shares outstanding

**Tangible common equity** Common equity reduced by the carrying amount of intangible assets

**Total capital ratio** Total capital / risk-weighted assets

**vPY** ... versus prior year period **vYE** ... versus year-end

**vPQ** ... versus prior quarter period

Note: Tables in this presentation may contain rounding differences. Already published historic figures may vary due to adjustments.

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